

**Enclosure 1**  
**HELPFUL HINTS FOR COMPLETING**  
**APPLICATION**

1. Once you decide to apply, you will need to submit a letter of intent (LOI) to the BPHC, HRSA. The BPHC uses the LOI process to provide valuable feedback to the applicant to improve the quality of the application and thus increase its likelihood of success.
2. The HRSA grant review process is competitive and need-based. For a realistic chance of success, a grant applicant must demonstrate a need-for-assistance threshold score of 70 percent (or higher, out of 100 points), and the ability to readily implement the proposed services. Since all applicants must demonstrate that there will be an increase in access to care, the documentation of unmet need is critical.
3. It is essential to prepare a competitive application. Unlike the LOI process mentioned earlier, the grant application may only be submitted once per fiscal year. If the application is unsuccessful (i.e., not selected for funding), the applicant may not re-apply until the next year. This highlights the importance of utilizing the LOI process and not to rush into submitting an application that may not be as well prepared.
4. Consult with the Primary Care Association (PCA) in your State (enclosed). The PCAs are in the process of identifying State-wide priorities for health needs (State Strategic Plans); they provide technical or non-financial assistance; and they receive HRSA funding to conduct community development. Be sure that your proposed plan is consistent with your State's State Strategic Plan, whether you are a member of the PCA or not.
5. To the extent possible, it would be advantageous for an AI/AN organization to partner with an existing CHC and apply as an *expansion*, rather than a *new start* application, for two reasons: (a) the majority of grants will likely be awarded to *expansion* programs; and (b) to reduce duplication and overlapping services, coordinated systems of care are highly desirable. This strategy also ensures that the applicant organization will have the ability to readily implement the proposed services/programs (one of the scoring criteria used by BPHC/HRSA), if the grant proposal is awarded.
6. If there is already an existing center in the Area, efforts to expand services need to be coordinated with that center. If

an existing center is unable to expand services, it may be acceptable for a new entity (e.g., an AI/AN organization) to develop services in that new area to meet the needs of underserved populations, with a clear acknowledgement by involved parties that the new organization is the best choice.

7. Lastly, according to HRSA, the most frequent reasons for unsuccessful grant applications by AI/AN programs are:
  - (a) failure to reconcile with the grant award criterion of providing services to all clients, including non-AI/AN;
  - (b) proposed services or programs that do not meet HRSA funding guidelines for CHC (e.g., a wellness program); and
  - (c) seeking grant funding for disallowable expenditures (e.g., capital improvement of facilities).

## Enclosure 2

### HRSA FIELD OFFICE CONTACTS FOR NEW STARTS/EXPANSIONS – FISCAL YEAR 2002

**Boston**

**Field Office:** Roderick King, MD, MPH  
CT, MA, ME,  
NH, RI, VT  
HRSA Field Office I  
JFK Federal Office Building  
Government Center, Room 1826  
Boston, MA 02203  
(617) 565-1482

**New York**

**Field Office:** Ronald Moss  
NJ, NY, PR,  
VI  
HRSA Field Office II  
26 Federal Plaza, Room 3337  
New York, NY 10278  
(212) 264-2664

**Philadelphia**

**Field Office:** Scott Otterbein  
DC, DE, MD,  
PA, VA, WV  
HRSA Field Office III  
Public Ledger Building  
150 S. Independence Mall West, Ste 1172  
Philadelphia, PA 19106-3499  
(215) 861-4414

**Atlanta**

**Field Office:** Dick Awalt  
AL, FL, GA,  
KY, MS, NC,  
SC, TN  
HRSA Field Office IV – DRHS I  
Atlanta Federal Center  
61 Forsyth Street, SW, Suite 3M60  
Atlanta, GA 30303-8909  
(404) 562-4124

**Chicago**

**Field Office:** David Bingaman  
IL, MN, WI  
HRSA Field Office V – Northern Ops  
233 N. Michigan Ave., Suite 200  
Chicago, IL 60601  
(312) 353-8121

IN, MI, OH

Shirley Henley  
HRSA Field Office V – Eastern Ops  
233 N. Michigan Ave., Suite 200  
Chicago, IL 60601  
(312) 353-1658

**Kansas City**

**Field Office:** Hollis Hensley  
IA, KS, MO,  
NE  
HRSA Field Office VII – Western Ops  
Federal Office Building  
601 East 12th Street, Rm 1728  
Kansas City, MO 64106  
(816) 426-5226

**Dallas**

**Field Office:** Ronnie Davis  
TX, LA  
HRSA Field Office VI – Ops I  
1301 Young Street, Room 1040  
HRSA – 1  
Dallas, TX 75202  
(214) 767-3048

AR, NM, OK

Jay McGath  
HRSA Field Office VI – Ops II  
1301 Young Street, Room 1040  
HRSA - 1  
Dallas, TX 75202  
(214) 767-3921

**Denver**

**Field Office:** Jerry Wheeler  
CO, MT, ND,  
SD, UT, WY  
HRSA Field Office VIII – Ops III  
Federal Office Building  
1961 Stout Street, Room 498  
Denver, CO 80294  
(303) 844-3203

**San Francisco**

**Field Office:** Antonio Duran  
AZ, HI, NV  
Pacific Islands  
HRSA Field Office IX  
Division III  
50 United Nations Plaza, Rm 306  
San Francisco, CA 94102  
(415) 437-8072

CA

Winston Wong  
HRSA Field Office IX  
Division II  
50 United Nations Plaza, Rm 306  
San Francisco, CA 94102  
(415) 437-8078

**Seattle**

**Field Office:** Sharrion Jones  
AK, ID, OR,  
WA  
HRSA Field Office X  
Division I  
2201 Sixth Avenue, Room 700  
Mail Stop RX 23  
Seattle, WA 98121  
(206) 615-249

## Enclosure 3

### STATE PRIMARY CARE ASSOCIATIONS

#### ALASKA

**MARILYN KASMAR, RNC, MBA**  
AK PRIMARY CARE ASSN. INC.  
903 W. NORTHERN LIGHTS BLVD., Ste. 202  
ANCHORAGE, AK 99503-0000  
907-272-6131; 907-274-6131  
[MARILYN@ALASKAPCA.ORG](mailto:MARILYN@ALASKAPCA.ORG)

#### ALABAMA

**AL FOX**  
ALABAMA PRIMARY HLTH CARE ASSN.  
6008 E. SHIRLEY LANE, Ste. A, SOUTH  
MONTGOMERY, AL 36117-0000  
334-271-7068; 334-271-7069  
[ALFOX@BELLSOUTH.NET](mailto:ALFOX@BELLSOUTH.NET)

#### ARKANSAS

**SIP FRASIER**  
CHCs OF ARKANSAS, INC.  
420-A WEST 4TH STREET  
NORTH LITTLE ROCK, AR 72114-0000  
501-374-8225; 501-374-9734  
[MSFRASIER@CHC-AR.ORG](mailto:MSFRASIER@CHC-AR.ORG)

#### ARIZONA

**ANDREW RINDE**  
ARIZONA ASSN. OF CHC INC.  
320 E. McDOWELL STREET, Ste. 225  
PHOENIX, AZ 85004-0000  
602-253-0090; 602-252-3620  
[ANDYR@AACHC.ORG](mailto:ANDYR@AACHC.ORG)

#### CALIFORNIA

**CARMELA CASTELLANO**  
CA PRIMARY CARE ASSN.  
1215 K STREET, Ste. 700  
SACRAMENTO, CA 95814-0000  
916-440-8170; 916-440-8172  
[CCASTELLANO@CPCA.ORG](mailto:CCASTELLANO@CPCA.ORG)

#### COLORADO

**ANNETTE KOWAL**  
CO COMMUNITY HLTH NETWORK  
800 GRANT, Ste. 505  
DENVER, CO 80203-0000  
303-861-5165 ex 28; 303-861-5315  
[ANNETTE@CCHN.ORG](mailto:ANNETTE@CCHN.ORG)

#### CONNECTICUT

**EVELYN BARNUM**  
CT ASSN. OF PHC CTRS, INC.  
90 BRAINARD ROAD, SUITE 101  
HARTFORD, CT 06114-1685  
860-727-0004; 860-727-8550  
[EBARNUM@CTPCA.ORG](mailto:EBARNUM@CTPCA.ORG)

#### WASHINGTON, DC

**SHARON BASKERVILLE**  
DISTRICT OF COLUMBIA BUREAU/COMM.  
1411 K STREET, NW, Ste. 400  
WASHINGTON, DC 20005-0000  
202-638-0252; 202-638-4557  
[SBASKERVILLE@DCPCA.ORG](mailto:SBASKERVILLE@DCPCA.ORG)

#### FLORIDA

**GREG GLASS**  
FL ASSN. OF COMM. HLTH  
1203 GOVERNOR SQ. BLVD., Ste. 302  
TALLAHASSEE, FL 32301-0000  
850-942-1822; 850-942-9902  
[GREG@FACHC.ORG](mailto:GREG@FACHC.ORG)

#### GEORGIA

**DWAYNE KAVKA**  
GA ASSN. FOR PRIMARY HLTH CARE  
41 MARIETTA STREET, NW, Ste. 505  
ATLANTA, GA 30303-0000  
404-659-2861; 404-659-2801  
[DAKAVKA@PRIMARYHEALTHCARE.ORG](mailto:DAKAVKA@PRIMARYHEALTHCARE.ORG)

#### HAWAII

**BETH GIESTING**  
HI STATE PRIMARY CARE ASSN.  
345 QUEENS STREET, Ste. 702  
HONOLULU, HI 96813-4718  
808-536-8442; 808-524-0347  
[GIESTING@LAVA.NET](mailto:GIESTING@LAVA.NET)

#### IOWA-NEBRASKA

**TED BOSEON**  
IOWA-NEBRASKA, PCA  
904 WALNUT STREET, SUITE 502  
DES MOINES, IA 50309-0000  
515-244-9610; 515-246-1722  
[IANEPCA@AOL.COM](mailto:IANEPCA@AOL.COM)

#### IDAHO

**BILL FOXCROFT**  
IDAHO PCA  
1276 W. River Street, Suite 202  
BOISE, ID 83705-0000  
208-345-2335; 208-386-9945  
[BILLF@IDAHOPCA.ORG](mailto:BILLF@IDAHOPCA.ORG)

#### ILLINOIS

**BRUCE JOHNSON**  
ILLINOIS PHCA  
225 S. COLLEGE, Ste. 200  
SPRINGFIELD, IL 62704-0000  
217-541-7305; 217-541-7306  
[BJOHNSON@IPHCA.ORG](mailto:BJOHNSON@IPHCA.ORG)

**INDIANA****B.J. ISAACSON-CHAVES**

INDIANA PHCA, INC.  
1006 E. WASHINGTON STREET, Ste. 200  
INDIANAPOLIS, IN 46202-0000  
317-630-0845; 317-630-0849  
[BJCHAVES@ORI.NET](mailto:BJCHAVES@ORI.NET)

**KANSAS****JOYCE VOLMUT**

KS ASSN./THE MEDICALLY UNDESERVED  
112 SW 6TH STREET, Ste. 202  
TOPEKA, KS 66603-0000  
785-233-8483; 785-233-8403  
[JVOLMUT@SWBELL.NET](mailto:JVOLMUT@SWBELL.NET)

**KENTUCKY****JOSEPH E. SMITH**

KENTUCKY PCA  
P.O. BOX 751  
FRANKFORT, KY 40602-0000  
502-227-4379; 502-223-5676  
[JESMITH@MIS.NET](mailto:JESMITH@MIS.NET)

**LOUISIANA****MARY SCOTT**

LOUISIANA PCA INC.  
P.O. BOX 966  
BATON ROUGE, LA 70821-0966  
225-383-8677; 225-383-8678  
[LPCA@PREMIER.NET](mailto:LPCA@PREMIER.NET)

**MASSACHUSETTS****JIM HUNT**

MASSACHUSETTS LEAGUE OF CHCs  
100 BOYSTON STREET, Ste. 700  
BOSTON, MA 02116-0000  
617-426-2225; 617-426-0097  
[JHUNT@MASSLEAGUE.ORG](mailto:JHUNT@MASSLEAGUE.ORG)

**MARYLAND****MIGUEL MCINNIS**

MID-ATLANTIC ASSOCIATION OF CHCS  
(MACHC)  
1298 BAY DALE DRIVE, SUITE 210  
ARNOLD, MD 21012-2826  
410-974-4775; 410-974-4908  
EMAIL: [MIGUEL.MCINNIS@MACHC.COM](mailto:MIGUEL.MCINNIS@MACHC.COM)

**MAINE****BONNIE POST**

MAINE AMBULATORY CARE COALITION  
P.O. BOX 390, ROUTE 202  
MANCHESTER, ME 04351-0000  
207-621-0677; 207-621-0577  
[BDPMACC@MINT.NET](mailto:BDPMACC@MINT.NET)

**MICHIGAN****KIM SIBILSKY**

MICHIGAN PCA  
2369 WOODLAKE DRIVE, Ste. 280  
OKEMOS, MI 48864-0000  
517-381-8000; 517-381-8008  
[SIBILSK1@PILOT.MSU.EDU](mailto:SIBILSK1@PILOT.MSU.EDU)

**MINNESOTA****RHONDA DEGELAU**

MINNESOTA PCA, INC.  
1113 E. FRANKLIN AVE, Ste. 401  
MINNEAPOLIS, MN 55404-0000  
612-253-4175; 612-872-7849  
[MPCARD@IAXS.NET](mailto:MPCARD@IAXS.NET)

**MISSISSIPPI****ROBERT PUGH**

MISSISSIPPI PHCA  
P.O. BOX 3528  
JACKSON, MS 39207-3528  
601-981-1817; 601-981-1217  
[RMPUGH@MPHCA.COM](mailto:RMPUGH@MPHCA.COM)

**MONTANA****ALAN STRANGE, Ph.D.**

MONTANA PCA  
900 N. MONTANA AVE., Ste. 100  
HELENA, MT 59601-0000  
406-442-2750; 406-449-2460  
[ASTRANGE@MTPCA.ORG](mailto:ASTRANGE@MTPCA.ORG)

**MISSOURI****JOSEPH PIERLE**

MO COALITION FOR PHC & HEARTLAND  
1000 NORTHEAST DRIVE, Ste. C  
JEFFERSON CITY, MO 65109-0000  
573-636-4222; 573-636-4585  
[JEP@SOCKET.NET](mailto:JEP@SOCKET.NET)

**NEVADA****ROGER VOLKER**

GREAT BASIN PCA  
300 S. CURRY STREET, Ste. 6  
CARSON CITY, NV 89703-4669  
775-887-0417; 775-887-3562  
[VOLKER@GBPCA.ORG](mailto:VOLKER@GBPCA.ORG)

**NEW HAMPSHIRE/VERMONT****TESS KUENNING**

BI-STATE  
3 SOUTH STREET  
CONCORD, NH 03301-0000  
603-228-2830; 603-228-2464  
[TKUENNING@BISTATEPCA.ORG](mailto:TKUENNING@BISTATEPCA.ORG)

**NEW JERSEY****KATHERINE GRANT-DAVIS**

NEW JERSEY  
14 WASHINGTON ROAD, Ste. 211  
PRINCETON JUNCTION, NJ 08550-1030  
609-275-8886; 609-936-7247  
[NJPCA2@AOL.COM](mailto:NJPCA2@AOL.COM)

**NEW MEXICO****DAVID RODDY**

NEW MEXICO PCA  
4545 McLeod, NE, Ste. D  
ALBUQUERQUE, NM 87109-0000  
505-880-8882; 505-880-8885  
[DRODDY@NMPCA.ORG](mailto:DRODDY@NMPCA.ORG)

**NEW YORK****LORNA McBARNETTE, CEO**

CHC ASSN.OF NY STATE, INC.  
475 RIVERSIDE DRIVE, Ste. 1626  
NEW YORK, NY 10115-0000  
212-870-2273; 212-870-2125  
[LORNA.McBARNETTE@ACCESS.GOV](mailto:LORNA.McBARNETTE@ACCESS.GOV)

**NORTH CAROLINA****PAMELA BENSON**

NORTH CAROLINA PHCA  
875 WALNUT STREET, SUITE 150  
CARY, NC 27511-0000  
919-297-0016; 919-469-1263  
[BENSONP@NCPHCA.ORG](mailto:BENSONP@NCPHCA.ORG)

**NORTH DAKOTA****JANELLE JOHNSON**

ND BRANCH OFFICE – CHCA  
P.O. BOX 1734  
BISMARCK, ND 58502-1734  
701-221-9824; 701-258-3161  
[JANELLE@COMMUNITYHEALTHCARE.NET](mailto:JANELLE@COMMUNITYHEALTHCARE.NET)

**OHIO****ERIC DAVIES**

OHIO PCA  
51 JEFFERSON AVE  
COLUMBUS, OH 43215-3840  
614-224-1440; 614-224-2320  
[EDAVIES@OHIOPCA.ORG](mailto:EDAVIES@OHIOPCA.ORG)

**OKLAHOMA****GRETA SHEPHERD**

OKLAHOMA PRIMARY CARE ASSN.  
4300 N. LINCOLN BLVD., Ste. 203  
OKLAHOMA CITY, OK 73105-5106  
405-424-2282 ex 101; 405-242-1111  
[GSHEPHERD@OKPCA.ORG](mailto:GSHEPHERD@OKPCA.ORG)

**OREGON****IAN TIMM**

OREGON PCA  
812 SW 10TH AVE., Ste. 204  
PORTLAND, OR 97205-0000  
503-228-8852; 503-228-9887  
[IAN@NORTHWEST.COM](mailto:IAN@NORTHWEST.COM)

**PENNSYLVANIA****HENRY FIUMELLI**

PENNSYLVANIA FORUM FOR PHC  
1017 MUMMA ROAD, Ste. 209  
WORMLEYSBURG, PA 17043-1145  
717-761-6443; 717-761-8730  
[HENRYRF@MAIL.MICROSERVE.NET](mailto:HENRYRF@MAIL.MICROSERVE.NET)

**PUERTO RICO****SANDRA GARCIA**

ASOCIACION DE SALUD PRIMARIA DE  
PUERTO RICO, INC., EDIFICIO LA  
EUSKALDUNA CALLE NAVARRO #56  
HATO REY, PR 00918-0000  
787-758-3411; 787-758-1736  
[ACSPPR@COQUI.NET](mailto:ACSPPR@COQUI.NET)

**RHODE ISLAND****KERRIE JONES CLARK**

RHODE ISLAND HCA  
75 SOCKANOSSET CROSS RD, Ste. 212  
CRANSTON, RI 02920-0000  
401-944-8446; 401-942-6914  
[HCKERRIE@AOL.COM](mailto:HCKERRIE@AOL.COM)

**SOUTH CAROLINA****LATHRAN WOODARD**

SOUTH CAROLINA PCA  
2211 ALPINE ROAD EXTENSION  
COLUMBIA, SC 29223-0000  
803-788-2778; 803-788-8233  
[LATHRAN@SCPHCA.ORG](mailto:LATHRAN@SCPHCA.ORG)

**SOUTH DAKOTA****SCOT GRAFF**

COMMUNITY HLTH CARE ASSN. INC.  
1400 W. 22ND STREET  
SIOUX FALLS, SD 57105-1570  
605-357-1515; 605-357-1510  
[SGRAFF@USD.EDU](mailto:SGRAFF@USD.EDU)

**TENNESSEE****KATHY WOOD-DOBBINS**

TENNESSEE PCA  
210 25TH AVENUE NORTH, Ste. 1112  
NASHVILLE, TN 37203-0000  
615-329-3836; 615-329-3823  
[KATHY@TNPCA.ORG](mailto:KATHY@TNPCA.ORG)

**TEXAS****JOSE CAMACHO**

TACHC, INC.  
2301 S. CAPITAL OF TEXAS HWY, BUILDING  
AUSTIN, TX 78746-0000  
512-329-5959; 512-329-9189  
[JCAMACHO@TACHC.ORG](mailto:JCAMACHO@TACHC.ORG)

**UTAH****BETTE VIERRA**

ASSOCIATION/UTAH COMMUNITY HLTH  
2300 W. 1700 SOUTH  
SALT LAKE CITY, UT 84104-0000  
801-974-5522; 801-974-5563  
[BETTEVIERRA@AUCH.ORG](mailto:BETTEVIERRA@AUCH.ORG)

**VIRGINIA****NEAL GRAHAM**

VIRGINIA PCA, INC.  
10800 MIDLOTHIAN TURNPIKE, Ste. 265  
RICHMOND, VA 23235-0000  
804-378-8801 ex 19; 804-379-6593  
[NGRAHAM@VPCA.COM](mailto:NGRAHAM@VPCA.COM)

**VERMONT****TESS KUENNING**

VT BI-STATE  
61 ELM STREET  
MONTPEILER, VT 05602-2818  
802-229-0002; 802-223-2336  
[TKUENNING@BISTATEPCA.ORG](mailto:TKUENNING@BISTATEPCA.ORG)

**WASHINGTON****GLORIA RODRIGUEZ**

WA ASSOCIATION OF CMHC SYSTEMS  
19226 66<sup>TH</sup> AVENUE SOUTH, Ste. L-102  
KENT, WA 98032-0000  
425-656-0848; 425-656-0849  
[GROD@WACMHC.ORG](mailto:GROD@WACMHC.ORG)

**NORTHWEST****MARCIA MILLER**

NORTH WEST REGIONAL PCA  
6512 23RD AVENUE, NW, Ste. 305  
SEATTLE, WA 98117-0000  
206-783-3004; 206-783-4311  
[MMMILLER@NWRPCA.ORG](mailto:MMMILLER@NWRPCA.ORG)

**WISCONSIN****SARAH LEWIS**

WI PRIMARY HLTH CARE ASSN.  
49 KESSEL COURT, SUITE 210  
MADISON, WI 53711-0000  
608-277-7477; 608-277-7474  
[SVLEWIS@WPHCA.ORG](mailto:SVLEWIS@WPHCA.ORG)

**WEST VIRGINIA****JILL HUTCHINSON**

WEST VIRGINIA ACHCs, INC.  
1219 VIRGINIA STREET EAST  
CHARLESTON, WV 25301-0000  
304-346-0032; 304-346-0033  
[BENOIT32@AOL.COM](mailto:BENOIT32@AOL.COM)

**WYOMING****BEVERLY MORROW**

WYOMING PRIMARY CARE ASSN.  
P.O. BOX 113  
CHEYENNE, WY 82003-0000  
307-632-5743; 307-638-6103  
[WYPCA@AOL.COM](mailto:WYPCA@AOL.COM)

## Enclosure 4

### PRIMARY CARE OFFICES

#### ALASKA

**PATRICIA CARR**

AK DEPT./HLTH/SOCIAL SVCS STATES  
P.O. BOX 110616  
JUNEAU, AK 99811-0616  
907-465-8618; 907-465-6861  
[PAT\\_CARR@HEALTH.STATE.AK.US](mailto:PAT_CARR@HEALTH.STATE.AK.US)

#### ALABAMA

**CLYDE BARGANIER, DrPH**

AL DEPT./ PRIMARY HEALTH  
BUREAU/PLANNING & RESOURCE DEV.  
P.O. BOX 303017  
MONTGOMERY, AL 36130-3017  
334-206-5396; 334-206-5434  
[CBARGANIER@ADPH.STATE.AL.US](mailto:CBARGANIER@ADPH.STATE.AL.US)

#### ARKANSAS

**BILL RODGERS**

AR DEPT. OF HLTH, DIV. OF PUBLIC HLTH  
5800 TENTH STREET, Ste. 401  
LITTLE ROCK, AR 72204-0000  
501-661-2244; 501-280-4706  
[WRODGERS@HEALTHYARKANSAS.COM](mailto:WRODGERS@HEALTHYARKANSAS.COM)

#### ARIZONA

**PATRICIA TARANGO**

AZ DEPT. OF HLTH SERVICE  
1740 W. ADAMS, RM 302  
PHOENIX, AZ 85007-0000  
602-542-1219; 602-542-2011  
[PTARANG@HS.STATE.AZ.US](mailto:PTARANG@HS.STATE.AZ.US)

#### CALIFORNIA

**BRIAN DESMARAIS**

OFFICE/STATEWIDE HLTH PLNG & DEVE.  
1600 9TH STREET, RM 440  
SACRAMENTO, CA 95814-0000  
916-654-2087; 916-654-3138  
[BDESMAR@OSHPD.STATE.CA.US](mailto:BDESMAR@OSHPD.STATE.CA.US)

#### COLORADO

**JULIE HULSTEIN**

COMM. HLTH. ASSOC. MTN./PLAINS (CHAMPS)  
800 GRANT, Ste. 505  
DENVER, CO 80203-0000  
303-861-5165 ex 26; 303-861-5315  
[JULIE@CHAMPSONLINE.ORG](mailto:JULIE@CHAMPSONLINE.ORG)

#### COLORADO

**DIANE BRUNSON**

CO DEPT. OF HLTH  
4300 CHERRY CREEK DRIVE  
PHOENIX, AZ 85007-0000  
DENVER, CO 80246-1530  
303-692-2369; 303-782-5576  
[DIANE.BRUNSON@STATE.CO.US](mailto:DIANE.BRUNSON@STATE.CO.US)

#### CONNECTICUT

**BETH WEINSTEIN**

CT STATE DEPT/PUBLIC HLTH, FAMILY  
HLTH DIV.  
410 Capitol Avenue, MS #22APV  
HARTFORD, CT 06134-0308  
860-509-7832; 860-509-7720  
[BETH.WEINSTEIN@PO.STATE.CT.US](mailto:BETH.WEINSTEIN@PO.STATE.CT.US)

#### WASHINGTON, DC

**MARCIA HARRISON**

DC DEPT. OF HEALTH, OFFICE/ HEALTH  
PLANNING & DEVE.  
825 N. CAPITOL ST., NE, RM. 3173  
WASHINGTON, DC 20002-0000  
202-442-5875; 202-442-4824  
[MARCIA.HARRISON@DC.GOV](mailto:MARCIA.HARRISON@DC.GOV)

#### DELAWARE

**KATHY COLLISON**

DE STATE DEPT. OF HEALTH  
P.O. BOX 637  
DOVER, DE 19903-0000  
302-739-4787; 302-739-6653  
[KCOLLISON@STATE.DE.US](mailto:KCOLLISON@STATE.DE.US)

#### FLORIDA

**KATHY WINN**

DIV./ EMS & COMM. HEALTH RESOURCES  
2020 CAPITAL CIRCLE SE, BIN#C15  
TALLAHASSEE, FL 32388-1735  
850-245-4446 ex 2709; 850-922-6296  
[KATHY\\_M\\_WINN@DOH.STATE.FL.US](mailto:KATHY_M_WINN@DOH.STATE.FL.US)

#### GEORGIA

**ISIAH LINEBERRY**

GA DEPT. OF COMMUNITY HEALTH  
OFFICE OF RURAL HEALTH SERVICES  
P.O. BOX 310  
ATLANTA, GA 30310-0000  
229-401-3085; 229-401-3077  
[ILINEBERRY@DCH.STATE.GA.US](mailto:ILINEBERRY@DCH.STATE.GA.US)

#### HAWAII

**CHARLENE GASPAR**

HI STATE DEPT. OF HLTH, FAMILY  
HLTH CTRS.  
3652 KILAUEA AVENUE  
HONOLULU, HI 96816-0000  
808-733-9017; 808-733-8369  
[CPGASPAR@MAIL.FHSD.HEALTH.STATE.HI.US](mailto:CPGASPAR@MAIL.FHSD.HEALTH.STATE.HI.US)



**IOWA****CARL KULCZYK**

IA DEPT. /PUBLIC HLTH, HLTH DEPT.  
321 E. 21st STREET  
DES MOINES, IA 50319-0000  
515-281-7223; 515-242-6384  
[CKULCZYK@IDPH.STATE.IA.US](mailto:CKULCZYK@IDPH.STATE.IA.US)

**IDAHO****LAURA ROWEN**

ID PRIMARY CARE PROGRAM  
P.O. BOX 83720  
BOISE, ID 83720-0036  
208-334-5993; 208-332-7262  
[ROWENL@IDHW.STATE.ID.US](mailto:ROWENL@IDHW.STATE.ID.US)

**ILLINOIS****MARY RING**

ILLINOIS DEPT. OF HLTH  
535 W. JEFFERSON STREET  
SPRINGFIELD, IL 62761-0000  
217-782-1624; 217-782-2547  
[MRING@IDPH.STATE.IL.US](mailto:MRING@IDPH.STATE.IL.US)

**INDIANA****RAYMOND GUEST**

INDIANA STATE DEPT. OF HLTH  
2 N. MERIDIAN STREET, ETH FLOOR  
INDIANAPOLIS, IN 46204-0000  
317-233-7827; 317-233-7761  
[RGUEST@ISDH.STATE.IN.US](mailto:RGUEST@ISDH.STATE.IN.US)

**KANSAS****BARBARA GIBSON**

KS DEPT. OF HLTH & ENVIRONMENT  
900 SW JACKSON, RM1051-S  
TOPEKA, KS 66612-1290  
785-296-1200; 785-296-1231  
[BGIBSON@KDHE.STATE.KS.US](mailto:BGIBSON@KDHE.STATE.KS.US)

**KENTUCKY****DANISE NEWTON**

KY STATE DEPARTMENT OF HLTH  
275 E. MAIN STREET  
FRANKFORT, KY 40621-0000  
502-564-8966; 502-564-6533  
[DANISE.NEWTON@MAIL.STATE.KY.US](mailto:DANISE.NEWTON@MAIL.STATE.KY.US)

**LOUISIANA****ROBERT BABIN**

LA DEPT OF HLTH & HOSP./OFFICE OF MGMT  
P.O. BOX 2870  
BATON ROUGE, LA 70821-2870  
225-342-2964; 225-342-0080  
[RBABIN@DHH.STATE.LA.US](mailto:RBABIN@DHH.STATE.LA.US)

**MASSACHUSETTS****CATHARINE SIBBLE**

MA DEPT. OF PUBLIC HLTH  
250 WASHINGTON STREET, 5<sup>TH</sup>  
BOSTON, MA 02108-0006  
617-624-6043; 617-624-6062  
[CATHARINE.SIBBLE@STATE.MA.US](mailto:CATHARINE.SIBBLE@STATE.MA.US)

**MARYLAND****ANTOINETTE COWARD**

MD DEPT./ HLTH & MENTAL HYGIENE  
PRIMARY CARE UNIT  
201 W. PRESTON STREET  
BALTIMORE, MD 21201-0000  
410-767-5602; 410-333-7501  
[COWARDA@DHMH.STATE.MD.US](mailto:COWARDA@DHMH.STATE.MD.US)

**MAINE****SOPHIE GLIDDEN**

ME DEPT. OF HUMAN SERVICES  
35 ANTHONY AVE., STATION #11  
AUGUSTA, ME 04333-0011  
207-624-5424; 207-624-5431  
[SOPHIE.E.GLIDDEN@STATE.ME.US](mailto:SOPHIE.E.GLIDDEN@STATE.ME.US)

**MICHIGAN****LONNIE BARNETT**

MI DEPT./COMM. HLTH, HLTH LEG. & POL.  
DEVE.  
320 S. WALNUT STREET  
LANSING, MI 48913-0000  
517-241-2963; 517-241-0084  
[BARNETTTL@STATE.MI.US](mailto:BARNETTTL@STATE.MI.US)

**MINNESOTA****SHEILA BRUNELLE**

MN DEPT. OF HLTH, ORHPC  
P.O. BOX 64975  
ST. PAUL, MN 55164-0975  
651-282-3853; 651-297-5808  
[SHEILA.BRUNELLE@HEALTH.STATE.MN.US](mailto:SHEILA.BRUNELLE@HEALTH.STATE.MN.US)

**MISSISSIPPI****PERELIA TAYLOR**

MS STATE DEPT. OF HLTH, OFFICE OF  
PRIMARY LIAISON  
P.O. BOX 1700  
JACKSON, MS 39215-1700  
601-576-7216; 601-576-7230  
[PTAYLOR@MSDH.STATE.MS.US](mailto:PTAYLOR@MSDH.STATE.MS.US)

**MONTANA****MARGE LEVINE**

MT DEPT. PUBLIC HLTH HUMAN SVCS  
P.O. BOX 202951  
HELENA, MT 59620-2951  
406-444-4748; 406-444-1861  
[MLEVINE@STATE.MT.US](mailto:MLEVINE@STATE.MT.US)

**MISSOURI****HAROLD KIRBEY**

MO DEPT. OF HLTH, DIV. OF HLTH  
RESOURCES  
P.O. BOX 570  
JEFFERSON CITY, MO 65102-0000  
573-751-6272; 573-526-4102  
[KIRBEH@MAIL.HEALTH.STATE.MO.US](mailto:KIRBEH@MAIL.HEALTH.STATE.MO.US)

**NEBRASKA****TOM RAUNER**

NE DEPT. OF HLTH, OFFICE OF RURAL  
HLTH  
P.O. BOX 95007  
LINCOLN, NE 68509-0000  
402-472-0148; 402-471-0180  
[THOMAS.RAUNER@HHSS.STATE.NE.US](mailto:THOMAS.RAUNER@HHSS.STATE.NE.US)

**NORTH CAROLINA****BURNIE PATTERSON**

OFFICE /RURAL HLTH & RESOURCES, DEVE.  
311 ASHE AVENUE  
RALEIGH, NC 27606-0000  
919-733-2040; 919-733-8300  
[BIGBURN@MINDSPRING.COM](mailto:BIGBURN@MINDSPRING.COM)

**NORTH DAKOTA****GARY GARLAND**

OFFICE OF COMM. ASST./ND DEPT. OF HLTH  
600 E. BOULEVARD AVENUE  
BISMARCK, ND 58505-0200  
701-328-4839; 701-328-1890  
[GGARLAND@STATE.ND.US](mailto:GGARLAND@STATE.ND.US)

**NEW HAMPSHIRE****BRYAN AYARS**

NH PRIMARY CARE SERVICES, COMM.  
HLTH INSTITUTE  
95 NORTH STATE STREET  
CONCORD, NH 03301-6527  
603-271-4547; 603-271-1517  
[BAYARS@DHHS.STATE.NH.US](mailto:BAYARS@DHHS.STATE.NH.US)

**NEW JERSEY****LINDA ANDERSON**

FAMILY/COMM. HLTH SVCS, CAP. PLAZA  
50 E. STATE STREET  
TRENTON, NJ 08625-0364  
609-292-1495; 609-292-9599  
[LANDERSON@DOH.STATE.NJ.US](mailto:LANDERSON@DOH.STATE.NJ.US)

**NEW MEXICO****HARVEY LICHT**

NM DEPT. OF HLTH PUBLIC HLTH DIV./NM  
COOP. AGREE  
P.O. BOX 26110  
SANTA FE, NM 87502-6110  
505-827-0642; 505-827-0924  
[HARVEY.LICHT@ACCESS.GOV](mailto:HARVEY.LICHT@ACCESS.GOV)

**NEVADA****MICHAEL GAMMELL**

NV DEPT. OF HUMAN RESOURCES  
505 E. KING STREET, RM 203  
CARSON CITY, NV 89701-3711  
775-684-4220; 775-684-4046  
[MGAMMELL@GOVMAIL.STATE.NV.US](mailto:MGAMMELL@GOVMAIL.STATE.NV.US)

**NEW YORK****BARRY GRAY**

WORKFORCE PLANNING, POLICY/  
RESOURCES DEVE.  
E.S.P. CORNING TOWER, RM. 1084  
ALBANY, NY 12237-0053  
518-472-4700; 518-474-0572  
[BMG01@HEALTH.STATE.NY.US](mailto:BMG01@HEALTH.STATE.NY.US)

**OHIO****JOEL MARIOTTI**

OH DEPT./HLTH OFFICE OF RURAL HLTH  
P.O. BOX 118  
COLUMBUS, OH 43266-0118  
614-644-8508; 614-644-9850  
[JMARIOTT@GW.DOH.STATE.OH.US](mailto:JMARIOTT@GW.DOH.STATE.OH.US)

**OKLAHOMA****MICHAEL BROWN**

OK STATE DEPT. OF HLTH  
1000 NE 10TH STREET, RM 1113  
OKLAHOMA CITY, OK 73117-1299  
405-271-8428; 405-271-1225  
[MIKEBR@HLTH.STATE.OK.US](mailto:MIKEBR@HLTH.STATE.OK.US)

**PENNSYLVANIA****JOSEPH MAY**

PA DEPARTMENT OF HLTH  
P.O. BOX 90, RM. 709  
HARRISBURG, PA 17108-0000  
717-772-5298; 717-705-6525  
[JMAY@STATE.PA.US](mailto:JMAY@STATE.PA.US)

**PORTLAND****JOEL YOUNG**

OFFICE OF COMM. SERVICES, OR HLTH DIV.  
800 NE OREGON STREET, Ste. 930  
PORTLAND, OR 97232-0000  
503-731-4017; 503-731-4078  
[JOEL.YOUNG@STATE.OR.US](mailto:JOEL.YOUNG@STATE.OR.US)

**PUERTO RICO****NADIA GARDANA**

PR DEPT. OF HLTH, OFF. OF FED. AFFAIRS  
P.O. BOX 70139  
SAN JUAN, PR 00936-8139  
787-274-7735; 787-759-6552  
[NGARDANA@SALUD.GOV.PR](mailto:NGARDANA@SALUD.GOV.PR)

**RHODE ISLAND****MARY ANN MILLER**

RI DEPT. OF HLTH, PREVENTIVE HLTH SVCS  
3 CAPITOL HILL, RM. 408  
PROVIDENCE, RI 02908-0000  
401-222-1171; 401-222-4415  
[MARYANNEM@DOH.STATE.RI.US](mailto:MARYANNEM@DOH.STATE.RI.US)

**SOUTH CAROLINA****MARK JORDAN**

SC DEPT. OF HLTH & ENVIR. CONTROL  
OFFICE/ PRIMARY CARE  
P.O. BOX 101106  
COLUMBIA, SC 29211-0000  
803-898-0766; 803-898-0445  
[JORDANMA@COLUMB61.DHEC.STATE.SC.US](mailto:JORDANMA@COLUMB61.DHEC.STATE.SC.US)

**SOUTH DAKOTA****BERNARD OSBERG**

SD DEPT./ HLTH, OFFICE OF RURAL HLTH  
445 E. CAPITOL  
PIERRE, SD 57501-0000  
605-773-3364; 605-773-5904  
[BERNIEO@DOH.STATE.SD.US](mailto:BERNIEO@DOH.STATE.SD.US)

**TENNESSEE****SUSAN VEALE**

HLTH ACCESS & RURAL HLTH, TDH/  
BUREAU/ HLTH SYS. DEVE.  
312 8TH AVE., NORTH  
NASHVILLE, TN 37247-5410  
615-741-7308; 615-741-1063  
[SVEALE@MAIL.STATE.TN.US](mailto:SVEALE@MAIL.STATE.TN.US)

**TEXAS****CONNIE BERRY**

TX DEPT. OF HLTH, COMM. ORIENTED  
PRIMARY CARE  
1110 W. 49TH STREET  
AUSTIN, TX 78756-0000  
512-458-7771; 512-458-7235  
[CONNIE.BERRY@TDH.STATE.TX.US](mailto:CONNIE.BERRY@TDH.STATE.TX.US)

**UTAH****MARILYN HAYNES-BROKOPP**

BUREAU/PRIMARY CARE & RURAL HLTH  
P.O. BOX 142005  
SALT LAKE CITY, UT 84114-2005  
801-538-6113; 801-538-6387  
[MBROKOPP@DOH.STATE.UT.US](mailto:MBROKOPP@DOH.STATE.UT.US)

**VIRGINIA****BUNNY CARO-JUSTIN**

VA DEPT./CTR. PRIMARY CARE & RURAL HLTH  
1500 E. MAIN STREET, Ste. 227  
RICHMOND, VA 23219-0000  
804-786-4767; 804-371-0116  
[BCARO-JUSTIN@VDH.STATE.VA.US](mailto:BCARO-JUSTIN@VDH.STATE.VA.US)

**VIRGIN ISLANDS****ALRIC SIMMONDS, DEPUTY CHIEF OF STAFF****VIRGIN ISLANDS PCO**

21-22 KONGENS GADE  
GOVERNMENT HOUSE  
ST. THOMAS, VI 00802  
340-693-4315; 340-693-4374  
[AVSIMMONDS@YAHOO.COM](mailto:AVSIMMONDS@YAHOO.COM)

**VERMONT****ELLEN THOMPSON**

VT DEPT. OF HLTH  
P.O. BOX 70  
BURLINGTON, VT 05402-0070  
802-863-7606; 802-651-1634  
[ETHOMPS@VDH.STATE.VT.US](mailto:ETHOMPS@VDH.STATE.VT.US)

**WASHINGTON****MARY LOOKER**

WA DEPT./HLTH, OFFICE/COMM. & RURAL  
HLTH  
P.O. BOX 47834  
OLYMPIA, WA 98504-7834  
360-705-6764; 360-664-9273  
[MARY.LOOKER@DOH.WA.GOV](mailto:MARY.LOOKER@DOH.WA.GOV)

**WISCONSIN****CHAR WHITE**

WI DEPT. OF HLTH, DIV. OF PUBLIC HLTH  
P.O. BOX 2659  
MADISON, WI 53701-2659  
608-264-7735; 608-267-2832  
[WHITECA@DHFS.STATE.WI.US](mailto:WHITECA@DHFS.STATE.WI.US)

**WEST VIRGINIA****NANCYE BAZZLE**

BUREAU/PUBLIC HLTH, OFF./COMM. &  
RURAL HLTH SVCS  
350 CAPITOL STREET, RM. 515  
CHARLESTON, WV 25301-3716  
304-558-4007; 304-558-1437  
[NANCYEBAZZLE@WVDHHR.ORG](mailto:NANCYEBAZZLE@WVDHHR.ORG)

**WYOMING****GERALD BRONNENBERG****DOUGLAS THIEDE**

WY DEPT. OF HLTH,  
PRIMARY CARE OFFICE  
2020 CAREY AVENUE, 8TH FLOOR  
CHEYENNE, WY 82002-0000  
307-777-6918; 307-777-7127  
[GBRONN@STATE.WY.US](mailto:GBRONN@STATE.WY.US)  
[DTHIED@STATE.WY.US](mailto:DTHIED@STATE.WY.US)