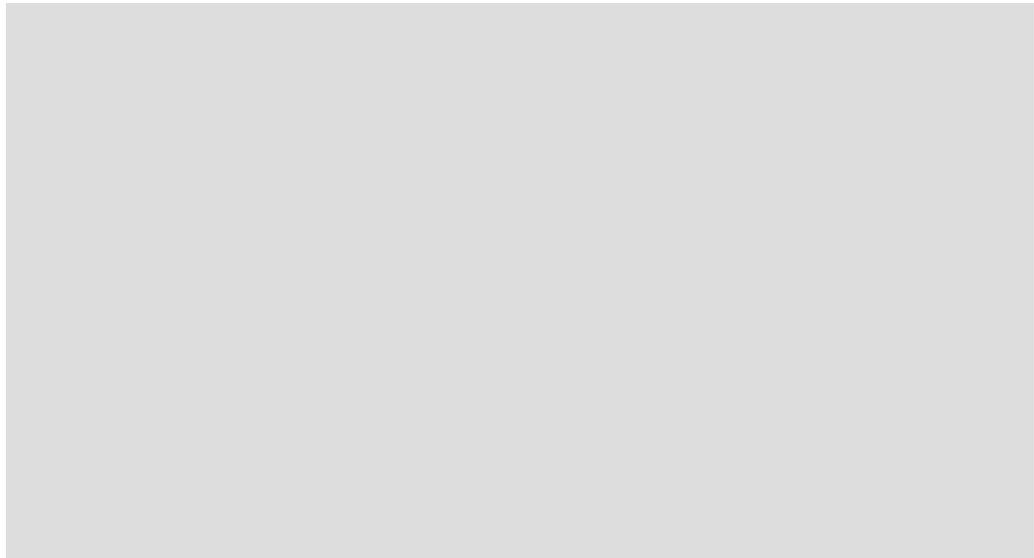




## Babb-St.Mary Health Clinic



### Executive Summary

Summarizes the Site, Parking, Facility Size, Staff and Contract Health Dollars necessary for the Service Delivery Plan in 2015. Identifies the Direct Care Services Offered to include highlighting any new services. Identifies the communities and population served for each service.

The second page of the Executive Summary documents the priority resource issues as identified through the Master Planning process.

### Historical Utilization

Documents 3 years of RPMS and contract care workloads provided to the user population of the Service Delivery Area by product line and specialty.

### Market Assessment

Compares the Historical Workload to the Health System Planning software and to national averages of patient care utilization, projecting future workloads based upon the worst case of these three planning scenarios. Also documents the percentage of care that will require contracting due to acuity and the quantity of care that can potentially be served by the direct care system.

### Service Delivery Plan

Recommended service delivery plan by product line based upon projected workload, key characteristics, patient classification and tribal and IHS input.

### Resource Allocation

Quantifies the necessary space and key characteristics for the Service Delivery Plan and compares them against existing resources. Also tabulates necessary contract health dollars based on the delivery plan.







## Executive Summary

Services & Resourcing Priorities	
1	<i>Establish PHN Program</i>
2	<i>Establish Primary Care Visiting Specialist Presence</i>
3	<i>Establish Visiting Dentist Program</i>
4	<i>Partner with Community to Start Program</i>
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## Executive Summary

Campus Infrastructure Priorities	
1	<i>Replace and Update Mechanical Systems(Community Center Building)</i>
2	<i>Replace and Update Plumbing Systems(Community Center Building)</i>
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Functional Deficiencies	
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## Historical Workloads

Historical Workloads according to RPMS, Contract Health and Questionnaire data.

Discipline	Direct or Tribal Health Care				Contract Health Care				
	1999	2000	2001	Average	1999	2000	2001	Average	% Contract Care
<b>Provider Visits Only</b>					<b>Provider Visits Only</b>				
<b>Primary Care</b>									
Family Practice	617	644	559	607	1	0	0	0	0.1%
Internal Medicine	7	1	59	22	0	0	0	0	0.0%
Pediatric	105	102	98	102	0	0	0	0	0.0%
Ob/Gyn	94	63	88	82	0	0	0	0	0.0%
<b>Emergency Care</b>									
Emergency/Urgent	139	191	140	157	0	0	0	0	0.0%
ER/Non-urgent	0	0	19	6	0	0	0	0	0.0%
<b>Specialty Care</b>									
Orthopedics	9	13	8	10	7	8	4	6	38.8%
Ophthalmology	14	14	8	12	3	5	5	4	26.5%
Dermatology	1	0	0	0	0	0	1	0	50.0%
General Surgery	19	29	21	23	10	8	13	10	31.0%
Otolaryngology	4	5	4	4	2	5	3	3	43.5%
Cardiology	15	6	18	13	1	1	12	5	26.4%
Urology	2	11	9	7	0	0	0	0	0.0%
Neurology	7	3	3	4	3	1	0	1	23.5%
Nephrology	0	0	2	1	0	1	1	1	50.0%
Allergy	0	0	0	0	0	0	0	0	0%
Pulmonology	0	0	0	0	0	0	0	0	0%
Gerontology	No Provider Codes within RPMS System for these types of Specialist.								
Gastroenterology	No Provider Codes within RPMS System for these types of Specialist.								
Rheumatology	No Provider Codes within RPMS System for these types of Specialist.								
Oncology	No Provider Codes within RPMS System for these types of Specialist.								
Pediatric-Genetics	0	0	0	0	0	0	0	0	0%
Traditional Healing	0	0	0	0	0	0	0	0	0%
<b>Totals</b>	<b>1,033</b>	<b>1,082</b>	<b>1,036</b>	<b>1,050</b>	<b>27</b>	<b>29</b>	<b>39</b>	<b>32</b>	<b>2.9%</b>
<b>Direct &amp; Tribal Care + Contract Care</b>	<b>1,060</b>	<b>1,111</b>	<b>1,075</b>	<b>1,082</b>					

\* Provider Visits - Document visits to a Physician, Nurse Practitioner, Midwife, and or Physician Assistant.

### Other Ambulatory Care Services

Dental Service Minutes	0	0	0	0	0	0	0	0	0%
Optometry Visits	86	101	86	91	4	0	0	1	1.4%
Podiatry Visits	49	34	50	44	0	2	0	1	1.5%
Dialysis Patients	0	0	0	0	0	0	0	0	0%
Audiology Visits	41	44	49	45	4	0	1	2	3.6%
<b>Outpatient Behavioral Health</b>									
Mental Health Visits	0	0	0	0	9	0	0	3	100.0%
Psychiatry	0	0	2	1	0	1	0	0	33.3%
Social Services Visits	0	0	0	0	0	0	0	0	0%
Alcohol & Substance Abuse Visits	0	0	0	0	0	0	0	0	0%
<b>BH Visit Totals</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>1</b>	<b>9</b>	<b>1</b>	<b>0</b>	<b>3</b>	<b>83.3%</b>



## Historical Workloads

Historical Workloads according to RPMS, Contract Health and Questionnaire data.

Discipline	Direct or Tribal Health Care				Contract Health Care					
	1999	2000	2001	Average	1999	2000	2001	Average	% Contract Care	
<b>Inpatient Care</b>										
Labor & Delivery Births	6	2	6	5	1	0	0	0	6.7%	
Obstetrics Patient Days	15	1	15	10	1	0	0	0	3.1%	
Neonatology Patient Days	10	0	13	8	0	0	0	0	0.0%	
Pediatric Patient Days	2	7	12	7	0	0	0	0	0.0%	
Adult Medical Patient Days										
Cardiology	3	2	5	3	4	3	2	3	47.4%	
Endocrinology	0	1	8	3	0	0	0	0	0.0%	
Gastroenterology	0	2	2	1	3	0	2	2	55.6%	
General Medicine	0	0	0	0	0	0	0	0	0%	
Hematology	4	0	0	1	0	0	0	0	0.0%	
Nephrology	0	0	4	1	0	0	0	0	0.0%	
Neurology	2	2	1	2	1	2	0	1	37.5%	
Oncology	0	1	8	3	0	7	0	2	43.8%	
Pulmonary	6	18	28	17	0	0	0	0	0.0%	
Rheumatology	0	0	0	0	0	0	0	0	0%	
Unknown	0	0	6	2	6	0	0	2	50.0%	
<b>Medical Patient Day Total</b>	<b>15</b>	<b>26</b>	<b>62</b>	<b>34</b>	<b>14</b>	<b>12</b>	<b>4</b>	<b>10</b>	<b>22.6%</b>	
Adult Surgical Patient Days										
Dentistry	0	0	0	0	0	0	0	0	0%	
Dermatology	0	0	0	0	0	0	0	0	0%	
General Surgery	10	9	0	6	0	0	9	3	32.1%	
Gynecology	0	0	0	0	0	0	0	0	0%	
Neurosurgery	0	0	0	0	5	0	0	2	100.0%	
Ophthalmology	0	0	0	0	0	0	0	0	0%	
Orthopedics	0	0	0	0	4	0	0	1	100.0%	
Otolaryngology	3	1	1	2	8	0	0	3	61.5%	
Thoracic Surgery	0	0	0	0	0	0	0	0	0%	
Urology	0	0	0	0	0	0	0	0	0%	
Vascular Surgery	0	0	0	0	0	0	8	3	100.0%	
<b>Surgical Patient Day Total</b>	<b>13</b>	<b>10</b>	<b>1</b>	<b>8</b>	<b>17</b>	<b>0</b>	<b>17</b>	<b>11</b>	<b>58.6%</b>	
Psychiatry Patient Days	0	0	0	0	9	0	0	3	100.0%	
Medical Detox Patient Days	0	0	0	0	0	0	0	0	0%	
Sub Acute/Transitional Care	0	0	0	0	0	0	0	0	0%	
<b>Inpatient Care Totals</b>	<b>55</b>	<b>44</b>	<b>103</b>	<b>67</b>	<b>41</b>	<b>12</b>	<b>21</b>	<b>25</b>	<b>26.8%</b>	
<b>Direct &amp; Tribal + Contract Care</b>	<b>96</b>	<b>56</b>	<b>124</b>	<b>92</b>	No Data Source at this time					
<b>Substance Abuse Non- Acute Care</b>										
Adult Residential Treatment	0	0	0	0	0	0	0	0	0%	
Adol. Residential Treatment	0	0	0	0	0	0	0	0	0%	
SA Transitional Care	0	0	0	0	0	0	0	0	0%	
<b>Substance Abuse Totals</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	
<b>Elder Care</b>										
Skilled Nursing Patients	0	0	0	0	0	0	0	0	0%	
Assisted Living Patients	0	0	0	0	0	0	0	0	0%	
Hospice Patients	0	0	0	0	0	0	0	0	0%	
<b>Nursing Home Totals</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	



## Historical Workloads

Historical Workloads according to RPMS, Contract Health and Questionnaire data.

Discipline	Direct or Tribal Health Care				Contract Health Care					
	1999	2000	2001	Average	1999	2000	2001	Average	% Contract Care	
<b>Ancillary Services</b>										
Lab Billable Tests	0	0	0	0	0	0	0	0	0%	
Pharmacy Scripts	0	0	0	0	0	0	0	0	0%	
Acute Dialysis Procedures	0	0	0	0	0	0	0	0	0%	
Radiographic Exams	0	0	0	0	0	0	0	0	0%	
Ultrasound Exams				0	0	0	0	0	0%	
Mammography Exams				0	0	0	0	0	0%	
Fluoroscopy Exams				0	0	0	0	0	0%	
CT Exams				0	0	0	0	0	0%	
MRI Exams	0	0	0	0	0	0	0	0	0%	
Nuclear Medicine Exams	0	0	0	0	0	0	0	0	0%	
Rad. Oncology Treatments	0	0	0	0	0	0	0	0	0%	
Chemotherapy Treatments	0	0	0	0	0	0	0	0	0%	
Physical Therapy Visits	77	77	77	77	0	0	0	0	0.0%	
Occupational Therapy Visits	0	0	0	0	0	0	0	0	0%	
Speech Therapy Visits	0	0	0	0	0	0	0	0	0%	
Respiratory Therapy	0	0	0	0	0	0	0	0	0%	
Cardiac Catheterization	0	0	0	0	0	0	0	0	0%	
Home Health Care Patients	0	0	0	0	0	0	0	0	0%	
Minor Procedure Cases										
Endoscopy	1	5	3	3	0	0	0	0	0.0%	
Outpatient Surgery Cases										
Cardiovascular	0	1	2	1	0	0	0	0	0.0%	
Digestive	0	0	0	0	0	0	0	0	0%	
Endocrine	0	0	0	0	0	0	0	0	0%	
ENT	0	0	1	0	0	0	0	0	0.0%	
Gynecology	0	2	1	1	0	0	0	0	0.0%	
Hemic and Lymphatic	0	0	0	0	0	0	0	0	0%	
Integument	0	1	0	0	0	0	0	0	0.0%	
Musculoskeletal	0	2	3	2	0	0	0	0	0.0%	
Nervous	0	0	0	0	0	0	0	0	0%	
Ocular	0	1	0	0	0	0	0	0	0.0%	
Respiratory	0	0	0	0	0	0	0	0	0%	
Urogenital	0	0	0	0	0	0	0	0	0%	
<b>OP Surgical Case Total</b>	0	7	7	5	0	0	0	0	0%	
Inpatient Surgery Cases	6	7	2	5	4	0	6	3	40.0%	
<b>Surgical Case Total</b>	6	14	9	10	4	0	6	3	26%	
<b>Direct &amp; Tribal + Contract Care</b>	10	14	15	13						
EMS - Pre-Hospital Resp.	0	0	0	0	0	0	0	0	0%	
EMS - Inter Hospital Resp	0	0	0	0	0	0	0	0	0%	



### Market Assessment

Historical vs. Market Potential - In accordance to the population, compares the Historical Workload to the US State or National Average (USNA) and IHS Health System Planning (HSP) Software. USNA are taken from a number of sources see Patient Utilization Table for sources.

Year	2001			2015			2015 Planning Assumption		
HSP User Pop. - PSA	301			334			<i>Workload with Diabetes Impact</i>		
Discipline	3 Year History	USNA	HSP	3 Year History	USNA	HSP	Total	Direct Care	Contract Care
	Provider Visits Only			Provider Visits Only			Provider Visits Only		
<b>Primary care</b>									
Family Practice	607	337		674	374		374	374	0
Internal Medicine	22	135		25	150		150	150	0
Pediatric	102	147		113	163		163	163	0
Ob/Gyn	82	122		91	136		136	136	0
Primary Care Sub-Tot.	813	741	1,046	902	822	1,164	1,164	1,164	0
<b>Emergency Care</b>									
Emergency/Urgent	157	68		174	75		174	174	0
ER/Non-urgent	6	45		7	50		50	50	0
Emerg. Care Sub-Tot.	163	113	133	181	125	149	181	181	0
<b>Specialty Care</b>									
Orthopedics	16	58		18	65		65	65	0
Ophthalmology	16	45		18	50		50	50	0
Dermatology	1	46		1	51		51	51	0
General Surgery	33	45		37	50		50	50	0
Otolaryngology	8	27		9	29		29	29	0
Cardiology	18	15		20	16		20	20	0
Urology	7	16		8	18		18	18	0
Neurology	6	12		6	14		14	14	0
Other Specialties		100		0	111		111	111	0
Nephrology	1	Unknown		1	Unknown		1	1	0
Allergy	0	Unknown		0	Unknown		0	0	0
Pulmonology	0	Unknown		0	Unknown		0	0	0
Gerontology	0	Unknown		0	Unknown		0	0	0
Gastroenterology	0	Unknown		0	Unknown		0	0	0
Rheumatology	0	Unknown		0	Unknown		0	0	0
Oncology	0	Unknown		0	Unknown		0	0	0
Pediatric-Genetics	0	Unknown		0	Unknown		0	0	0
Traditional Healing	0	Unknown		0	Unknown		0	0	0
Specialty Care Sub-Tot.	106	364	57	118	404	63	409	409	0
<b>Total Provider Visits By PSA Residents</b>	1,082	1,218	1,236	1,201	1,352	1,376	1,754	1,754	0
<b>Provider Visits</b>	Unmet need if (-) -154 Over Utilization if (+)								
<b>Total Provider Patient Utilization Rate</b>	3.59	4.05	4.11	The rate is established by dividing the Total Provider Visits from the PSA by the User Population.					
<b>Other Ambulatory Care Services</b>									
Dental Service Minutes	0	27,178	28,595	0	30,164	31,730	31,730	31,730	0
Optometry Visits	92	Unknown	97	102	Unknown	108	110	110	0
Podiatry Visits	45	68		50	76		78	78	0
Dialysis Patients	0	Unknown		0	Unknown		0	0	0
Audiology Visits	46	49	33	51	55	37	55	55	0
<b>Outpatient Behavioral Health Services</b>									
Mental Health Visits	3	Unknown	48	3	Unknown	55	55	55	0
Psychiatry	1	32		1	35		35	35	0
Social Services Visits	0	Unknown		0	Unknown		0	0	0
Alcohol & Substance Abuse	0	Unknown		0	Unknown		0	0	0
<b>BH Visits Totals</b>	4	32	48	4	35	55	90	90	0



### Market Assessment

Historical vs. Market Potential - In accordance to the population, compares the Historical Workload to the US State or National Average (USNA) and IHS Health System Planning (HSP) Software. USNA are taken from a number of sources see Patient Utilization Table for sources.

Year	2001			2015			2015 Planning Assumption		
HSP User Pop. - PSA	301			334			<i>Workload with Diabetes Impact</i>		
Discipline	3 Year History	USNA	HSP	3 Year History	USNA	HSP	Total	Direct Care	Contract Care
	Provider Visits Only			Provider Visits Only			Provider Visits Only		
<b>Inpatient Care</b>									
Labor & Delivery Births	5	6	3	6	7	4	7	5	1
Obstetrics Patient Days	11	12	7	12	13	8	13	11	2
Neonatology Patient Days	8	14		9	16		16	10	6
Pediatric Patient Days	7	7	19	8	8	21	21	13	8
Adult Medical Patient Days									
Cardiology	6	11		7	12		13	9	3
Endocrinology	3	2		3	2		4	4	0
Gastroenterology	3	6		3	7		7	7	0
General Medicine	0	8		0	9		9	8	1
Hematology	1	1		1	1		1	1	1
Nephrology	1	2		1	2		2	2	0
Neurology	3	4		3	5		5	4	1
Oncology	5	3		6	3		6	2	4
Pulmonary	17	10		19	11		19	16	3
Rheumatology	0	0		0	0		0	0	0
Unknown	4	1		4	1		4	4	0
<b>Medical Patient Day Total</b>	44	47	35	49	52	37	70	58	13
Adult Surgical Patient Days									
Dentistry	0	0		0	0		0	0	0
Dermatology	0	0		0	0		0	0	0
General Surgery	9	13		10	15		15	10	5
Gynecology	0	3		0	3		3	3	0
Neurosurgery	2	3		2	3		3	1	2
Ophthalmology	0	0		0	0		0	0	0
Orthopedics	1	8		1	9		9	8	1
Otolaryngology	4	3		5	3		5	1	4
Thoracic Surgery	0	5		0	6		6	0	6
Urology	0	2		0	2		2	1	1
Vascular Surgery	3	3		3	4		4	2	2
<b>Surgical Patient Day Total</b>	19	41	23	21	46	24	47	25	22
Psychiatry Patient Days	3	7	3	3	8	5	8	2	6
Medical Detox Patient Days	0	1		0	1		1	1	0
Sub Acute/Transitional Care	0	28		0	31		31	31	0
<b>Inpatient Care Totals</b>	92	158	87	102	175	95	208	151	57
<b>Inpatient Patient Days</b>	Unmet need if (-) -66 Over Utilization if (+)								
<b>Substance Abuse Non-Acute Care</b>									
Adult Residential Treatment	0	55		0	61		61	61	0
Adol. Residential Treatment	0	12		0	13		13	13	0
SA Transitional Care	0	2		0	2		2	2	0
<b>Substance Abuse Total</b>	0	70	0	0	76	0	76	76	0
<b>Elder Care</b>									
Skilled Nursing Patients	0	1		0	1		1	1	0
Assisted Living Patients	0	1		0	1		1	1	0
Hospice Patients	0	0		0	0		0	0	0
<b>Nursing Home Total</b>	0	1	0	0	2	0	2	2	0



### Market Assessment

Historical vs. Market Potential - In accordance to the population, compares the Historical Workload to the US State or National Average (USNA) and IHS Health System Planning (HSP) Software. USNA are taken from a number of sources see Patient Utilization Table for sources.

Year	2001			2015			2015 Planning Assumption		
HSP User Pop. - PSA	301			334			<i>Workload with Diabetes Impact</i>		
Discipline	3 Year History	USNA	HSP	3 Year History	USNA	HSP	Total	Direct Care	Contract Care
	Provider Visits Only			Provider Visits Only			Provider Visits Only		
<b>Ancillary Services</b>									
<b>Laboratory Services</b>									
Clinical Lab Billable Tests		1,303	945		1,445	1,057	1,445	1,315	84
Microbiology Billable Tests		180	225		200	252	252	146	98
Blood Bank Billable Tests		33	18		37	20	37	35	1
Anatomical Pathology		3	6		3	7	7	0	7
Lab Billable Tests	0	1,518	1,194	0	1,685	1,336	1,685	1,496	189
Pharmacy Scripts	0	3,045		0	3,379		3,379	3,379	0
Acute Dialysis Procedures	0	1		0	1		1	1	0
Radiographic Exams	0	109	110	0	121	123	123	123	0
Ultrasound Exams	0	21	15	0	24	17	24	24	0
Mammography Exams	0	49	45	0	54	51	54	54	0
Fluoroscopy Exams	0	5	8	0	6	8	8	8	0
CT Exams	0	9	3	0	9	3	9	9	0
MRI Exams	0	6		0	6		6	6	0
Nuclear Medicine Exams	0	Unknown		0	Unknown		0	0	0
Rad. Oncology Treatments	0	Unknown		0	Unknown		0	0	0
Chemotherapy Treatments	0	Unknown		0	Unknown		0	0	0
<b>Rehabilitation Services</b>									
Physical Therapy Visits	77	Unknown		85	Unknown		85	85	0
Occupational Therapy Visits	0	Unknown		0	Unknown		0	0	0
Speech Therapy Visits	0	Unknown		0	Unknown		0	0	0
<b>Rehab Total Visits</b>	77	-	154	85	-	171	171	171	0
Respiratory Therapy		Unknown	1,224		Unknown	1,406	1,406	1,406	0
Workload Minutes	0			0					
Cardiac Catheterization Cases	0	1		0	3		3	3	0
Home Health Care Patients	0	2		0	3		3	3	0
Minor Procedure Cases									
Endoscopy		6			6		6	6	0
<b>Outpatient Surgery Cases</b>									
Cardiovascular	1	0		1	0		1	1	0
Digestive	0	6		0	6		6	6	0
Endocrine	0	0		0	0		0	0	0
ENT	0	2		0	2		2	2	0
Gynecology	1	2		1	2		2	2	0
Hemic and Lymphatic	0	0		0	0		0	0	0
Integument	0	2		0	2		2	2	0
Musculoskeletal	2	3		2	4		4	4	0
Nervous	0	1		0	1		1	1	0
Ocular	0	2		0	3		3	3	0
Respiratory	0	0		0	0		0	0	0
Urogenital	0	1		0	2		2	2	0
<b>OP Surgical Case Total</b>	5	20	10	5	23	10	23	23	0
Inpatient Surgery Cases	8	8	8	9	9	10	10	6	4
<b>Surgical Case Total</b>	13	29	18	14	32	20	33	30	4
EMS Responses	0	39		0	44		44	44	0



## Delivery Plan

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

Discipline	Projected Need			Delivery Options					
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2015	PSA			Referrals due to Threshold		Remarks
				On Site	On Site VP	CHS*	Srv Unit	Region	
<b>Primary Care (Provider Visits)</b>	Migration % <b>0.0%</b>								
<i>Primary Care Clinic examines, diagnoses, and treats ambulatory patients giving continuity and coordination to their total healthcare including referral to other health professionals and admissions to inpatient services while retaining primary responsibility for care of these patients, as appropriate. Primary Care Clinic assesses, provides, and evaluates the care of patients with healthcare problems including history and physical, assessment and treatment of common minor illnesses, maintenance care of patients with chronic diseases, and health counseling and teaching.</i>									
Family Practice	716	Providers	0.2	1,164			Browning Resource		
Internal Medicine	150	Providers	0.0						
Pediatric	163	Providers	0.0						
Ob/Gyn	136	Providers	0.0						
<b>Primary Care Total</b>	<b>1,164</b>	<b>Providers</b>	<b>0.3</b>	<b>0</b>	<b>1,164</b>	<b>0</b>	<b>0</b>		
<b>Emergency Care</b>	Migration % <b>0.0%</b>								
<i>The Emergency Medical Clinic provides emergency care, diagnostic services, treatment, surgical procedures, and proper medical disposition of an emergency nature to patients who present themselves to the service. It refers patients to specialty clinics and admits patients as needed; provides clinical consultation services and professional training of assigned personnel; supports mass casualty and fire drills; and prepares reports.</i>									
Emergency/Urgent	174	Patient Spaces	0.1						
ER/Non-urgent	50	Providers	0.0						
<b>Emergency Care Total</b>	<b>181</b>	<b>Patient Spaces</b>	<b>0.1</b>				<b>181</b>		<b>CHS @ SU</b>
<b>Specialty Care</b>									
<i>Specialty Care examines, diagnoses, and treats diseases and injuries requiring specialized capabilities diagnosis and procedures beyond the Primary Care team. The service is typically provided by visiting providers who have established clinic hours for consistent referral patterns.</i>									
Orthopedics	65	Providers	0.0				65		
Ophthalmology	50	Providers	0.0				50		
Dermatology	51	Providers	0.0				51		Telemedicine
General Surgery	50	Providers	0.0				50		
Otolaryngology	29	Providers	0.0				29		
Cardiology	20	Providers	0.0				20		
Urology	18	Providers	0.0				18		
Neurology	14	Providers	0.0				14		
Other Subspecialties	111	Providers	0.0				111		CHS @ SU
Nephrology	1	Providers	0.0				1		
Allergy	Unknown	Providers	0.0						
Pulmonology	Unknown	Providers	0.0						
Gerontology	Unknown	Providers	Unknown						
Gastroenterology	Unknown	Providers	0.0						
Rheumatology	Unknown	Providers	Unknown				X		
Oncology	Unknown	Providers	0.0				X		
Pediatric-Genetics	Unknown	Providers	Unknown						
Traditional Healing	0	Providers	0.0						Access through Referral
<b>Specialty Care Sub-Total</b>	<b>409</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>409</b>		
<b>Other Ambulatory Care Services</b>									
Dental Service	31,730	Dentists	0.3	31,730					
<i>Dental Clinic provides assistance in achieving and maintaining the highest level of oral health possible. It also emphasizes the prevention of disease.</i>									
Optometry Visits	110	Optometrist	0.1	110	110				Local Contract
<i>The Optometry Clinic examines the eyes, cheeks, and adnexa including refraction and other procedures, prescribes lenses to correct refractive error and improve vision; and refers patients to physicians for diagnosis and treatment of suspected disease.</i>									
Podiatry Visits	78	Podiatrists	0.0				78		



## Delivery Plan

Establishes Projected workload and key characteristics per product line, while recommending a delivery option.

Discipline	Projected Need			Delivery Options					
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2015	PSA			Referrals due to Threshold		Remarks
				On Site	On Site VP	CHS*	Srv Unit	Region	
<p><i>Podiatry examines, diagnoses, and treats patients with disorders, diseases, and injuries to the foot or adjunctive tissue; provides follow-up care for selected post-operative ambulatory patients; provides a comprehensive plan of care for patients, including monitoring and maintaining their state of health, counseling and guidance, health education, rehabilitation, and prevention of disease; and provides clinical and consultation services, medical care evaluation, professional training of assigned personnel, preparation and submission of reports, and maintenance of medical records.</i></p>									
Dialysis Patients	0	Dialysis Stations	0.0	0					
<p><i>Dialysis provides the purification of the patient's blood through use of an artificial kidney machine or similar device. Specially trained personnel operate, maintain, and monitor the hemodialysis equipment and other specialized support equipment for patients who are undergoing hemodialysis treatment in the unit.</i></p>									
Audiology Visits	55	Audiologists	0.0				55		
<p><i>The Audiology Clinic provides comprehensive audiologic support for patients for the determination of etiology, pathology, and magnitude of hearing loss and potential for remediation and rehabilitation; assists in the evaluation of auditory and vestibular systems. Specific services include pure tone threshold audiometry; basic and advanced clinical testing; pediatric evaluations; neonatal hearing testing as part of the early hearing loss identification program; hearing aid evaluation, fittings, and repairs; ear mold fittings; vestibular evaluations, dispensing of hearing protection devices (fitting, education, and motivation); determination of proper referral and disposition.</i></p>									
<b>Behavioral Health</b>									
<p><i>Behavioral Health provides psychiatric, psychological, psychosocial, substance abuse, and socioeconomic evaluation and consultation; individual and group services, patient care, information, referral, and follow-up services to facilitate medical diagnosis, care, treatment; and proper disposition of patients (inpatient and outpatient) referred to the Social Work Clinic, which includes self-referred patients and those seen automatically on the basis of diagnosis (for example, suspected child abuse or attempted suicide). It provides a comprehensive plan of service to patients and their families including counseling and guidance, therapy, information and referral, and discharge planning; provides clinical and consultative services to patients and families, social service delivery evaluation; professional training of assigned and contractually affiliated personnel; prepares and submits reports; maintains medical and social service records.</i></p>									
Mental Health Visits	55	Counselors	0.3	0.3			SAC-Browning		
Psychiatry Provider	35	Providers	0.0	0.0			Central Tertiary		
Social Service Visits	0	Counselors	0.3	0.3			SAC-Browning		
Alcohol & Substance Abuse Visits	0	Counselors	0.2	0.2			Browning		
Behavioral Health Totals	90	Counselors	0.8	0					
<b>Inpatient Care</b>									
Labor & Delivery	5	LDRs	0.2				5		CHS @ SU
Obstetrics Patient Days	11	# of Beds	0.3				11		CHS @ SU
<p><i>Obstetrics provides for specialized care, treatment, and consultative evaluation to eligible inpatients; provides antepartum, delivery, and postpartum care to maternity patients; and has responsibility for the operation and maintenance of the labor and delivery suite. The labor and delivery suite provides labor and delivery care by specially trained personnel to eligible patients, including prenatal care during labor, assistance during delivery, post-natal care, and minor gynecological surgery, if it is performed in the suite. Additional activities may include preparing sterile set-ups for deliveries; preparing patients for transportation to the delivery suite and the post-anesthesia.</i></p>									
Neonatology Patient Days	10	# of Bassinets	0.3				10		CHS @ SU
<p><i>The Newborn Nursery provides specialized inpatient care, treatment, and consultative evaluation of newborn infants; coordinates healthcare delivery relative to the examination, diagnosis, treatment, and proper disposition of the newborn, including those born prematurely; and provides for, or otherwise ensures, appropriate diagnostic evaluation and care of all inpatient in the neonatal age group; prepares medical records; and submits required reports.</i></p>									
Pediatric Patient Days	13	# of Beds	0.3				13		CHS @ SU
<p><i>Pediatric Care provides specialized inpatient care, treatment, and consultative evaluation of infants, children, and adolescents; maintains close liaison with the other professional services; coordinates healthcare delivery relative to the examination, diagnosis, treatment, and proper disposition of eligible patients; prepares medical records; and submits required reports.</i></p>									
<b>Adult Medical Acute Care</b>									
<p><i>Medical Care provides inpatient care and consultative evaluation in the medical specialties and subspecialties described in this section; coordinates healthcare delivery relative to the examination, diagnosis, treatment and proper disposition of eligible patients, appropriate to the specialty or subspecialty; prepares medical records; and submits required reports. The organization of the medical care function will vary according to patient load, staffing, and facilities. When subspecialty services are established, they shall provide the related specialized techniques and practices using all the available modern diagnostic procedures, studies, and therapies.</i></p>									
Cardiology	9	# of Beds	0.1				9		CHS @ SU
Endocrinology	4	# of Beds	0.0				4		CHS @ SU



## Delivery Plan

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Discipline	Projected Need			Delivery Options						
	Planned Direct Care	Key Characteristics (KC)	# Req'd in 2015	PSA			Referrals due to Threshold		Remarks	
				On Site	On Site VP	CHS*	Srv Unit	Region		
Gastroenterology	7	# of Beds	0.1				7		CHS @ SU	
General Medicine	8	# of Beds	0.1				8		CHS @ SU	
Hematology	1	# of Beds	0.0				1		CHS @ SU	
Nephrology	2	# of Beds	0.0				2		CHS @ SU	
Neurology	4	# of Beds	0.1				4		CHS @ SU	
Oncology	2	# of Beds	0.0				2		CHS @ SU	
Pulmonary	16	# of Beds	0.2				16		CHS @ SU	
Rheumatology	0	# of Beds	0.0				0		CHS @ SU	
Unknown	4	# of Beds	0.1				4		CHS @ SU	
Medical Patient Day Total	58		0.8	0		0		0		
<b>Adult Surgical Acute Care</b>										
<i>Surgical Care provides inpatient care and consultative evaluation in the surgical specialties and subspecialties described in this subsection; coordinates healthcare delivery relative to the examination, treatment, diagnosis, and proper disposition of eligible patients, appropriate to the specialty or subspecialty; prepares medical records; and submits required reports. The organization of the surgical care function varies according to patient load, staffing, and facilities. When subspecialty services are established, they shall provide the related specialized techniques and practices using all the available modern diagnostic procedures, studies, and therapies.</i>										
Dentistry	0	# of Beds	0.0				0		CHS @ SU	
Dermatology	0	# of Beds	0.0				0		CHS @ SU	
General Surgery	10	# of Beds	0.2				10		CHS @ SU	
Gynecology	3	# of Beds	0.1				3		CHS @ SU	
Neurosurgery	1	# of Beds	0.0				1		CHS @ SU	
Ophthalmology	0	# of Beds	0.0				0		CHS @ SU	
Orthopedics	8	# of Beds	0.1				8		CHS @ SU	
Otolaryngology	1	# of Beds	0.0				1		CHS @ SU	
Thoracic Surgery	0	# of Beds	0.0				0		CHS @ SU	
Urology	1	# of Beds	0.0				1		CHS @ SU	
Vascular Surgery	2	# of Beds	0.0				2		CHS @ SU	
Surgical Patient Day Total	25	# of Beds	0.5	0		0	25	0		
Intensive Care Unit	16	# of beds	0.1				16		CHS @ SU	
<i>Intensive Care Units (ICUs) provide treatment for patients who require intensified, comprehensive observation and care because of shock, trauma, or other life-threatening conditions. They are staffed with specially trained personnel and contain monitoring equipment and other specialized support equipment for treating .</i>										
Psychiatry Patient	2	# of Beds	0.0				2		CHS @ SU	
<i>Psychiatric Care provides specialized care and consultative evaluation for eligible inpatients; coordinates healthcare delivery relative to the examination, diagnosis, treatment, and proper disposition of patients with psychotic, neurotic, or other mental disorders; maintains protective custody of patients with psychiatric disorders when required to prevent injury to themselves or to others; establishes therapeutic regimens; conducts individual or group therapy sessions; provides short-term treatment to patients psychologically or physically dependent upon alcohol or drugs; maintains custody of sensitive or medically privileged records and correspondence that evolve during treatment of patients; prepares medical records; and submits required reports.</i>										
Medical Detox Patient	1	# of Beds	0.0					1		
<i>Substance Abuse Care provides specialized care and consultative evaluation for eligible inpatients; coordinates healthcare delivery relative to the examination, diagnosis, treatment, and proper disposition of patients psychologically or physically dependent upon alcohol or drugs; maintains protective custody of patients when required to prevent injury to themselves or to others; establishes therapeutic regimens; conducts individual or group therapy sessions; maintains custody of sensitive or medically privileged records and correspondence that evolve during treatment of patients; prepares medical records; and submits required reports.</i>										
Sub Acute / Transitional Care	31	# of Beds	0.1					31		
<i>Transitional Care provides care and treatment for patients who require inpatient nursing care beyond their discharge from acute care. Staffing, while less than acute care, provides specific therapy and activities to prepare the patient for returning home.</i>										
Inpatient Care Totals	167	# of Beds	2	0		0	77	32		
<b>Substance Abuse Non-Acute Care</b>										
<i>Substance Abuse Non-Acute Care - the treatment of substance abuse disorders in an age and security specific setting.</i>										
Adult Residential Treatment	61	# of Beds	0.2					61		



## Delivery Plan

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				On Site	On Site VP	CHS*	Srv Unit	Region	
Adolescent Residential Treatment	13	# of Beds	0.0					13	
Substance Abuse Transitional Care	2	# of Beds	0.4					2	
Substance Abuse Non-Acute Care Totals	76		0.7	0		0	0	76	
<b>Elder Care</b>									
<i>Elderly Care Program provides physical, psychological, social, and spiritual care for healthy and dying seniors in an environment outside of a hospital.</i>									
Nursing Home	1	# of Beds	1.0					1	
Assisted Living /	1	# of Beds	1.0					1	
Hospice	0	# of Beds	0.0					0	
Elder Care Totals	2		2.0	0		0	2	0	
<b>Ancillary Services</b>									
<b>Laboratory Services</b>									
<i>Clinical Pathology operates the clinical laboratories and conducts studies, investigations, analyses, and examinations, including diagnostic and routine tests and systems. Additional activities may include, but are not limited to, transportation of specimens from the nursing floors and surgical suites and preparation of samples for testing. The Clinical Lab includes Chemistry, Urinalysis, Hematology, Serology, Immunology and Coagulation.</i>									
Clinical Lab	1,315	Tech Staff @ Peak	0.1	1,315					
Microbiology	146	Tech Staff @ Peak	0.0				146		
Blood Bank	35	Tech Staff @ Peak	0.0				35		
Anatomical Pathology	0	Tech Staff @ Peak	0.0				0		
<i>Anatomical Pathology conducts the histopathology and cytopathology laboratories; directs studies, examinations, and evaluations including diagnostic and routine procedures; provides referrals and consultations; performs post-mortem examinations; and operates the morgue.</i>									
Lab Totals	1,496	Tech Staff @ Peak	0.1						
Pharmacy	3,379	Pharmacists	0.2	3,379					Dispensed by Visiting Provider
Acute Dialysis	1	Rooms	0.0			1			
<i>Acute Dialysis provides purification of the patient's blood using the patient's own peritoneal membrane, located in the abdomen, as the filter to remove excess water and toxins, while the patient is hospitalized. Specialty trained personnel teach all patients own family members through an intense training program how to perform these same functions in the home settings.</i>									
<b>Diagnostic Imaging</b>									
<i>Diagnostic Radiology provides diagnostic radiologic services to inpatients and outpatients. Activities include, but are not limited to, processing, examining, interpreting, storing, and retrieving radiographs and fluorographs; directing a radiological safety program; and consulting with physicians and patients.</i>									
Radiographic	123	Rooms	0.0				123		
Ultrasound	24	Rooms	0.0				24		
Mammography	54	Rooms	0.0				54		
Fluoroscopy	8	Rooms	0.0				8		CHS @ SU
CT	9	Rooms	0.0				9		CHS @ SU
MRI	6	Rooms	0.0				6		CHS @ SU
Diagnostic Imaging Totals	225	Radiologist	0.0	0					
Nuclear Medicine	0	Rooms	0.0			0			
<i>Nuclear Medicine provides diagnostic nuclear medicine studies, interprets such studies, and performs therapeutic nuclear medicine treatment through the use of injectable or ingestible radioactive isotopes in conformance with licensure regulations. Functions and activities of the work center include, but are not limited to, performing clinical investigative studies, providing whole blood counting, evaluating patients suspected of being contaminated with gamma-emitting radio nuclides, consulting with patients and attending physicians, and maintaining radioactive waste disposal and storage of radioactive materials.</i>									
Rad. Oncology	0	Rooms	0.0			0			
Chemotherapy	0	Patient Spaces	0.0			0			



## Delivery Plan

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				On Site	On Site VP	CHS*	Srv Unit	Region	
<b>Rehabilitation Services</b>									
<i>Rehabilitation Services develops, coordinates, and uses special knowledge and skills in planning, organizing, and managing programs for the care of inpatients and outpatients whose ability to function is impaired or threatened by disease or injury and incorporates activities such as: direct patient care, evaluation, testing, consultation, counseling, teaching, administration, research, and community services. This service typically consists of three disciplines: Physical Therapy, Occupational Therapy, and Speech Therapy.</i>									
Physical Therapy	85	Therapy FTE	0.0						
Occupational Therapy	0	Therapy FTE	0.0			X			
Speech Therapy	0	Therapy FTE	0.0			X			
Rehab Total	171	Therapy FTE	0.1				171	Organized @ Service Unit	
Respiratory Therapy	1,406	Therapy FTE	0.0			1,406			
<i>Respiratory Therapy provides and administers oxygen, humidification, aerosol, and certain potent drugs through inhalation or positive pressure and provides other forms of rehabilitative therapy including initiating, monitoring, and evaluating patient performance and reactions to therapy and performing blood gas analysis. The service also tests and evaluates the patient's ability to exchange oxygen and other gases through measurement of inhaled and exhaled gases and analysis of blood.</i>									
Cardiac Catheterization	3	Rooms	0.0				3	CHS @ SU	
<i>The Cardiac Catheterization provides services including the operations and maintenance of specialized equipment that displays and records the condition of the heart and circulatory system. Other activities include explaining test procedures to patients; performing invasive procedures using catheters and other techniques; retrieving and analyzing test results; and inspecting, testing, calibrating, and maintaining special equipment.</i>									
Home Health Care	3	# FTE	0.2				3		
<i>Home Health Care is provided to individuals and families in their places of residence to promote, maintain, or restore health or to maximize the level of independence while minimizing the effects of disability and illness, including terminal illness.</i>									
<b>Surgery</b>									
<i>The Surgery product line includes Anesthesiology, Pre &amp; Post Recovery, and the provision of invasive procedures requiring the sterility of an Operating Room or Minor Procedure Room.</i>									
<b>Minor Procedure</b>									
Endoscopy	6	Endoscopy Suites	0.0				6		
<b>Outpatient Surgery Cases</b>									
Cardiovascular	1	Outpatient ORs	0.0				1	CHS @ SU	
Digestive	6	Outpatient ORs	0.0				6		
Endocrine	0	Outpatient ORs	0.0				0		
ENT	2	Outpatient ORs	0.0				2	CHS @ SU	
Gynecology	2	Outpatient ORs	0.0				2		
Hemic and Lymphatic	0	Outpatient ORs	0.0				0		
Integument	2	Outpatient ORs	0.0				2		
Musculoskeletal	4	Outpatient ORs	0.0				4		
Nervous	1	Outpatient ORs	0.0				1		
Ocular	3	Outpatient ORs	0.0				3		
Respiratory	0	Outpatient ORs	0.0				0		
Urogenital	2	Outpatient ORs	0.0				2	CHS @ SU	
OP Surgical Case	23	Outpatient ORs	0.0	0	0	0	23		
Inpatient Surgery	6	Inpatient ORs	0.0				6	CHS @ SU	
Surgical Case Total	30		0.0	0	0	0	36		
<b>Administrative Support</b>									
Administration		# of FTE	0.0	0			0	SAC	
<i>Administration organizes, administers, and supervises all professional and administrative aspects of the facility; responsible for all personnel assigned or attached to the facility; determines medical capabilities related to available medical services officers, support staff, and facilities; implements directed programs; is responsible for the care, treatment, and welfare of all patients.</i>									
Information Management		# of FTE	0.4	0			0	SAC	
<i>Information Management Department provides the responsibility for managing the day to day operation, training, maintenance and development of the computerization hardware, software and networking resources allocated to the facility by the Indian Health Service.</i>									
Health Information Management		# of FTE	0.8	1				SAC	
<i>Health Information Management is responsible for assembling, collecting, completing, analyzing, ensuring availability, and safekeeping of patient records (also called charts) in order to facilitate, evaluate, and improve patient care.</i>									
Business Office		# of FTE	0.0				0	SAC	
<i>Business Office implements administrative procedures to maximize net recovery of healthcare delivery costs from third-party payers; identifies patients that have other health insurance; reviews all aspects of accounts receivable management, complies with third-party payer requirements; submits all claims to third-party payers; follows up to ensure that collections are made; and documents and reports collection activities.</i>									



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<b>Contract Health</b>		# of FTE	0.0	0			0		SAC	
<i>Contract Health Service Program coordinates access to medical care that is not available at the facility. This is done by determining eligibility for Contract Health Care, identifying other alternate resources, establishing medical priorities and having an effective working relationship with all private providers, patients, and staff.</i>										
<b>Facility Support Services</b>										
<b>Clinical Engineering</b>		# of FTE	0.1	0						SAC
<i>Clinical Engineering provides preventive maintenance, inspection, and repair of medical and dental equipment; conducts a systematic inspection of equipment to determine operational status, and assigns serviceability condition codes to equipment; performs scheduled preventive maintenance of medical and dental equipment; repairs or replaces worn or broken parts; rebuilds and fabricates equipment or components; modifies equipment and installs new equipment; inspects and tests contractor-installed equipment; disassembles, packs, receives, and inspects equipment; and maintains audio and video equipment.</i>										
<b>Facility Management</b>		# of FTE	0.1	0			0			SAC
<i>The maintenance of a health sites facilities, building systems and grounds</i>										
<b>Central Sterile</b>		# of FTE	0.0	0						
<i>The decontamination, assembly, sterilization and distribution of reusable instrumentation. Also responsible for the distribution of other sterile products.</i>										
<b>Dietary</b>		# of FTE	0.0	0						
<i>The ordering, maintenance, preparation, serving and distribution of meals to inpatients, outpatients and staff. Nutritional oversight for these meals as well as nutritional consultations with patients and staff.</i>										
<b>Property &amp; Supply</b>		# of FTE	0.3	0			0			SAC
<i>Property &amp; Supply provides or arranges for the supplies, equipment, and certain services necessary to support the mission. Basic responsibilities include: procurement, inventory control, receipt, storage, quality assurance, issue, turn in, disposition, property accounting and reporting acitons for designated medical and non-medical supplies and equipment required in support of the medical mission; installation management of the medical stock fund; management and control of medical organization in-use property through authorization, property accounting, reporting and budgetary procedures; and planning, pre-positioning, and managing the installation medical war readiness materiel program.</i>										
<b>Housekeeping &amp; Linen</b>		# of FTE	0.4							SAC
<i>The Housekeeping Service provides responsibility for maintaining the interior of a facility at the highest level of cleanliness and sanitation achievable. Housekeeping, also, is responsible for picking up, sorting, issuing, distributing, mending, washing, and processing in-service linens including uniforms and special linens.</i>										
<b>Preventive Care</b>										
<b>Health Promotion / Disease Prevention (Preventive Care)</b>										
<i>The oversight of all preventive care and health education programs within the facility. Education efforts will involve the public as well as the entire health system staff. These departments provide leadership to all areas of the facility in their efforts to increase the health awareness of the public.</i>										
<b>Public Health Nursing</b>		# of FTE	1.0	1						SAC
<b>Public Health Nutrition</b>		# of FTE	0.0	0						
<b>Environmental Health</b>		# of FTE	0.0	0						
<b>Health Education</b>		# of FTE	0.0	0						
<b>Additional Services</b>										
<b>Hostel Services</b>		Rooms								
<i>The provision of temporary overnight accommodations for family members accompanying patients admitted to the hospital.</i>										
<b>Case Management</b>		# of FTE	0.0	0.0						
<i>Case Management provides professional staff dedicated to insuring a continuum of care and follow up for chronically ill or potentially chronically ill patients.</i>										
<b>CHR</b>		# of FTE	1.0	1.0						
<i>Community Health representatives inform community members about available health services, make referrals to appropriate agencies, and assist PHN staff with basic health care screening. Also participate in health promotion activities and health fairs.</i>										



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Diabetes Program		# of FTE	0.0	0.0					
<i>The Diabetes Program provides for the diabetic patient's education and case management and the prospective diabetic patient with preventive education and clinical screening. The program is supported clinically with pre-renal examinations and Podiatry care.</i>									
Elder Care - Outreach		# of FTE	0.0						
<i>Elder Care provides an open and supportive environment as well as an outreach program for the community's elders. Lunch distribution, social functions, health education and health benefit counseling is provided by the staff.</i>									
EMS	44	Loc #1 - # of FTE	0.0	0.0		44			
		# of Ambulances	0.0	0.0					
		Loc #2 - # of FTE	0.0	0.0					
		# of Ambulances	0.0	0.0					
		Loc #3 - # of FTE	0.0	0.0					
		# of Ambulances	0.0	0.0					
<i>Emergency Medical Services provide emergency medical services within the boundaries of a service unit. Ambulances are available twenty-four hours a day seven days a week, staffed with State Certified EMT, IEMT and Paramedics.</i>									
Security		# of FTE	0.0	0.0					
<i>Security is responsible for the safety and well being of hospital patients, visitors, and personnel. It includes physical security of parking lots, surrounding grounds, and interiors of the facility.</i>									
Transportation		# of FTE	0.8	1					SAC
<i>Transportation Department transports community residents to health related facilities within the service unit, and surrounding cities. It includes all the expenses incurred for automotive operation and maintenance and the administration of garage and dispatching activities in support of the medical mission.</i>									
Tribal Health Administration		# of FTE	0.0	0.0					
<i>Tribal Health Administration Department oversees and ensures quality health services for service unit residents, while encouraging more self-reliance and personal control over their health and quality of life.</i>									
WIC		# of FTE	0.0	0.0					
<i>WIC Program provides nutrition screening, nutrition education, supplemental food and referral to needed Community resources for pregnant, breastfeeding, postpartum women, infants and children &lt;5 years of age who meet income guidelines (185% poverty) and are found to have a nutritional risk.</i>									
Outreach Diabetes		# of FTE	1.0	1.0					
<i>Outreach Diabetes program promotes proper exercise and nutrition leading to a healthy lifestyle for Native Americans through community outreach, transportation support, community/school screenings, exercise passes/programs and nutrition classes.</i>									
Personal Care Attendants		# of FTE	0.0	0.0					
<i>Personal Care Attendants work with elderly and/or disabled Native Americans following a stroke, medical procedure or loss of function, visiting and assisting with ADLs (Activities for Daily Living).</i>									
Wellness Center		# of FTE	0.0	0.0					
<i>Wellness Center provides fitness equipment, training, coaching and education for Native Americans of all ages, acting either as an independent service or in support or cooperation with such other programs as Elder Care, Diabetes, CHRs etc.</i>									
Family Planning/Domestic Violenc		# of FTE	0.0	0.0					
<i>Family Planning/Domestic Violence promotes Native American health through emphasizing benefits of family planning and supporting such emphases through education, appointment referrals for sterilization procedures, and pre-natal/post-natal home visits to discuss family planning needs; as well as lowering incidents of domestic violence through the provision of shelters/safe houses and/or referrals to other Domestic Violence assistance services. Referrals come through other programs such as WIC, PHN, MIAMI etc.</i>									
FAS/FAE		# of FTE	0.0	0.0					
<i>Fetal Alcohol Syndrome (FAS) / Fetal Alcohol Education (FAE) programs promote/support healthy pregnancies through research, education, counseling and personal support to pregnant women at risk. Developmental and/or diagnostic clinical functions include identification of FA statistics and research, community/individual education, and supportive prevention activities.</i>									
MIAMI Project		# of FTE	0.0	0.0					
<i>MIAMI Project is a state funded program that works with "high risk" pregnant mothers, often referred through outreach activities or a PHN. Utilizing standardized criteria defining "high risk" (age, previous birth weight, health history etc.), patients are identified, educated, counseled and supported in acquiring and maintaining personal health habits that may lead to the birth of a healthy child.</i>									
Cardiac Rehab		# of FTE	0.0	0.0					
<i>Cardiac Rehab promotes improved health among post-cardiac procedure patients (such as those recovering from open heart, M.I's, CABGs etc.) through exercise rehabilitation. Assessment by treadmill testing is followed by custom exercise programming strictly followed documenting progress. The patient is encouraged toward lifelong exercise enthusiasm by seeing immediate and long term benefits of exercise throughout the rehab process.</i>									
<b>Total FTE Staff</b>			<b>21.3</b>						



## Resource Allocation

Compares # of Key Characteristics (KC) required in 2015 to the Existing Key Characteristics. Existing data was collected from the site visit questionnaires. Also projects necessary Contract Health \$ by Service Line as determined in the Delivery Plan.

Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2015	Exist KC (From Quest.)	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
<b>Primary Care</b>	<b>Provider Visits Only</b>					<b>Provider Visits Only</b>		
Family Practice	0	Providers	0.0		100%	0	\$58	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Internal Medicine	0	Providers	0.0		100%	0	\$58	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Pediatric	0	Providers	0.0		100%	0	\$54	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Ob/Gyn	0	Providers	0.0		100%	0	\$261	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
<b>Primary Care Total</b>	0	Providers	0.0		100%	0		\$0
		Provider Offices	0.0	0.0	100%			
		Nursing Support (RN+LPN+CNA)	0.0		100%			
		Exam Rooms	0.0	0.0	100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
<b>Emergency Care</b>	0	ER Providers	0.0		100%	0	\$247	\$0
		Nursing Support (RN+LPN)	0.0		100%			
		Patient Spaces	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
<b>Specialty Care</b>	<b>Provider Visits Only</b>					<b>Provider Visits Only</b>		
Orthopedics	0	Providers	0.0		100%	0	\$226	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Ophthalmology	0	Providers	0.0		100%	0	\$292	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Dermatology	0	Providers	0.0		100%	0	\$135	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
General Surgery	0	Providers	0.0		100%	0	\$187	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Otolaryngology	0	Providers	0.0		100%	0	\$191	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Cardiology	0	Providers	0.0		100%	0	\$231	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Urology	0	Providers	0.0		100%	0	\$187	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			



## Resource Allocation

Compares # of Key Characteristics (KC) required in 2015 to the Existing Key Characteristics. Existing data was collected from the site visit questionnaires. Also projects necessary Contract Health \$ by Service Line as determined in the Delivery Plan.

Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2015	Exist KC (From Quest.)	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
Neurology	0	Providers	0.0		100%	0	\$198	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Other Subspecialties						0	\$571	\$0
Nephrology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Allergy		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Pulmonology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Gerontology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Gastroenterology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Rheumatology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Oncology		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Pediatric-Genetics		Providers	0.0		100%			
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Traditional Healing		Providers	1.0		0%			
		Provider Offices	1.0		0%			
		Exam Rooms	1.0		0%			
Podiatry Visits	0	Podiatrists	0.0		100%	0	\$0	\$0
		Visiting Providers to outlying areas.						
		Podiatry Offices	0.0		100%			
		Exam Rooms	0.0		100%			
Specialty Care Sub-Total	0	Exam Rooms	1.0	0.0	0%	0		\$0
		Provider Offices	1.0	0.0	0%			
		Dept. Gross Sq. Mtrs	73.0		0%			
Total In-House Providers	0	Providers	1.0	0.0	0%			
Visiting Professional Clinic	1,164	Exam	1.0		0%			
		Provider Offices	1.0		0%			
		Dept. Gross Sq. Mtrs	73.0		0%			



## Resource Allocation

Compares # of Key Characteristics (KC) required in 2015 to the Existing Key Characteristics. Existing data was collected from the site visit questionnaires. Also projects necessary Contract Health \$ by Service Line as determined in the Delivery Plan.

Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2015	Exist KC (From Quest.)	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
<b>Other Ambulatory Care Services</b>								
Dental Service Minutes	0	Dentists	0.0		100%	0	\$0	\$0
		Visiting Providers to outlying areas.						
		Hygenists	0.0		100%			
		Dental Chair	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Optometry Visits	0	Optometrist	0.0		100%	110	\$0	\$0
		Visiting Providers to outlying areas.						
		Provider Offices	0.0		100%			
		Eye Lanes	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Dialysis Patients	0	Dialysis Stations	0.0		100%	0	\$856	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Audiology Visits	0	Audiologists	0.0		100%	0	\$304	\$0
		Visiting Providers to outlying areas.						
		Audiologist Offices	0.0		100%			
		Audiology Booths	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
<b>Behavioral Health</b>								
Mental Health Visits		Counselors	0.0		100%			
Psychiatry		Counselors	0.0		100%			
Social Service Visits		Counselors	0.0		100%			
Alcohol & Substance Abuse		Counselors	0.0		100%			
Behavioral Health Total		Total Counselors	0.0	0.0	100%	0	\$0	\$0
		Visiting Providers to outlying areas.						
		Counselor Offices	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
<b>Inpatient Care</b>								
Births	0	LDRPs	0.0		100%	0	\$2,859	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Obstetric Patient Days	0	Post Partum beds	0.0		100%	0		
		Dept. Gross Sq. Mtrs	0.0		100%			
Neonatology Patient Days	0	# of Bassinets	0.0		100%	0	\$1,203	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Pediatric Patient Days	0	# of Beds	0.0		100%	0	\$1,203	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Adult Medical Acute Care	0	# of Beds	0.0		100%	0	\$827	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Adult Surgical Acute Care	0	# of Beds	0.0		100%	0	\$827	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Intensive Care Patient Days	0	# of Beds	0.0		100%	0	\$827	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Psychiatric Patient Days	0	# of Beds	0.0		100%	0	\$335	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Medical Detox Patient Days	0	# of Beds	0.0		100%	0	\$399	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Sub Acute/Transitional Care	0	# of Beds	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Inpatient Care Total	0	# of patient beds	0	0	100%	0		\$0
		Dept. Gross Sq. Mtrs	0	0	100%			



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Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2015	Exist KC (From Quest.)	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
<b>Ancillary Services</b>								
Laboratory Services								
Clinical Lab	1,315	Tech staff @ peak	0.1		0%			
Microbiology Lab	0	Tech staff @ peak	0.0		100%			
Blood Bank	0	Tech staff @ peak	0.0		100%			
Anatomical Pathology	0	Tech staff @ peak	0.0		100%			
Lab Total	1,315	Tech staff @ peak	0.1		0%	0	\$175	\$0
		Dept. Gross Sq. Mtrs	2.0		0%			
Pharmacy	3,379	Pharmacists	0.1		0%	0	\$0	\$0
		Dept. Gross Sq. Mtrs	5.3		0%			
Acute Dialysis	0	Rooms	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Diagnostic Imaging								
Radiographic exams	0	Rooms	0.0		100%	0	\$205	\$0
Ultrasound Exams	0	Rooms	0.0		100%	0	\$227	\$0
Mammography Exams	0	Rooms	0.0		100%	0	\$57	\$0
Fluoroscopy Exams	0	Rooms	0.0		100%	0	\$62	\$0
CT	0	Rooms	0.0		100%	0	\$602	\$0
MRI exams	0	Rooms	0.0		100%	0	\$813	\$0
Diagnostic Imaging Total	0	Radiologists	0.0		100%	0		\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Nuclear Medicine	0	Rooms	0.0		100%	0	\$511	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Radiation Oncology	0	Rooms	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Chemotherapy	0	Patient Spaces	0.0		100%	0	\$779	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Rehabilitation Services								
PT Visits		Therapy FTE	0.0		100%			
OT Visits		Therapy FTE	0.0		100%			
Speech Therapy Visits		Therapy FTE	0.0		100%			
Rehab Total	0	Therapy FTE	0.0	0.0	100%	0	\$210	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
RT Workload Minutes	0	Therapy FTE	0.0		100%	1,406		\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Cardiac Catheterization	0	Rooms	0.0		100%	0	\$2,503	\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
Surgery								
Outpatient Endoscopy Cases	0	Endoscopy Suites	0.0		100%	0	\$1,220	\$0
Outpatient Surgery Cases	0	Outpatient ORs	0.0		100%	0	\$1,220	\$0
Inpatient Surgical Cases	0	Inpatient ORs	0.0		100%	0		\$0
		# of Pre-Op Spaces	0.0		100%			
		# of PACU Spaces	0.0		100%			
		# of Phase II Spaces	0.0		100%			
Surgical Case Total	0	# of ORs	0.0	0.0	100%	0		\$0
		Dept. Gross Sq. Mtrs	0.0		100%			
<b>Administrative Support</b>								
Administration								
		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Information Management								
		# of FTE	0.4		0%			
		Dept. Gross Sq. Mtrs	6.9		0%			
Health Information Mngmt.								
		# of FTE	0.8		0%			
		Dept. Gross Sq. Mtrs	6.2		0%			
Business Office								
		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Contract Health								
		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			



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Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2015	Exist KC (From Quest.)	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
<b>Facility Support Services</b>								
Clinical Engineering		# of FTE	0.1		0%			
		Dept. Gross Sq. Mtrs	2.9		0%			
Facility Management		# of FTE	0.1		0%			
		Dept. Gross Sq. Mtrs	1.4		0%			
Central Sterile		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Dietary		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Property & Supply		# of FTE	0.3		0%			
		Dept. Gross Sq. Mtrs	15.0		0%			
Housekeeping & Linen		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
<b>Preventive Care</b>								
Public Health Nursing		# of FTE	1.0		0%			
		Visiting Providers to outlying areas.						
		Dept. Gross Sq. Mtrs	17.6		0%			
Public Health Nutrition		# of FTE	0.0		100%			
		Visiting Providers to outlying areas.						
		Dept. Gross Sq. Mtrs	0.0		100%			
Environmental Health		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Health Education		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Case Management		# of FTE	0.0		100%			
		Visiting Providers to outlying areas.						
		Dept. Gross Sq. Mtrs	0.0		100%			
CHR		# of FTE	1.0		0%			
		Dept. Gross Sq. Mtrs	13.6		0%			
Diabetes Program		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Wellness Center		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
WIC		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
<b>Additional Services - IHS Supported</b>								
Hostel Services		Rooms	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
EMS		# of FTE	0.0		100%	0	\$0	\$0
		# of Ambulances	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Security		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Transportation		# of FTE	0.8		0%	0	\$0	\$0
		Dept. Gross Sq. Mtrs	10.9		0%			
<b>Total FTE Staff - IHS or IHS 638 RRM Supported</b>			21.3	0.0	0%			
<b>Total Building Gross Square Meters</b>			323		0%			
<b>Substance Abuse Non-Acute Care</b>								
Adult Residential Treatment	61	# of Beds	0.2		0%			
		Dept. Gross Sq. Mtrs	14.5		0%			



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Discipline	Direct Health Care					Contract Health Care		
	Planned Projected	Key Characteristics (KC)	# Req'd in 2015	Exist KC (From Quest.)	% of Need	Planned Projected	Cost / Unit	Total CH Dollars
Adolescent Residential Treatment	13	# of Beds	0.0		0%			
		Dept. Gross Sq. Mtrs	3.0		0%			
Substance Abuse Transitional Care	2	# of Beds	0.4		0%			
		Dept. Gross Sq. Mtrs	19.7		0%			
<b>Total SANAC - Building Gross Square Meters</b>			37	0	0%			

### Additional Services - Non-IHS Supported

#### Elder Care

Nursing Home	0	# of patient beds	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Assisted Living	0	# of patient beds	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Hospice	0	# of patient beds	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Outreach Elder Care	0	# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Home Health Care	0	# of Home Health Care FTE	0.0		100%	0	\$3,425	\$0
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Elder Care Total	0	# of patient beds	0	0	100%			
		Bldg. Gross Sq. Mtrs.	0	0	100%			

**Total Elder Care - Building Gross Square Meters** 0 0 100%

#### Miscellaneous Services

Tribal Health Administration		# of FTE	0.0		100%			
		Dept. Gross Sq. Mtrs	0.0		100%			
Outreach Diabetes		# of FTE	1.0		0%			
		Bldg. Gross Sq. Mtrs.	13.6		0%			
MIAMI		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Personal Care Attendants		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Family Planning/Domestic Violence		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
FAS/FAE		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Cardiac Rehab		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Other		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
Other		# of FTE	0.0		100%			
		Bldg. Gross Sq. Mtrs.	0.0		100%			
<b>Miscellaneous Services Building Gross Square Mtrs</b>			14	0	0%			

<b>Grand Total - Total Building Gross Square Meters</b>	374	0	0%	Contract Health Dollars Sub-Total	\$0
				Other Expenditures - Contract Health	\$0
				<b>Inflation Adjusted CHS \$ - Total</b>	\$0