IHS Strategic Plan 2018-2022 Tribal Consultation and Urban Confer Timeline (September 2017 – February 2018)	
September	Announcement: Tribal Consultation and Urban Confer on IHS Strategic Plan for 2018-2022
September - October	Gathering Input: 30-day comment period on the draft IHS Strategic Plan Goals and Objectives framework at Listening Sessions, Webinars, and in-person meetings
November - December	Tribal-Federal Workgroup: To review input and draft IHS Strategic Plan goals, objectives, strategies, and measures.
January 2018	Comment Period: 30-day comment period on draft IHS Strategic Plan
February	Agency Review, Decision and Publication of IHS Strategic Plan

Draft Framework for IHS Mission, Vision, Goals, and Objectives

- **Mission** To raise the physical, mental, social, and spiritual health of American Indians and Alaska Natives to the highest level.
- Vision A health system that promotes Tribal ownership and pride.
- **Goal 1**: To ensure that comprehensive, culturally acceptable personal and public health services are available and accessible to American Indian and Alaska Native people.

Objectives:

- 1. Recruit, develop, and retain a dedicated, competent, caring workforce.
- 2. Build, strengthen, and sustain collaborative relationships.
- 3. Increase access to quality health care services.

Goal 2: To promote excellence and quality through innovation of the Indian health system into an optimally performing organization.

Objectives:

- 1. Create quality improvement capability at all levels of the organization.
- 2. Provide care to better meet the health care needs of Indian communities.

Goal 3: Strengthen IHS program management and operations

Objectives:

- 1. Improve communication within the organization, with Tribes and other stakeholders, and with the general public.
- 2. Secure and effectively manage assets and resources.
- 3. Modernize information technology and information systems to support data driven decision.