



Appendix A

Bemidji Area CHS Cost Calculations

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Appendix B

Bemidji Productivity Benchmarks

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Productivity Benchmarks

Key Characteristics (KC) are typically the most expensive element within any discipline of care. This table identifies KCs for each discipline as well as the capacity for each KC.

Discipline	Direct Health Care		
	Workload Units	Key Characteristics (KC)	KC Capacity
Primary Care			
Family Practice	Visits	Providers	4,512
		Provider Offices	1 per provider
		Exam Rooms	2 per provider
Internal Medicine	Visits	Providers	3,708
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic
Pediatric	Visits	Providers	4,512
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic
Ob/Gyn	Visits	Providers	3,068
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic
Primary Care Total	Visits	Providers	4,200
		Nursing Support	1.5 per provider
		Provider Offices	1 per provider
		Exam Rooms	2 per provider
Emergency Care			
Emergency	Visits	ER Providers	4,032
		Patient Spaces	1,938
Urgent Care	Visits	Providers	4,800
		Provider Offices	1 per provider
		Exam Rooms	6,400
Emergency Care Total	Visits	ER Providers	if <3000 visits then 1, if 3000-9999 then 2.7, if greater than 9999 visits then visits/3101
		RNs	if <3000 visits then 5.4, if 3000-5440 then 6.3, if greater than 5440 then 9.93 or visits/1501, whichever is greater
		Patient Spaces	1,938
Specialty Care			
Orthopedics	Visits	Providers	2,707
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 60% of time in clinic
Ophthalmology	Visits	Providers	3,609
		Provider Offices	1 per provider
		Exam Rooms	2 per provider
Dermatology	Visits	Providers	4,060
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
General Surgery	Visits	Providers	2,707
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 60% of time in clinic
Otolaryngology	Visits	Providers	2,707
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Cardiology	Visits	Providers	2,100
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Urology	Visits	Providers	2,707
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic -70% of time in clinic



Productivity Benchmarks

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Discipline	Direct Health Care		
	Workload Units	Key Characteristics (KC)	KC Capacity
Neurology	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Other Subspecialties	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Nephrology	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Allergy	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Pulmonology	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Gerontology	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Gastroenterology	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Rheumatology	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Oncology	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Pediatric Subspecialties	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Pediatric-Genetics	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Traditional Healing	Visits	Providers	1,900
		Provider Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 80% of time in clinic
Specialty Care Sub-Total	Visits	Exam Rooms	2,400
		Provider Offices	1 per 2 exam rooms
Total Providers	Visits	Providers	Totals from Above
		Provider Offices	
		Exam Rooms & Patient Spaces	
Other Ambulatory Care Services			
Dental	Dental Service Minutes	Providers	167,184 DSM per Dentist
		Provider Offices	1 per provider
		Hygienist	.5 per provider
		Dental Chairs	2.5 per provider
Optometry	Visits	Optometrist	2,008
		Eye Lanes	2 per provider
		Offices	1 per provider
Podiatry	Visits	Podiatrists	2,707
		Podiatry Offices	1 per provider
		Exam Rooms	2 per provider in clinic - 60% of time in clinic



Productivity Benchmarks

Key Characteristics (KC) are typically the most expensive element within any discipline of care. This table identifies KCs for each discipline as well as the capacity for each KC.

Discipline	Direct Health Care		
	Workload Units	Key Characteristics (KC)	KC Capacity
Dialysis Patients	Visits	Dialysis Stations	.31 station/patient in 45 hours/week operation
Audiology	Visits	Audiologists	2,008
		Audiologist Offices	1 per Audiologist
		Audiology Booths	1 per Audiologist
Behavioral Health			
Mental Health	Visits	Counselors	If mental health population > 1000, then $((\text{mental health population}/1000) * 0.50) + 0.040$ if not then 0
		Counselor Offices	
Psychiatry	Visits	Providers	1,720 visits per year
		Provider Offices	
		Exam Rooms	
Social Service	Visits	Counselors	(MSW Counselor inpatient only) If total ADPL <= 0, if not then $((\text{total ADPL}/3) * 0.10) + (\text{social service staff})$ If social service population <= 1000 then 0, if not then $((\text{social service population}/279) * 0.10) + (\text{clerical support})$ if social services population <= 1000 then 0, if not then $((\text{social services population}/279) * 0.02)$
		Counselor Offices	
Domestic Violence	Interventions	Counselors	
		Counselor Offices	
Alcohol & Substance Abuse	Visits	Counselors	1,720 visits per year
		Counselor Offices	
Inpatient Care			
Labor & Delivery	Births	LDRs	.75 adpl + $(1.645 * \sqrt{.75 \text{ adpl}})$
	Patient Days	Post Partum beds	
Obstetrics	Patient Days	# of Beds	
Neonatology	Patient Days	# of Bassinets	
Pediatric	Patient Days	# of Beds	adpl + $(1.645 * \sqrt{\text{adpl}})$
Adult Medical Acute Care			
Cardiology		# of Beds	
Endocrinology		# of Beds	
Gastroenterology		# of Beds	
General Medicine		# of Beds	
Hematology		# of Beds	
Nephrology		# of Beds	
Neurology		# of Beds	
Oncology		# of Beds	
Pulmonary		# of Beds	
Rheumatology		# of Beds	
Unknown		# of Beds	
Medical Patient Day Total		# of Beds	
Adult Surgical Acute Care		# of Beds	
Dentistry		# of Beds	
Dermatology		# of Beds	
General Surgery		# of Beds	
Gynecology		# of Beds	
Neurosurgery		# of Beds	
Ophthalmology		# of Beds	



Productivity Benchmarks

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Discipline	Direct Health Care		
	Workload Units	Key Characteristics (KC)	KC Capacity
Orthopedics		# of Beds	
Otolaryngology		# of Beds	
Thoracic Surgery		# of Beds	
Urology		# of Beds	
Vascular Surgery		# of Beds	
Surgical Patient Day Total			
Intensive Care Unit	Patient Days	# of beds	adpl + (1.645*sqrt(adpl))
Psychiatry	Patient Days	# of beds	adpl + (1.645*sqrt(adpl))
Substance Abuse	Patient Days		
Sub Acute / Transitional Care	Patient Days	# of beds	adpl + (1.645*sqrt(adpl))
Inpatient Care Totals			
Elder Care			
Nursing Home	Patient Beds	# of patient beds	65+ User Pop X .0181 X 110%
Assisted Living	Patient Beds	# of patient beds	65+ User Pop X .0231 x 110%
Hospice	Patient Beds	# of patient beds	65+ User Pop x .00136 + (<65 x .00006)
Elder Care Totals			
Ancillary Services			
Laboratory Services			
Clinical Lab	Billable Tests	tech staff @ peak	9820 billable tests/peak hours per year
Microbiology	Billable Tests	tech staff @ peak	9820 billable tests/peak hours per year
Blood Bank	Billable Tests	tech staff @ peak	9820 billable tests/peak hours per year
Anatomical Pathology	Billable Tests	tech staff @ peak	9820 billable tests/peak hours per year
Lab Totals			
Pharmacy	Scripts	Pharmacists	19,350 scripts per year
Acute Dialysis	Visits	# of beds	624 procedures per bed
Diagnostic Imaging			
Radiographic	Exams	Rooms	6,000
Ultrasound	Exams	Rooms	2,667
Mammography	Exams	Rooms	4,000
Fluoroscopy	Exams	Rooms	2,000
CT	Exams	Rooms	4,000
MRI	Exams	Rooms	4,000
Diagnostic Imaging Total			
Nuclear Medicine	Exams		
Rad. Oncology	Exams		
Chemotherapy	Exams		
Rehabilitation Services			
Physical Therapy	Visits		
Occupational Therapy	Visits		
Speech Therapy	Visits		
Rehab Total	Visits	Therapy FTE	1,790
Respiratory Therapy	Minutes	# of staff FTE	77,400
Cardiac Catheterization Cases	Cases	Rooms	1,200
Home Health Care	Minutes		
Outpatient Endoscopy	Cases	# of Minor Procedure rooms	1,600
Outpatient Surgery Cases			
Cardiovascular	Minutes		85
Digestive	Minutes		85
Endocrine	Minutes		85
ENT	Minutes		45
Gynecology	Minutes		30



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Discipline	Direct Health Care		
	Workload Units	Key Characteristics (KC)	KC Capacity
Hemic and Lymphatic	Minutes		85
Integument	Minutes		30
Musculoskeletal	Minutes		70
Nervous	Minutes		70
Ocular	Minutes		45
Respiratory	Minutes		85
Urogenital	Minutes		60
OP Surgical Case Total	Cases	Outpatient ORs	1,400
Inpatient Surgery Cases	Cases	Inpatient ORs	1,000
		# of Pre-Op Spaces	1 per OR + Minor Rooms
		# of PACU Spaces	1 per OR
		# of Phase II Spaces	1.5 per OR + Minor Rooms
Surgical Case Total			
Administrative Support			
Administration		# of FTE	(Executive Staff)((if the facility is a hospital or a health center then 4, if not then 0) + (if the facility is a health station or health center, then 0, if not (if the total staff (excluding the driver, executive staff, office services, financial management, staff health, and material management) < 250, then 0, if not then (total staff number (excluding the driver, executive staff, office services, financial management, staff health, and material management)-250)/250))+((if the facility is a health center or health station then 2, if not then 0) + (if the facility is not health center or health station, then 0, if not then (if the total staff count < than 100, then 0, if not then (total staff count (excluding the driver, executive staff, office services, financial management, staff health, and material management)-100)/(100*1)+(Administrative Support Staff)If the facility is a hospital or medical center, then 2, if not then 0)+(If the facility is not a hospital or medical center, then 1, if not then 0).
Information Management		# of FTE	1 + (if (PCPVs + total inpatient days) > 4400, then ((PCPVs+total inpatient days)/10000)*0.60) if not then 0)



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Discipline	Direct Health Care		
	Workload Units	Key Characteristics (KC)	KC Capacity
Health Information Management		# of FTE	(Medical Records technicians) (If the facility is a hospital or a health center, then the total patient days (general medicine, OB/GYN, surgery, peds, new born, ICU/CCU)/365), if not then 0)+(primary care provider visits/4550)*1)+(Medical Records Technician (CHA/P))(CHP Ambulatory Encounters / 40,000) *1+(PCC Supervisor)((PCC data entry personnel / 4) *1)+(PCC data entry personnel)if (or(the facility is a hospital, or medical center) the (O.P WKLDP10 +1.952 * inpatient population)/(if the facility is a health station or health center, then (O.P.WKLDP10 +1.92*Ambulatory Inpatient Population)/1600) if not then 0) + P 10= If the facility is a health center, then OPVs to H.C), if not then (if the facility is a hospital or health center, then OPVs to a hospital, if not (RRM calculation PCPVs /0.8) + (OPVs to hospital = If the facility is a hospital or medical center, then (RRM Calculation PCPVs * HOSP OPV FCTR)) + (OPVs to H.C = If the facility is a health center, then RRM calculation PCPVs * MMB OPV FCTV, if not then RRM calculation PCPVs /0.8) + (Coder) (if the facility is a hospital or medical c
Business Office		# of FTE	(Business Manager) (if the facility has outpatient visits then 1, if not then 0)+(Patient registration Tech) ((if inpatient admissions - override cell > inpatient admissions - calculated cell then inpatient admissions - override cell/2000) * 1) + (if outpatient visits > 20000 then (outpatient visits-20000)/(10000 * 0.5) if not, then 0) + (Benefit Coordinator) ((if outpatient visits more then 10000, then (outpatient - 10000 * 1) if not then 0)+(Billing Clerk) (if inpatient admissions-override cell > inpatient admissions-calculated cell), then (if inpatient admissions override cell < 0, then 0, if not then ((inpatient admissions override cell/2000)*1) if not (if inpatient admissions-calculated cell < 0 then 0, if not, then ((inpatient admissions calculated cell / 2000) * 1) + (if primary care provider visit > 10000, then ((primary care provider visit - 10000) / 10000) * 1, if not then 0)



Productivity Benchmarks

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Discipline	Direct Health Care		
	Workload Units	Key Characteristics (KC)	KC Capacity
Contract Health		# of FTE	(CHS Staff) If number of CHS purchase orders < 100, then 0, if not then (number of CHS purchase orders/2000) *1)+(Utilization Review) ((CHS purchase orders/10000) * 1)+(CHS Manager) If (CHS purchase orders > 100 ,then 1 if not ,then 0)
Facility Support Services			
Durable Medical		# of FTE	
Clinical Engineering		# of FTE	0.5+(if the facility is a hospital or medical center, then 1 if not ,then 0)+((PCPVs/2500)*0.30)+(Total ADPL /50000) + ((OPVs/325000)*0.50)+((ER After hours PCPVs/85000)* 0.50) + ((dental population/10000000)*0.5)+((Projected # of delieveries/5000)*0.50)+(((IN.P. surgical cases+IN.P. GYN. Surgical cases)/5500)*0.5)+((Projected # of delieveries/5000)*0.50)+(((IN.P. surgical cases+IN.P. GYN. Surgical cases)/5500)*0.5)+((Total ADPL/10000)*0.50)+(PCPVs/65000*050)+((ER After hours PCPVs/17000)*0.50)+((dental population/2000000)*50*95)
Facility Management		# of FTE	0.5+(If the facility is a medical center or a hospital, then 2 if not ,then 0)+(New born ADPL/1*0.50)+ (if acres of ground <= 0, then calculated acres/7.5*1)+if (Total space - IN.P treatment space) <= 1500, then ((Total space -I N.P treatment IN.P treat treatment space)/16500, if not then ((total space-IN.P. treatment space)/13000)) + Quarters #
Central Sterile		# of FTE	(Central Supply Staff) *0.67 +(total nurse stations *0.67+(Medical Technician) If surgery days > 0, then 1 if not then 0
Dietary		# of FTE	(Registered Dietician) (If the facility is a hospital or medical center, then 1,if not then 0)+(Food Services Staff) If the facility is a hospital or medical center, then (if FAC INFO T43=1, then 0.345*OR cases, if not then 0.315*OR cases), if not (if OR cases are less or equal to 5, then 0, if not then (if FAC INFO T43=1then OR cases * 0.4 + 2, if not then 0.258 * OR cases +2)))
Property & Supply		# of FTE	(Total RRM staff/75)*1
Housekeeping & Linen		# of FTE	(If the facility is a health center or health station then 2, if not, then 0) + (If ADPL < 21, then ADPL/7), if not then (((total ADPL - 21)/10)+21/7) + (total space/10000)



Productivity Benchmarks

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Discipline	Direct Health Care		
	Workload Units	Key Characteristics (KC)	KC Capacity
Preventative Care			
Health Promotion / Disease Prevention (Preventive Care)		# of FTE	
Public Health Nursing			(Public Health Nurse Manager) (If PHN population > 1250 then 1, if not, then 0) + (Public Health Nurse) (1.38 + (PHN population / 1250)) + 0 + if (PHN Population < 1250, then 0, if not, then ((# of weekly one hour PHN managed clinics / 1) * 0.03) + (((if # of CHRs supervised < 5, then 0, if not then (# of CHRs supervised - 5) / 10) * 1) + (Public Health Nurse - Home Health Care) (if home health case = 1, (0.2 * (PHN pop. / 1250)) if not then 0) + (Public Health Nurse - School) (if PHN school = 3, then 0, if not, then (0.07 * PHN population) / 1250) + (Clerical Support) ((0.2 * PHN pop) / 1250)
Public Health Nutrition			(If Nutrition population < 1400, 0) if not then ((Nutrition population / 100) * 0.3) + 0.3
Environmental Health			
Health Education			(If health education population < 2000, then 0) of not then (if health education population <= 400, then 1 if not, then (((health education population - 4000) / 4000) + 1)
Case Management	Cases	# of FTE	1 per 2400 User Pop or 1 per 2 PC Providers
Epidemiology		# of FTE	
Additional Services			
Hostel Services		# of FTE	
CHR		# of FTE	
Diabetes Program		# of FTE	
Elder Day Care		# of FTE	
EMS		# of FTE	
Injury Prevention Program		# of FTE	
Jail Health		# of FTE	
NDEE Health Web		# of FTE	
Periodontal Program		# of FTE	
Security		# of FTE	
Transportation		# of FTE	
Tribal Health Administration		# of FTE	
WIC		# of FTE	
Women's Preventive Care		# of FTE	



Appendix C

Bemidji Area Health Care Facility Priority System

Score/Input Report - Health Care Facility Priority System

IHS Area		BEMIDJI													
Name of Facility	Town	state	User Pop	Existing Space (m2)	Building Age	FEDS Deficiencies	Distance to Care	FBE Factor	FDI Score	Draft Scores				DRAFT TOTAL SCORE	
										Crit1	Crit2	Crit3	Crit4		
KEWEENAW BAY HEALTH CENT ED	BARAGA	MI	1,736	757	8	\$2,356	7	1.01	34%	210	132	0	147	489	
RED CLIFF HEALTH STATION	BAYFIELD	WI	1,795	1,903	9	\$9	45	1.08	40%	0	120	50	146	316	
BLACK RIVER HC	BLACK RIVER FALL c	WI	4,187	2,418	3	\$30,191	1	1.02	33%	129	134	0	129	392	
STOCKBRIDGE-MUNSEE HC	BOWLER	WI	1,626	2,677	6	\$291,529	32	1.02	48%	0	104	0	147	251	
WHITE FISH BAY HEALTH CENT ED Dorr Mill	BRIMLEY	MI	1,613	2,295	7	\$8,632	30	0.97	34%	0	132	0	147	279	
PHS Indian Hospital	CASS LAKE	MN	11,784	4,707	61	\$1,353,058	42	1.08	33%	323	134	47	82	586	
MIN-NO-AYA-WIN HC	CLOQUET	MN	3,531	5,435	10	\$340,047	4	1.08	35%	0	130	0	134	264	
POTAWATOMI HEALTH CENTER	CRANDON	WI	1,168	2,806	5		48	1.03	59%	0	82	53	0	135	
Match-E-Be-Nash-She Wish	Dorr	MI	317	234	0		31	1.01	36%	0	128	0	0	128	
Pokagon Potawatomi - Dowagiac	Dowagiac	MI	2,391	409	0		1	1.01	35%	0	130	0	142	272	
DULUTH TRIBAL HEALTH CENT ED	DULUTH	MN	2,811	772	55		2	1.08	35%	0	130	0	139	269	
GRAND PORTAGE HEALTH STAT ION	GRAND PORTAGE	MN	543	717	6	\$98,680	57	1.08	48%	0	104	63	0	167	
Upper Sioux Health Clinic	GRANITE FALLS	MN	598	606	4	\$45,900	7	1.05	40%	53	120	0	0	173	
LAC COURTE OREILLES HC	HAYWARD	WI	3,840	2,315	21	\$614,880	16	1.08	36%	184	128	0	131	443	
ST CROIX HEALTH STATION	HERTEL	WI	1,699	2,162	5	\$138,207	26	1.08	31%	0	138	0	147	285	
MENOMINEE HC	KESHENA	WI	7,401	1,977	4	\$296,398	1	1.02	32%	278	136	0	104	518	
Kinross Community Care Clinic	Kinross	MI	964	268	51		30	0.98	34%	0	132	0	0	132	
PETER CHRISTENSEN HEALTH C TD	LAC DU FLAMBEAU	WI	3,090	520	31	\$317,093	58	1.03	40%	361	120	64	137	682	
GRAND TRAVERSE HS--MANISTE E	MANISTEE	MI	2,821	1,594	9		28	0.98	38%	0	124	0	139	263	

LITTLE RIVER OTTAWA HEALTH CTD	MANISTEE	MI	916	390	41	\$155,813	1	1.01	39%	324	122	0	0	446
MANISTIQUE HEALTH STATION	MANISTIQUE	MI	1,184	1,376	1	\$8,600	17	0.98	34%	0	132	0	0	132
House of Wellness-The Dells (Ho-Chu -la)	Mauston	WI	1,655	1,078	7		24	1.06	33%	0	134	0	147	281
Lower Sioux Indian Community	Morton	MN	924	195	16		10	1.05	31%	0	138	0	0	138
NIMKEE HEALTH CENTER	MT PLEASANT	MI	3,681	6,954	11	\$231,361	87	1.05	30%	0	140	97	132	369
MUNISING HEALTH CENTER	MUNISING	MI	1,227	639	20		2	0.98	34%	0	132	0	0	132
PHS Indian Health Center	NAYTAHWAUSH	MN	2,056	571	104	\$157,991	73	0.99	46%	352	108	81	144	685
BOIS FORTE HEALTH CENTER	NETT LAKE	MN	1,388	1,937	19	\$288,446	54	1.08	51%	0	98	60	149	307
BAD RIVER HEALTH STATION	ODANAH	WI	2,182	673	10	\$118,852	18	1.08	41%	271	118	0	143	532
ONEIDA HEALTH CENTER	ONEIDA	WI	9,267	11,139	3	\$165,463	5	1.02	34%	0	132	0	95	227
LITTLE TRAVERSE ODAWA HTH CTD	PETOSKEY	MI	3,405	847		\$106,459	16	0.98	40%	0	120	0	134	254
PHS Indian Health Center	PONEMAH	MN	1,540	603	42	\$81,737	81	1.08	52%	307	96	90	148	641
PRIOR LAKE HEALTH STATION-S Kakopoo	PRIOR LAKE	MN	711	271	12		11	1.12	35%	0	130	0	0	130
CHIEF LEADING FEATHER HOSPI TAT	RED LAKE	MN	7,295	7,453	23	\$1,013,009	53	1.08	52%	11	96	59	105	271
SAULT STE MARIE HEALTH CEN TED	SAULT STE MARIE	MI	6,384	4,710	10		1	0.97	34%	0	132	0	113	245
Sokaogon Chippewa Health Center	Sokaogon	WI	628	539	15		48	1.03	42%	0	116	53	0	169
LAMBERT HEALTH STATION	ST IGNACE	MI	2,225	1,071	20	\$130,876	1	0.98	34%	221	132	0	143	496
NE-IA-SHING HEALTH CENTER	VINELAND	MN	2,947	5,110	12	\$21,956	19	1.06	30%	0	140	0	138	278
LAC VIEUX DESERT HEALTH CE NTED	WATERSMEET	MI	591	325	15	\$62,733	45	1.01	64%	234	72	50	0	356
PRAIRIE ISLAND HEALTH STATI ON	WELCH	MN	479	556	13	\$141,789	22	1.12	44%	68	112	0	0	180
PHS Indian Health Center	WHITE EARTH	MN	7,699	7,120	6	\$606,079	40	0.99	46%	0	108	44	103	255
HANNAHVILLE HEALTH CENTER	WILSON	MI	1,289	1,157	8		28	0.98	32%	0	136	0	150	286
Huron Potawatomi - Nottawaseppi HC	Wyoming	MI	652	400			1	1.01	40%	0	120	0	0	120