IHS Strategic Plan 2018-2022 Tribal Consultation and Urban Confer Timeline
(September 2017 – February 2018)

<table>
<thead>
<tr>
<th>September</th>
<th>Announcement: Tribal Consultation and Urban Confer on IHS Strategic Plan for 2018-2022</th>
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<td>September - October</td>
<td>Gathering Input: 30-day comment period on the draft IHS Strategic Plan Goals and Objectives framework at Listening Sessions, Webinars, and in-person meetings</td>
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<td>November - December</td>
<td>Tribal-Federal Workgroup: To review input and draft IHS Strategic Plan goals, objectives, strategies, and measures.</td>
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<td>January 2018</td>
<td>Comment Period: 30-day comment period on draft IHS Strategic Plan</td>
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<td>February</td>
<td>Agency Review, Decision and Publication of IHS Strategic Plan</td>
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Draft Framework for IHS Mission, Vision, Goals, and Objectives

**Mission** - To raise the physical, mental, social, and spiritual health of American Indians and Alaska Natives to the highest level.

**Vision** - A health system that promotes Tribal ownership and pride.

**Goal 1**: To ensure that comprehensive, culturally acceptable personal and public health services are available and accessible to American Indian and Alaska Native people.

Objectives:

1. Recruit, develop, and retain a dedicated, competent, caring workforce.
2. Build, strengthen, and sustain collaborative relationships.
3. Increase access to quality health care services.

**Goal 2**: To promote excellence and quality through innovation of the Indian health system into an optimally performing organization.

Objectives:

1. Create quality improvement capability at all levels of the organization.
2. Provide care to better meet the health care needs of Indian communities.

**Goal 3**: Strengthen IHS program management and operations

Objectives:

1. Improve communication within the organization, with Tribes and other stakeholders, and with the general public.
2. Secure and effectively manage assets and resources.
3. Modernize information technology and information systems to support data driven decision.