

**DEPARTMENT OF HEALTH AND HUMAN SERVICES**  
**Tribal Consultation on the HHS Strategic Plan FY 2022–2026**  
**Virtual**

**January 13, 2022 – 1:00 to 3:00 PM ET**

**1:00 PM ET Opening Prayer**

Victor Joseph, Chairman, Secretary’s Tribal Advisory Committee

**Welcome Remarks**

Victor Joseph, Chairman, Secretary’s Tribal Advisory Committee

Xavier Becerra, Secretary, Department of Health & Human Services

**1:20 PM ET Purpose of Tribal Consultation**

Elizabeth Fowler, Acting Deputy Director, Indian Health Service

**1:30 PM ET Overview of HHS Strategic Plan and Tribal Comments**

Rebecca Haffajee, Acting Assistant Secretary, ASPE

Laina Bush, Deputy Assistant Secretary for Science & Data Policy, ASPE

**1:45 PM ET Moderated Discussion with Tribal Leaders**

Devin Delrow, Associate Director for Tribal Affairs, IEA

1. What objectives and strategies do you find most important to your communities and how can we strengthen them further in the draft Strategic Plan?
2. Where do you think issues important to American Indian and Alaska Native Tribes and communities can be strengthened in the draft Strategic Plan?
3. Where in the draft Strategic Plan can we address persistent health disparities in American Indian and Alaska Native communities?
4. Are there any broad concerns, questions, or suggestions for the draft HHS Strategic Plan FY 2022–2026?

**2:45 PM ET Next Steps and Closing Remarks**

Rebecca Haffajee, Acting Assistant Secretary for Planning and Evaluation;  
Principal Deputy Assistant Secretary for Planning and Evaluation

**3:00 PM ET Closing Prayer**

# Tribal Consultation on the HHS Strategic Plan FY 2022–2026

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JANUARY 13, 2022

# Opening Prayer

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**VICTOR JOSEPH**

CHAIR

SECRETARY'S TRIBAL ADVISORY COMMITTEE

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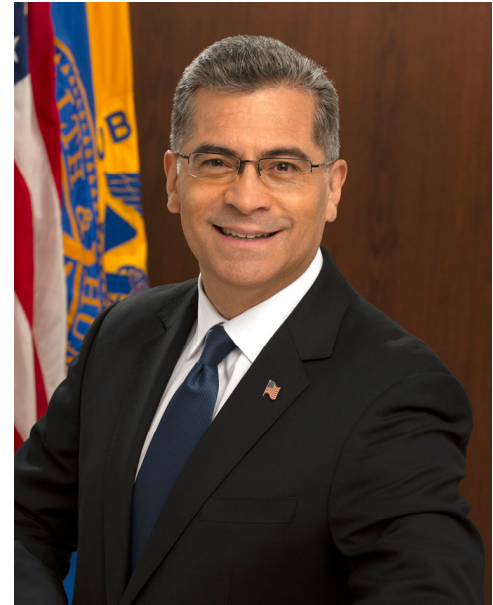
# Welcome Remarks

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XAVIER BECERRA

SECRETARY

DEPARTMENT OF HEALTH AND HUMAN SERVICES



# Purpose of Tribal Consultation



ELIZABETH FOWLER

ACTING DEPUTY DIRECTOR

INDIAN HEALTH SERVICE



# Overview of HHS Strategic Plan and Tribal Comments

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**Rebecca Haffajee,  
J.D., Ph.D., M.P.H.**  
Acting Assistant  
Secretary for Planning  
and Evaluation (ASPE)



**Laina Bush, MBA**  
Deputy Assistant  
Secretary for Science  
and Data Policy



# Why and How We Develop the HHS Strategic Plan

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## How we Develop the Draft HHS Strategic Plan FY 2022–2026

Phase	Purpose	Stakeholders
<b>Initial Priority Setting and Consultation</b>	<b>Focus on Outcomes</b>	<ul style="list-style-type: none"> <li>✓ Senior HHS Leaders and Counselors</li> <li>✓ HHS Strategic Plan Workgroup</li> </ul>
<b>Draft Framework Development</b>	<b>Set the Context</b>	<ul style="list-style-type: none"> <li>✓ HHS Strategic Plan Workgroup</li> <li>✓ Subject Matter Experts from OpDivs, StaffDivs</li> <li>✓ ASPE Analysts</li> </ul>
<b>Draft Plan Development</b>	<b>Establish Priorities</b>	<ul style="list-style-type: none"> <li>✓ Subject Matter Experts from OpDivs, StaffDivs</li> <li>✓ ASPE Analysts</li> <li>✓ Performance Officers</li> </ul>
<b>Consultation</b>	<b>Solicit Input</b>	<ul style="list-style-type: none"> <li>✓ Congress, Tribal and Urban Indian Organization Leaders, OMB, public (governmental groups, private sector, professional organizations, profit/nonprofit groups, religious organizations)</li> </ul>
<b>Final Plan Development</b>	<b>Revise and Validate</b>	<ul style="list-style-type: none"> <li>✓ Senior HHS Leaders and Counselors</li> <li>✓ HHS Strategic Plan Workgroup</li> <li>✓ Subject Matter Experts from OpDivs, StaffDivs</li> </ul>



# Draft HHS Strategic Plan FY 2022–2026

## HEALTH CARE

### Protect and Strengthen Equitable Access to High Quality and Affordable HealthCare

- 1.1. Increase choice, affordability and enrollment in high-quality healthcare coverage
- 1.2. Reduce costs, improve quality of healthcare services, and ensure access to safe medical devices and drugs
- 1.3. Expand equitable access to comprehensive, community-based, innovative, and culturally-competent healthcare services while addressing social determinants of health
- 1.4. Drive the integration of behavioral health into the healthcare system to strengthen and expand access to mental health and substance use disorder treatment and recovery services for individuals and families
- 1.5. Bolster the health workforce to ensure delivery of quality services and care

## PUBLIC HEALTH

### Safeguard and Improve National and Global Health Conditions and Outcomes

- 2.1. Improve capabilities to predict, prevent, prepare for, respond to, and recover from emergencies, disasters and threats in the nation and across the globe
- 2.2. Protect individuals, families, and communities from infectious disease and non-communicable disease through development and equitable delivery of effective, innovative, readily available, diagnostics, treatments, therapeutics, medical devices, and vaccines
- 2.3. Enhance promotion of healthy lifestyle behaviors to reduce occurrence and disparities in preventable injury, illness, and death
- 2.4. Mitigate the impacts of environmental factors, including climate change, on health outcomes

## HUMAN SERVICES

### Strengthen Social Well-being, Equity, and Economic Resilience

- 3.1. Provide effective and innovative pathways leading to equitable economic success for all individuals and families
- 3.2. Strengthen early childhood development and expand opportunities to help children and youth thrive equitably within their families and communities
- 3.3. Expand access to high-quality services and resources for older adults and people with disabilities, and their caregivers to support increased independence and quality of life
- 3.4. Increase safeguards to empower families and communities to prevent and respond to neglect, abuse and violence, while supporting those who have experienced trauma or violence

## RESEARCH & EVIDENCE

### Restore Trust and Accelerate Advancements in Science and Research for All

- 4.1. Improve the design, delivery, and outcomes of HHS programs by prioritizing science, evidence and inclusion
- 4.2. Invest in the research enterprise and the scientific workforce to maintain leadership in the development of innovations that broaden our understanding of disease, health care, public health, and human services resulting in more effective interventions, treatments, and programs
- 4.3. Strengthen surveillance, epidemiology, and laboratory capacity to understand and equitably address diseases and conditions
- 4.4. Improve data collection, use, and evaluation to increase evidence-based knowledge that leads to better health outcomes, reduced health disparities, and improved social well-being, equity, and economic resilience

## MANAGEMENT

### Advance Strategic Management to Build Trust, Transparency, and Accountability

- 5.1. Promote effective enterprise governance to ensure programmatic goals are met equitably and transparently across all management practices
- 5.2. Sustain strong financial stewardship of HHS resources to foster prudent use of resources, accountability, and public trust
- 5.3. Uphold effective and innovative human capital resource management resulting in an engaged, diverse workforce with the skills and competencies to accomplish the HHS mission
- 5.4. Ensure the security of HHS facilities, technology, data and information, while advancing environment-friendly practices

# Tribal Comment and Consultation Process

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# Tribal Comment and Consultation Process

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HHS values its government-to-government relationship with Indian Tribes and recognizes that robust Tribal Consultation is important to this process.

HHS engaged in the following activities to capture comments from Tribes and Urban Indian Organizations for the Draft HHS Strategic Plan FY 2022–2026:

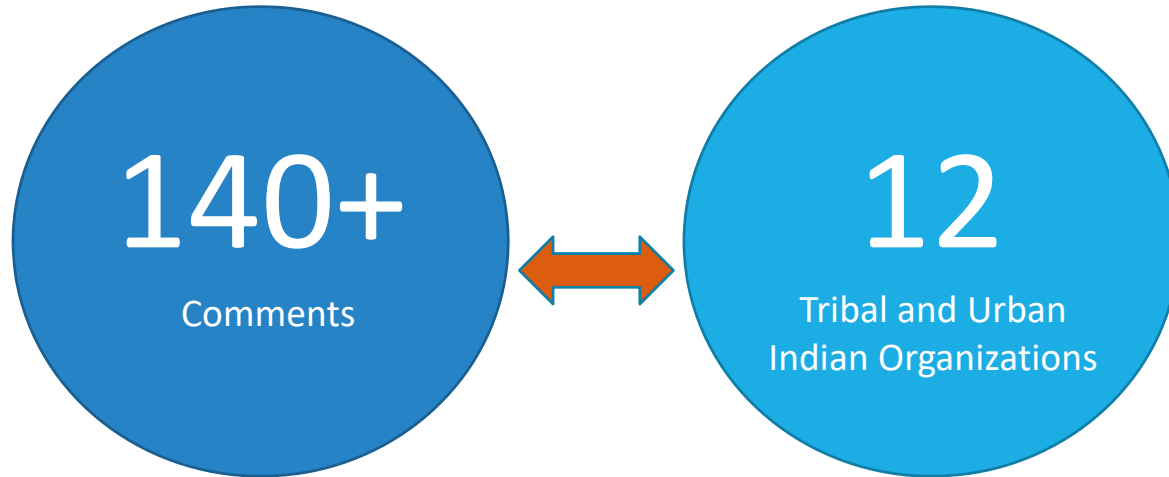
Activity	Dates
Public Consultation Period: Receive Feedback and Comments from the general public, Congress, Tribes, and other stakeholders	October 7 – November 7, 2021
ASPE initiated Tribal Consultation and requested written feedback and comments from Tribes and Urban Indian Organizations on the HHS Strategic Plan FY 2022–2026	October 21 – November 22, 2021
ASPE provided an overview of the strategic planning process at Tribal and Urban Indian Leaders Monthly Calls in October and November 2021	October and November 2021
Virtual Tribal Consultation	January 13, 2022

# Summary of Tribal Comments

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Received:

From:



# Tribal Comment Themes

## **Tribal Inclusion**

- Comments suggest that Tribes should be further represented in Goals 1, 2, 3
- Represent AI/AN women throughout pregnancy as part of strategies on maternal health
- Include Tribes in all aspects of behavioral health planning

## **Trust Responsibility to Tribes**

- Use consistent language and representation of AI/AN people and Tribes, and the Nation-to-Nation relationship between the federal government and Tribal communities.
- Commit to Tribal Consultation for the development of the HHS Strategic Plan

# Tribal Comment Themes

## **Understanding the Needs of Tribes**

- The AI/AN population experience significant disparities related to economic instability, homelessness and poverty that can be mitigated with adequate funding and a focus on social determinants of health
- Strategies should reflect the unique experiences of trauma and need for resources in Indian country
- Acknowledge the specific risks that Tribes in Alaska encounter
- Include infrastructure concerns including water and sanitation in the draft Plan's strategies

# Moderated Discussion with Tribal Leaders

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# Tribal Consultation Speaker Protocol

1. TRIBAL PRESIDENT/CHAIRPERSON/GOVERNOR
  2. TRIBAL VICE-PRESIDENT/VICE-CHAIRPERSON/LT. GOVERNOR
  3. ELECTED OR APPOINTED TRIBAL OFFICIAL
  4. DESIGNATED TRIBAL OFFICIAL
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## Moderated Discussion with Tribal Leaders

- What objectives and strategies do you find most important to your communities and how can we strengthen them further in the Draft Strategic Plan?
- Where do you think issues important to American Indian and Alaska Native Tribes and communities can be strengthened in the Draft Strategic Plan?
- Where in the Draft Strategic Plan can we address persistent health disparities in American Indian and Alaska Native communities?
- Are there any broad concerns, questions, or suggestions for the Draft HHS Strategic Plan FY 2022–2026?

## Next Steps and Closing Remarks

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- Commit to uphold the Nation-to-Nation relationship in the Final HHS Strategic Plan
- Coordinate with other HHS OpDivs/StaffDivs to capture their work with Tribes, Urban Indian Organizations, and AI/AN communities and priorities
- Comments from today's consultation will be reviewed to determine where additional actions might be needed
- If you have any questions or additional feedback related to the Draft HHS Strategic Plan FY 2022–2026, you can send them to [Consultation@hhs.gov](mailto:Consultation@hhs.gov) by Wednesday, January 19.



# Closing Prayer

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