**STAGE GATE REVIEWS LEGEND**
- Must be performed by IT governance organization
- May be delegated

**DELIVERABLES LEGEND**
- P Preliminary
- FD Final Draft
- F Final

**Non-Phase-Specific Deliverables Include:**
- Updated Project Management Plan and Schedule
- Earned Value Management Data
- Acquisition Activities / Deliverables
- Periodic Project Status Reports
- Data Use Agreement
- Meeting Minutes

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**STAGE GATE REVIEWS**
- Concept Planning Requirements Review
- Project Selection Review
- Concept Baseline Review
- Preliminary Design Review
- Preliminary Design Review
- Detailed Design Review
- Validation Readiness Review
- Implementation Readiness Review
- Operational Readiness Review
- Post-Implementation Review
- Security Authorization

**PROJECT REVIEWS**
- Architecture Review

**DELIVERABLES**
- Business Needs Statement
- Business Case
- Project Charter
- Project Management Plan
- Project Process Agreement
- Requirements Document
- Design Document
- Computer Match Agreement
- Test Plan
- Business Product
- O&M Manual
- Systems Security Plan
- Security Risk Assessment
- Training Plan
- Training Materials
- User Manual
- Authority to Operate
- Systems of Record Notice
- Post-Implementation Review
- Security Control Assessment
- System Accreditation
- Project Archives
- Disposition Plan
- Continued Authority to Operate
- POA&M

**INITIATION**
- Project Selection

**CONCEPT**
- Concept Baseline Review

**PLANNING**
- Integrated Baseline Review

**REQUIREMENTS ANALYSIS**
- Requirements Review

**DESIGN**
- Detailed Design Review

**DEVELOPMENT**
- Validation Readiness Review

**TEST**
- Implementation Readiness Review

**IMPLEMENTATION**
- Operational Readiness Review

**OPERATIONS & MAINTENANCE**
- Post-Implementation Review

**DISPOSITION**
- Security Authorization

**ITERATIVE DEVELOPMENT**
- Requirements Analysis
- Design
- Development
- Test