Thank you for your interest in the Indian Health Service (IHS) Joint Venture Construction Program (JVCP). Enclosed is the Final Application kit for JVCP. The ultimate selection of projects to participate in the JVCP involves four steps:

1. Pre-application phase;
2. Final application phase for selected applicants,
3. Preparation and submission of planning documents for IHS approval; and
4. Negotiation and execution of a JVCP agreement.

This Final Application kit contains four sections: (I) Program Announcement; (II) Selection Process; (III) Pre-Application Review Process; and (IV) Pre-Application Checklist.

The Final Application will be used by the applicants to provide documentation of their administrative and financial capabilities to accomplish the proposed JVCP project. This Final Application will be used by IHS to determine the priority of those projects selected in the Pre-Application Phase to begin the planning process leading to project execution.

To be considered, applicants may submit the complete application, with all attachments electronically or hard copy by the CLOSE OF BUSINESS on January 31, 2020. For hard copy submission (original plus two copies) mark envelopes: "FY 2020 JVCP APPLICATION." It is recommended that applicants obtain proof of delivery as IHS will not consider late submittals. For electronic submission (Preferred method): Send the signed original (PDF files only) to the IHS Area having jurisdiction. Include the following in the subject line: "FY 2020 JVCP APPLICATION".

For questions, please contact LCDR Omobogie Amadasu, P.E., Joint Venture Construction Program Manager, Division of Facilities Planning and Construction, Office of Environmental Health and Engineering, IHS, by email at Omobogie.amadasu@ihs.gov, or by telephone at 301-443-4751. The appendix of this Application Kit contains contact information for each of the 12 IHS Areas. This final application package is also available for download online at https://www.ihs.gov/dfpc/ under Programs, then under Joint Venture Construction Program.

Thank you for your interest in the Indian Health Service Joint Venture Construction Program.

_____________________________________   Date Issued:  December 13, 2019
Gary J. Hartz, P.E.
Director, OEHE, IHS
SECTION I

PROGRAM ANNOUNCEMENT

for

JOINT VENTURE CONSTRUCTION PROGRAM
Indian Health Service
FY 2020 Joint Venture Program
Final Application

Section I
Program Announcement
Joint Venture Construction Program
DECEMBER 2019

ANNOUNCEMENT NO.: JVCP-2020-02
ANNOUNCEMENT DATE: December 13, 2019
RESPONSIBLE OFFICE: Division of Facilities Planning and Construction, Office of Environmental Health and Engineering, Indian Health Service (IHS), Department of Health and Human Services (HHS).
PROGRAM TITLE: Joint Venture Construction Program (JVCP), Fiscal Year 2020
PURPOSE OF PROGRAM: Under the JVCP, federally recognized American Indian and Alaska Native Tribes construct a Tribally-owned health care facility using non-IHS funds that meets IHS design criteria and approval. In exchange, IHS will enter into a 20 year nominal lease for the facility and request annual appropriations for the operation and maintenance of the facility during the lease period. Additional priority is to be given to Tribes who agree to fund the initial equipment portion of the project.
PURPOSE OF ANNOUNCEMENT: Announces the IHS Fiscal Year 2020 JVCP application period and the Application Kit for interested Tribes. Responding to ongoing Tribal interest and continuing Congressional program support, the IHS is initiating solicitation for new JVCP projects to participants in the program.
NUMBER OF PROJECTS ANTICIPATED FOR SELECTION: To be determined.
SUMMARY: The IHS is announcing the JVCP Solicitation, November 2019.

This Program Announcement (PA) consists of four parts:
• PART I - PROGRAM DESCRIPTION provides the statutory authority for the program, describes what is authorized, provides the conditions of the authorizing legislation, and identifies the program concepts and competitive selection process.
• Part II - APPLICATION PHASE describes the final application phase and tentative Program Schedule.
• Part III - EVALUATION CRITERIA FOR APPLICATIONS provides information about how the Final Applications will be evaluated.
• Part IV - PROJECT SELECTION describes the completion of the prioritization process. All necessary application forms are to be completed by the applicant following the Application Kit instructions.
Section I – Program Announcement

**FINAL APPLICATION KITS:** Final Application Kits will be available for distribution in December 2019. Application Kits may be obtained by downloading the document from the IHS OEHE web site at [http://www.dfpc.ihs.gov](http://www.dfpc.ihs.gov). Click on Programs, then on Joint Venture Construction Program.

**FINAL APPLICATION DEADLINE DATES:** Final-Applications in response to this PA are to be submitted to the local IHS Area Office by the close of business on **January 31, 2020**.

**APPLICATION RECEIPT POINT:** Pre-Applications and Final Applications are to be sent to the respective IHS Area that has jurisdiction for the proposed project. See Appendix 1 of the Application Kit for IHS Area JVCP Contact information. Electronic submission (PDF) is the preferred method.

**IHS HEADQUARTERS INFORMATION CONTACT:** For further information about the JVCP, contact:

- LCDR Omobogie Amadasu, P.E., Program Manager
- IHS Joint Venture Construction Program
- Division of Facilities Planning and Construction
- Indian Health Service
- TEL: 301-443-4751
- Email: Omobogie.amadasu@ihs.gov
- 5600 Fishers Lane Mailstop: 10N14C
- Rockville, MD 20857

**ENGLISH LANGUAGE REQUIREMENT:** All application documents are to be in the English language.

**US CUSTOMARY UNITS REQUIREMENT:** All measurements are to be in US Customary Units.
PART I - JOINT VENTURE CONSTRUCTION PROGRAM (JVCP)
Pursuant to all authorizing legislation, the IHS JVCP is being implemented as described below.

A. **STATUTORY AUTHORITY**
The statutory authority for the JVCP is contained in the Indian Health Care Improvement Act, Title III, Section 818(e), P.L. 94-437 as amended, and as codified and implemented by 18 USC 1636h(e).

B. **AUTHORIZATION**
The IHS, under the JVCP, is authorized to establish projects where American Indian and Alaska Native (AI/AN) Tribes or Tribal organizations can construct or acquire a Tribally owned health care facility, in exchange for the IHS providing the initial equipment, then operating and maintaining the health care facility for 20 years under a no-cost lease. Additional priority is to be given to Tribes who agree to fund the equipment portion of the project.

C. **CONDITIONS OF PARTICIPATION**
The Tribe must:
- Show the administrative and financial capabilities required to complete the facility in a timely manner;
- Must expend Tribal, private, or other available non-IHS funds to complete the facility;
- Lease the Tribally-owned health care facility to the IHS for 20 years under a no-cost Government lease.

In return, during the 20-year lease period, the IHS will:
- Include in the annual appropriation request funding for supplies, staffing, operation and maintenance of the health care facility.
- Provide the initial equipment for the facility if agreed to in the application process.
- Request initial appropriations from Congress for an aggregate total, over one-or-more years, of 85 percent of the projected total staffing need, minus the existing staff, as determined using IHS Resource Requirements Methodology Needs Assessment (RRMNA) Criteria and the IHS approved User Population data. The **IHS makes no guarantee of when the requested resources will be appropriated.** Also note that staffing in advance of the facility lease date will not be approved.

A Tribe breaches or terminates without cause, a Joint Venture Agreements (JVA), will be liable to the U.S. Government for the amount paid by the Government.
D. JVCP PROGRAM CONCEPTS

- **INITIAL ELIGIBILITY:** All Federally recognized Tribes planning to construct or acquire an inpatient or outpatient health care facility are eligible. This includes:
  - Direct Services Tribes
  - Title I or V Tribes
  - Tribal Organizations
  - All other Federally Recognized Tribes
  - Projects already listed in the IHS Construction Priority System

- **FUNDING PLANS:** In accordance with the JVA entered into by IHS and Tribes and/or Tribal Organizations, the construction schedule and the projected facility completion dates, IHS will request appropriations for additional staffing and operations of the leased health care facility. The IHS staffing and operations funding **is not to be used as collateral** in obtaining funding for facility construction.
Section I – Program Announcement

• **ACQUISITION:** The health care facility acquired pursuant to the JVCP may be through new construction, renovation of an existing facility, or the acquisition and renovation of another suitable facility.

• **PROJECT PRIORITY:** Priority is to be given to Tribes that currently have no existing federally-owned health care facility, or have a facility listed in the IHS Health Care Facilities Construction priority system. Additional priority is to be given to Tribes who agree to fund the equipment portion of the project.

• **NO RETROACTIVE PROJECTS:** Projects already acquired by a Tribe will not be considered retroactively. A project will be disqualified if a Notice to Proceed with construction is issued prior to an executed.

• **TRIBAL ABILITIES:** The Tribe must demonstrate to the IHS their capacity to manage and fund the construction of the proposed project in a timely manner.

• **CONFORMANCE WITH IHS AREA MASTER HEALTH PLAN:** The proposed project is to be consistent with applicable Area Health Services-Facilities Master Plans.

• **PJD AND POR REQUIREMENTS:** All JVCP Projects are required to use the planning criteria specified in the IHS health facilities planning process. These include a Program Justification Document (PJD), a Program of Requirements (POR), a combined Phases I and II Site Selection and Evaluation Report, which includes full compliance with National Environmental Policy Act (NEPA) requirements, and a cost estimate in accordance with the IHS Facilities Budget Estimating System (FBES). The projected workload must be validated by the IHS data system. The IHS supported staffing requirements will be determined in accordance with the IHS Resource Requirements Methodology (RRM). The approved PJD/POR will be the basis for providing the initial equipment funding, approved space, and for requesting appropriations as required for additional staffing and operation of the health care facility under the lease.

• **STAFF QUARTERS:** A Tribe may be required to demonstrate that adequate housing is available for the proposed required staff. IHS may request a housing verification study be completed if not adequately determined in the PJD. If it is determined that staff quarters will be needed to support the health care facility, they are to be included in the planning documents as part of the project and are to be a part of the planning documents. All staff quarters approved in the planning documents are to be constructed and are to be available for use when the health care facility is ready for operation. The Tribe will be the owner of the staff quarters and responsible for all costs for their construction and the subsequent operation and maintenance. Once complete, staff quarters are to be self-supporting from revenues generated from the rental fees.

• **SUSTAINABILITY:** All JVCP facilities will comply with all requirements of the IHS Technical Handbook Chapter 33-2.4 “Lease Sustainability Requirements for GSA and IHS Direct Leases.”

E. **SELECTION AND APPROVAL PROCESS**

The selection of projects to participate in the IHS Joint Venture Construction Program (JVCP) involves (1) a Pre-Application phase; (2) a Final Application phase; (3) the preparation and submission of planning documents for IHS Headquarters approval; and (4) the negotiation and execution of a JVA.
PART II - APPLICATION/SELECTION PHASE
There are two steps in the application/selection phase.

A. PRE-APPLICATION
The Pre-Application will be used to determine if the proposed project is eligible and is competitive for selection. Those Tribes with the top ranking projects will be requested to submit Final Applications.

B. FINAL APPLICATION
In the Final Application, the applicant will submit documentation of their administrative and financial capabilities to accomplish the proposed JVCP project. Selected projects from the Final-Application phase will be rank-ordered and annual project start notifications will commence.

TENTATIVE PROGRAM SCHEDULE (please note that all dates are estimated)

<table>
<thead>
<tr>
<th>Schedule Item</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Issue Program Announcement</td>
<td>August, 2019</td>
</tr>
<tr>
<td>Application Kit available</td>
<td>August, 2019</td>
</tr>
<tr>
<td>Due date for Pre-Application to IHS Area</td>
<td>October 11, 2019</td>
</tr>
<tr>
<td>Due date for Pre-Application from IHS Area to IHS HQ</td>
<td>November 1, 2019</td>
</tr>
<tr>
<td>Candidates for Final Application selected and notified</td>
<td>December 11, 2019</td>
</tr>
<tr>
<td>Due date for Final Application to IHS Area</td>
<td>January 31, 2019</td>
</tr>
<tr>
<td>Due date for Final Application from IHS Area to IHS HQ</td>
<td>February 14, 2020</td>
</tr>
<tr>
<td>Complete evaluation of Final Applications</td>
<td>February, 2020</td>
</tr>
<tr>
<td>Candidates for Planning Docs Phase notified</td>
<td>March, 2020</td>
</tr>
<tr>
<td>Planning Documents (PJD/POR) due to IHS Area</td>
<td>April 2021</td>
</tr>
<tr>
<td>SSER II approved by IHS Area with copy to IHS HQ</td>
<td>May 2021</td>
</tr>
<tr>
<td>PJD and POR submitted by IHS Area to IHS HQ</td>
<td>May 2021</td>
</tr>
<tr>
<td>PJD and POR approved by IHS HQ</td>
<td>June 2021</td>
</tr>
<tr>
<td>Complete negotiation and execution of JVCP Agreement</td>
<td>To Be Determined</td>
</tr>
</tbody>
</table>

Note: Applicants failing to submit Planning Documents by the due date will be considered non-responsive and be disqualified for the JVCP and IHS will proceed to the next-highest ranked project.

SSER Phase II approval by IHS Area includes NEPA approval. If an Environmental Assessment (EA) is required and is not complete, the Applicant must include all environmental compliance documentation completed to date and state when the EA is expected to be approved.

PART III - EVALUATION CRITERIA FOR APPLICATIONS

A. PRE-APPLICATION
The Pre-Application submittals will be reviewed by IHS for compliance with the eligibility requirements as outlined in this document. Using the scores recorded on the JVCP Phase I Data and Computation Forms, a rank order will be established for the Pre-Applications received, and the top-ranked applicants will be invited to submit Final Applications for consideration.

B. FINAL APPLICATION
An IHS/Tribal review panel will evaluate and rate all of the Final Applications using established rating factors. The applications will be rated on (1) relative need, (2) ability to fund project, (3) ability to manage project, and (4) ability to complete project on schedule.

Section I – Program Announcement

PART IV - PROJECT SELECTION
Successful final applications will be prioritized as outlined in Section I, Part III.B above. As program capacity becomes available, applicants on the JVCP priority list will then be invited to commence the next phase, which includes development and completion of the planning documents.
SECTION II

FINAL APPLICATION PROCESS

for

JOINT VENTURE CONSTRUCTION PROGRAM
Section II – Final Application Process

CONTENT OF FINAL APPLICATIONS

FINAL APPLICATION

Those projects selected in the Pre-Application Phase will be requested to submit Final Applications. The Final Application is to be submitted to the office of the IHS Area having jurisdiction for the proposed project. The due date for the Final Application will be prescribed when candidates are notified to proceed with the Final Application. **Electronic submission (PDF) is the preferred.**

Each IHS Area has a JVCP Point-of-Contact (POC) available to assist the applicant with the preparation of the Final Application. The appendix contains the list of IHS Areas POCs.

**IHS Area Review and Endorsement.** The IHS Area Office is responsible for reviewing and validating the Final Application and will prepare a letter of endorsement certifying that the information in the Final Application has been reviewed and validated, and that the proposed project is consistent with the respective IHS Area’s Health Facilities Master Plan. The memo must include two attachments. Attachment one is the Heath Systems Planning (HSP) user population report. Attachment two is the Heath Facilities Data System building summary sheet for all the supportable space the project will impact. The Final Application and endorsement letter with required attachments will then be forwarded to IHS Headquarters in Rockville MD.

An evaluation panel convened by the IHS Division of Facilities Planning and Construction (DFPC) will evaluate the Final Applications to establish a priority listing to proceed to the Planning Phase.

The Final Application is to contain, as a minimum, the following identified elements, and is to be assembled in the order shown below:

1. **Final Application Cover Sheet.** The cover sheet is to identify that the document is a Final Application for the Joint Venture Construction Program, show the name of the applying Tribe, and reflect the submission date. See Exhibit I for a sample.

2. **Signature Sheet.** A signature sheet is to be signed by the Tribal leader for the proposed project. This sheet is to be signed also by the applicable IHS Area Director, recommending consideration. See Exhibit II for a sample.

3. **Point of Contact.** Please provide the point of contact for the Tribal Leader and for the application’s designated official. The point of contact information is to include name, title, mailing address, email address, and officer phone number.

4. **Table of Contents.** All pages of the Final Application are to be numbered. The Table of Contents is to list all sections in the Final Application, with the corresponding starting page numbers.

5. **Project Summary.** A two-page project summary of "who-what-when-where-how-cost" is to be provided for the proposed project, including the project short and long term objectives. This Project Summary can be the same used in the Pre-Application or can reflect any changes or updates needed for the Final Application.

6. **Project Narrative.** The proposed project is to be presented, including, as a minimum:
   a. Name of Tribe sponsoring the proposed project.
   b. Proposed geographic location of project. Supporting documents could include, for example, IHS Service Unit, IHS Service Area and general vicinity maps.
c. Estimated size in square feet of proposed new health care facility.

d. Description of proposed health care services to be provided in proposed new health care facility.

e. Certification that the proposed project is consistent with the applicable IHS Area Health Facilities Master Plan.

Section II – Final Application Process

6. Project Management Plan. The administrative capabilities to complete the project in a timely manner are to be documented. This is to include the proposed method of managing the design and construction, with details about the proposed project management organization, including the design and construction managers, project team and other appropriate points of contact. Documentation could include resumes of proposed key staff members, position descriptions of proposed key staff positions, and a proposed organization chart for project administration.

7. Project Budget Estimate. The estimated cost for the proposed health care facility project is to be provided. The estimate is to include cost element summaries for site survey and appraisal, site acquisition, design fees, design contingency, design administration, building construction, site work, site utilities, construction administration and inspection, special purpose and moveable equipment, and construction contingency. Building service equipment costs are to be included with the building cost. If any existing IHS buildings are to be replaced, demolition must be included. Any anticipated demolition and/or removal costs associated with any existing facility to be replaced are to be identified separately and not included in the new construction costs. It is preferred that the abridged spreadsheet version of the IHS Facilities Budget Estimating System be used for the project budget estimate. A total cost (except any demolition costs) and the above listed cost element summaries are automatically calculated upon entry of the gross square feet of the facility in the spreadsheet. This spreadsheet is available from the Area JVCP POC.

8. Financial Plan. Provide documentation how the Tribe plans to finance the Tribal portion of the proposed project. This financial plan is to include details about applicable financial elements such as available funds, assets to be converted to cash, proposed loans (type and amount), proposed or existing grants, and any other proposed funding sources. To support the financial capability of the Tribe, the latest Single-Agency Audit Report is to be used as a measure. For this audit requirement, the Tribe is to not furnish the entire audit report, provide a copy of the summary of the findings and recommendations provided by the auditor. If material weaknesses or repeat findings are shown in this attachment, provide a brief addressing what the Tribe is doing to correct the items that would relate to the administration of the proposed joint venture construction project. IHS staffing and operations funding is not to be used as collateral in obtaining funding for facility construction.

9. Schedule. Provide a proposed time schedule (number of days planned for each major component of the project)

SECTION II EXHIBITS:
Exhibit I - Sample Cover Sheet
Exhibit II - Sample of Signature Page.
Section II – Application Process

EXHIBIT I - SAMPLE FINAL APPLICATION COVER SHEET

A PROPOSAL TO PARTICIPATE
IN
INDIAN HEALTH SERVICE
JOIN VENTURE CONSTRUCTION PROGRAM
January 2020
***
FINAL APPLICATION
* * * *

[Name of Tribe]

[Name of Facility] Health Care Facility

[Location], [State]

[Month] [Day], [Year]
Section II – Application Process

EXHIBIT II - SAMPLE FINAL APPLICATION SIGNATURE PAGE

FINAL APPLICATION
INDIAN HEALTH SERVICE
JOINT VENTURE CONSTRUCTION PROGRAM
January 2019
* * * *

[Name of Tribe]

[Name of Facility] Health Care Facility

[Location], [State]

PROPOSED:

__________________________________________  [Date]
[Name]
[Title]
[Name of Tribe]

RECOMMEND FOR CONSIDERATION:

__________________________________________  [Date]
[Name]
Director
[Name] Area
Indian Health Service
Section II – Final Application Process

COMPLETING AND SUBMITTING THE APPLICATION

PREPARATION AND ASSEMBLING
The Final Application is to be prepared in the English language. To facilitate review, validation and selection, prepare and submit the application conforming to the below requirements:

a. Standard size, 8-1/2” x 11,” white paper is to be used.
b. Typed, single spaced, ≥12 pt font size and printed on one side only with black ink.
c. All four border margins are to be one inch.
d. Application documents are to be loose and not bound or stapled. (If hard copy is mailed)
e. The Cover Sheet should identify the "Joint Venture Construction Program." Show the name of the applying Tribe, and the submission date.
f. All pages are to have a header or footer identifying the applicant and be consecutively numbered.
g. The application components are to be arranged in the same sequence as listed above.
h. Completed Final Applications must be signed by an authorized official of the applying organization.
i. An ORIGINAL and TWO SIGNED COPIES are to be clearly marked as such and submitted.

MAILING
Email the completed Final Application to the IHS Area having jurisdiction for the project. The appendix contains applicable mailing addresses and points of contact.

In the subject line write: "Attention: FY 2020 JVCP FINAL APPLICATION"

The Final Application is to be emailed to meet the established deadline dates.

For submittals by mail send the completed Final Application to the IHS Area having jurisdiction for the project. The appendix contains applicable mailing addresses and points of contact:

Mark on the Pre-Application envelope: "Attention: 2020 JVCP PRE-APPLICATION"

LATE APPLICATION
Each part of the application will be considered to be "on time" if it is:

a. Received by the applicable IHS Area on or before the established deadline date; or,
b. Sent with a legible U.S. Postal Service mark dated on or before the deadline date. Private metered mail postmarks will not be accepted as proof of timely mailing. Late application will not be accepted.

NONCONFORMING APPLICATION
Nonconforming applications will not be accepted. An application is nonconforming if it does not meet the requirements of the Program Announcement and submission requirements shown in this Application Kit.

APPLICATION REVIEW
Applications will be reviewed, evaluated and processed with the criteria and priorities established for each application part. The Final Application will be rated with the criteria provided in Part III of this Kit.

UNSUCCESSFUL APPLICANT
A written notice will be sent to the unsuccessful applicants within 30 days after the decision.

INABILITY TO AWARD
If a selected Tribe elects not to proceed with the JVCP project, regardless of the reason, JVCP participation shall be offered to the next highest ranking applicant.
Indian Health Service
FY 2020 Joint Venture Program
Final Application

Section II – Final Application Process

**PRIVACY ACT**
The Privacy Act of 1974 (5 U.S.C. § 552a), with certain exceptions, permits individuals (U.S. citizens or permanent resident aliens) to gain access to information pertaining to themselves in Federal agency records, to have a copy made of all or any part thereof, to correct or amend such records, and to permit individuals to make requests concerning what records pertaining to themselves, are collected, maintained, used or disseminated. The Act also prohibits disclosure of individuals’ records without their written consent, except under certain circumstances as prescribed by the Privacy Act.

**FREEDOM OF INFORMATION ACT**
The Freedom of Information Act (5 U.S.C. § 552) allows requesters to have access to Federal agency records, except those which have been exempted by the Act.
SECTION III

FINAL APPLICATION REVIEW PROCESS

for

JOINT VENTURE CONSTRUCTION PROGRAM
PRE-APPLICATION
The Pre-Applications were reviewed and validated for compliance with the eligibility requirements as shown in Section I and the submission requirements as shown in Section II. Using the scores recorded on all of the JVCP Phase I Data and Computation Forms, a rank order was established for the Pre-Applications received, and the top-ranked submissions have been invited to prepare and submit Final Applications.

FINAL APPLICATION
The Office of Environmental Health and Engineering at IHS Headquarters will establish an Objective Review Team (ORT) to evaluate the Final Applications. This review panel will be chaired by a representative of the IHS Headquarters Division of Facilities Planning and Construction and have a membership consisting of nine team members with at least three Tribal representatives and three IHS facilities personnel.

Rating and Scoring Procedures
The four rating elements to be used to rate the Final Applications are: (1) Relative Need, (2) Ability to Fund Project, (3) Ability to Manage Project, and (4) Ability to Complete Project on Schedule. Below are the rating criteria to be followed:
Section III – Final Application Review Process

1. **Relative Need:** Using the Need Score in Line M of the JVCP Phase I Data and Computation Form submitted with the Pre-Application, rank the projects from the highest score down. The Relative Need Score for each application becomes the basis for this Final Application Rating Factor; i.e., the applicant with the highest score for Line M will have a Rating Factor of 5. The remaining applicants will receive a Rating Factor calculated according to the following formula: \[\text{Relative Need} = \frac{\text{Applicants score from Line M}}{\text{Score from Line M of highest ranking applicant}} \times 5\]. The remaining three rating elements (2) Ability to Fund Project, (3) Ability to Manage Project, and (4) Ability to Complete Project on Schedule, are to be rated based on a one to five scoring system with one being the lowest score and five being the highest. Scores in this range may also be developed to one decimal place (tenths; e.g., 2.2 or 3.5, etc.) A general description of the rating elements is offered in the following table.

<table>
<thead>
<tr>
<th>RATING FACTOR</th>
<th>DEGREE OF EFFORT OR PRIORITY</th>
<th>QUALITATIVE DESCRIPTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Minimal</td>
<td>Fair</td>
</tr>
<tr>
<td>2</td>
<td>Moderately more than minimal</td>
<td>Good</td>
</tr>
<tr>
<td>3</td>
<td>Moderate</td>
<td>Excellent</td>
</tr>
<tr>
<td>4</td>
<td>Moderately less than high</td>
<td>Superior</td>
</tr>
<tr>
<td>5</td>
<td>High</td>
<td>Outstanding</td>
</tr>
</tbody>
</table>

2. **Ability to Fund Project:** Evaluate the information provided for the Project Budget Estimate and Financial Plan components of the Final Application, determine the applicant’s ability to fund the project, and assign a rating factor between one and five.

3. **Ability to Manage Project:** Evaluate the information provided in the Project Management Plan component of the Final Application, determine the applicant’s ability to manage the proposed project, and assign a rating factor between one and five.

4. **Ability to Complete Project on Schedule:** Evaluate the information provided for the Project Management Plan and Schedule components of the Final Application, determine the applicant’s ability to complete the project on schedule, and assign a rating factor between one and five.

**Calculating Final Scores**
After rating the proposals, the review team will apply a weight factor to each assigned rating to come up with the final ranking for this phase of the selection process, as follows:

<table>
<thead>
<tr>
<th>RATING ELEMENT</th>
<th>WEIGHT FACTOR (%)</th>
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<tbody>
<tr>
<td>1. Relative Need</td>
<td>40</td>
</tr>
<tr>
<td>2. Ability to Fund Project</td>
<td>30</td>
</tr>
<tr>
<td>3. Ability to Manage Project</td>
<td>20</td>
</tr>
<tr>
<td>4. Ability to Complete Project on Schedule</td>
<td>10</td>
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</tbody>
</table>

After calculating a weighted rating for each project, the team leader will rank the results and provide all documentation to the IHS Headquarters Division of Facilities Planning and Construction. Section III, Exhibit I, contains the format for a suggested Rating Sheets to be used.
Section III – Final Application Review Process

by the team members. Section III, Exhibit II, contains the format for a suggested summary ranking sheet to be prepared by the team leader.

SECTION III EXHIBITS:
Exhibit I - JVCP Proposal Evaluation Rating Sheet
Exhibit II - JVCP Proposal Evaluation Ranking Sheet
## Section III – Final Application Review Process

**EXHIBIT I - JVCP PROPOSAL EVALUATION RATING SHEET**

Indian Health Service Joint Venture Construction Program Proposal Evaluation Rating Sheet

<table>
<thead>
<tr>
<th>Rater’s ID Code: __________</th>
<th>Date: ______________</th>
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</table>

<table>
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<th>RATING ELEMENT</th>
<th>PROJECT NO.</th>
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<tr>
<td></td>
<td>RATING</td>
<td>WEIGHT FACTOR</td>
<td>WEIGHTED RATING</td>
<td>RATING</td>
</tr>
<tr>
<td>A. Relative Need</td>
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<td>40</td>
<td>40</td>
<td>40</td>
</tr>
<tr>
<td>B. Ability to Fund</td>
<td>30</td>
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<td>30</td>
<td></td>
</tr>
<tr>
<td>C. Ability to Manage</td>
<td>20</td>
<td>20</td>
<td>20</td>
<td></td>
</tr>
<tr>
<td>D. Ability to Timely Do</td>
<td>10</td>
<td>10</td>
<td>10</td>
<td></td>
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Note: The Evaluation Team Leader will assign temporary Project Numbers for each submitted proposed project for use in the proposal evaluation process.

**EXHIBIT II - JVCP PROPOSAL EVALUATION RANKING SHEET**

Indian Health Service Joint Venture Construction Program Proposal Evaluation Ranking Sheet

<table>
<thead>
<tr>
<th>Date: ______________</th>
<th>Page _____ of _____</th>
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<th>PROJECT NO.</th>
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<td>B. Ability to Fund</td>
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<tr>
<td>C. Ability to Manage</td>
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<tr>
<td>D. Ability to Timely Do</td>
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Section III – Final Application Review Process

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<td>LEADER</td>
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SECTION IV

FINAL APPLICATION CHECKLIST

for

JOINT VENTURE CONSTRUCTION PROGRAM
Section IV – Final Application Checklist

To assist the applicant in submitting the Final Application for the Joint Venture Construction Program, and to assist the IHS review process, the applicant should prepare and submit a Checklist for the application. See Section II for the specific requirements. The suggested contents for the checklist are on the following pages.

**FINAL APPLICATION CHECKLIST:**

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>ITEM</th>
<th>APPLICANT CHECK-OFF</th>
<th>IHS AREA CHECK-OFF</th>
<th>IHS HQ CHECK-OFF</th>
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<td>1</td>
<td>Final Application Cover Sheet</td>
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<td>Signature Sheet</td>
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<td>4</td>
<td>Project Summary</td>
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<td>Project Narrative</td>
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<td>6</td>
<td>Project Management Plan</td>
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<td>Project Budget Estimate (FBES Spreadsheet)</td>
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<td>Financial Plan</td>
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<td>Schedule</td>
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Name of Applicant’s Preparer: __________________________ Date: ____________

Name of IHS Area Reviewer: ___________________________ Date: ____________

Name of IHS Reviewer: ___________________________ Date: ____________
Indian Health Service  
FY 2020 Joint Venture Program  
Final Application  
Appendix

<table>
<thead>
<tr>
<th>Area</th>
<th>Address</th>
<th>Contact Information</th>
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</table>
| ALASKA AREA IHS       | CDR Hugh Denny, P.E.  
4141 Ambassador Drive #300  
Anchorage, AK 99508-5928 | TEL: 907-729-3623  
FAX: 907-729-5690  
E-Mail: Hugh.Denny@ihs.gov |
| NASHVILLE AREA IHS    | CDR Allen Bollinger, P.E.  
711 Stewarts Ferry Pike  
Nashville, TN 37214-2634 | TEL: 615-467-1514  
FAX: 615-467-1586  
E-Mail: allen.bollinger@ihs.gov |
| ALBUQUERQUE AREA IHS  | Thomas Plummer, P.E.  
4101 Indian School Road NE (Suite 225)  
Albuquerque, NM 87110 | TEL: 505-256-6794  
FAX:  
E-Mail: Thomas.Plummer@ihs.gov  |
| NAVAJO AREA IHS       | CDR Candace A. Tsingine  
Highway 264 @ St. Michaels, P.O. Box 9020  
Window Rock, AZ 86515-9020 | TEL: 928-871-1331  
FAX: 928-871-1478  
E-Mail: candace.tsingine@ihs.gov |
| BEMIDJI AREA IHS      | Todd Scofield, P.E.  
522 Minnesota Avenue, NW; Room 216  
Bemidji, MN 56601-3062 | TEL: 218-444-0531  
FAX: 218-444-0510  
E-Mail: todd.scofield@ihs.gov |
| OKLAHOMA CITY AREA IHS| Bobbie Gonzalez  
701 Market Drive  
Oklahoma City, OK 73114 | TEL: 405-951-3744  
FAX: 405-951-3932  
E-Mail: bobbie.gonzalez@ihs.gov |
| BILLINGS AREA IHS     | CAPT Jerry Smith, P.E.  
2900 Fourth Avenue North, P.O. Box 36600  
Billings, MT 59107-6600 | TEL: 406-247-7091  
FAX: 406-247-7229  
E-Mail: Jerry.Smith@ihs.gov |
| PHOENIX AREA IHS      | CAPT Steve McGovern, P.E.  
40 North Central Avenue, Suite 720  
Phoenix, AZ 85004-0931 | TEL: 602-364-5066  
FAX: 602-364-5057  
E-Mail: Steve.McGovern@ihs.gov |
| CALIFORNIA AREA IHS   | CDR Paul Frazier, P.E.  
650 Capitol Mall, Suite 7-100  
Sacramento, CA 95814-4706 | TEL: 916-930-3981, Extension x365  
FAX: 916-930-3954  
E-Mail: Paul.Frazier@ihs.gov |
| PORTLAND AREA IHS     | CAPT Jason Lovett, P.E.  
1414 N.W. Northrup Street, Suite 800  
Portland, OR 97209 | TEL: 503-414-5531  
FAX: 503-414-7776  
E-Mail: jason.lovet@ihs.gov |
| GREAT PLAINS AREA IHS | Benjamin Ganje, P.E.  
115 Fourth Avenue, SE  
Aberdeen, SD 57401-4381 | TEL: 605-605-226-7451  
FAX: 605-226-7689  
E-Mail: Benjamnin.Ganje@ihs.gov |
| TUCSON AREA IHS       | CAPT Cathie Frazier, P.E.  
7900 South "J" Stock Road  
Tucson, AZ 85746-7012 | TEL: 520-295-5643  
FAX: 520-295-2409  
E-Mail: cathie.frazier@ihs.gov |