

Office of Human Resources, Division of Health Professions Support (OHR/DHPS)

American Indians into Nursing (NU)

Opportunity number: HHS-2024-IHS-NU-0001



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Before you begin

If you believe you are a good candidate for this funding opportunity, secure your <u>SAM.gov</u> and <u>Grants.gov</u> registrations now. If you are already registered, make sure your registration is active and up-to-date.

SAM.gov registration (this can take several weeks)

You must have an active account with SAM.gov. This includes having a Unique Entity Identifier (UEI).

See Step 2: Get Ready to Apply

Grants.gov registration (this can take several days)

You must have an active Grants.gov registration. Doing so requires a Login.gov registration as well.

See Step 2: Get Ready to Apply

Apply by May 14, 2024

Applications are due by 11:59 p.m. Eastern Time on May 14, 2024.

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Step 1: Review the Opportunity

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Basic information

Indian Health Service (IHS)

Office of Human Resources, Division of Health Professions Support (OHR/DHPS)

Increasing the number of nurses, midwives, and nurse practitioners who work in American Indian and Alaska Native communities

Summary

Our purpose is to develop and maintain nursing education programs and recruit people to become registered nurses, certified nurse midwives, and nurse practitioners who will provide services to American Indian and Alaska Native (AI/AN) people. We designed this program to attract and recruit qualified AI/AN people into nursing and advanced practice nursing professions.

Funding details

Type: Cooperative agreement

Competition type: Competing continuation and new applications

Expected total program funding: \$1,889,986

Expected number of awards: 5

Funding range per awardee for the first budget year: \$300,000 to \$400,000

The period of performance is 5 years.

Continuation funding depends on the availability of funds and agency budget priorities.

To help you find what you need, this NOFO uses internal links. In Adobe Reader, you can go back to where you were by pressing Alt + Left Arrow (Windows) or Command + Left Arrow (Mac).



Have questions?
See <u>Contacts &</u>
<u>Support</u>.

Key facts

Opportunity name:

American Indians into Nursing (NU)

Opportunity number: HHS-2024-IHS-NU-0001

Federal Assistance Listing: 93.970

Key dates

Application deadline:

May 14, 2024

Expected award date:

July 1, 2024

Expected earliest start

date:

July 1, 2024

Eligibility

Who can apply

Eligible applicants

Only these types or organizations may apply:

- · Accredited public or private schools of nursing
- · Accredited Tribally controlled community colleges
- Accredited Tribally controlled post-secondary vocational institutions
- Nurse midwife programs and nurse practitioner programs that are provided by any public or private institution

Eligibility exceptions

- Individuals (including sole proprietorships) and foreign organizations are not eligible.
- We do not fund concurrent projects under this program. If you get an award under this announcement, we cannot later fund you under other NU programs while this award is active.

Other eligibility criteria

- All schools of nursing must be fully accredited without restrictions at the time
 of application by a national nurse educational accrediting body or state
 approval body recognized by the Secretary of the U.S. Department of
 Education for the purposes of nursing education.
- The schools offering a degree in nurse midwifery must provide verification of accreditation by the American College of Nurse Midwives.
- Tribally controlled community colleges nursing programs and post-secondary vocational institutions must be fully accredited by an appropriate recognized nursing accrediting body without restrictions.

Cost sharing

This program has no cost-sharing requirement.

If you choose to include cost-sharing funds, we won't consider it during our review. However, we will hold you accountable for any funds you add, including through reporting.

Program description

Background

The IHS is responsible for providing federal health services to the Al/AN people. Our mission is to raise the physical, mental, social, and spiritual health of Al/ANs to the highest level.

The <u>Indian Healthcare Improvement Act</u> authorizes the IHS to develop and maintain nursing education programs and recruit people to become registered nurses, certified nurse midwives, and nurse practitioners who will provide services to Al/AN people.

Purpose

Our purpose is to recruit, retain, graduate, and increase the number of registered nurses, certified nurse midwives, and nurse practitioners who deliver health care services to Al/AN communities. Our primary objectives are to:

- · recruit and train Indian people in nursing fields
- increase the skills of, and provide continuing education to nurses and advanced practice nurses

Required activities

- Recruit and train Al/AN people to become baccalaureate-prepared nurses and advanced practice nurses; nurse midwives; and nurse practitioners
- Provide a scholarship program that encourages registered nurses and advanced practice nurses to provide or continue to provide health care services to AI/AN communities
- Provide scholarships to Al/AN people to cover tuition, books, fees, room and board, stipend for living expenses, or other expenses related to baccalaureate-level nursing or advanced practice nursing programs
- Develop and maintain nursing education programs and recruit people to become registered nurses and advanced practice nurses who will provide services to AI/AN people
- See the <u>project narrative</u> and <u>merit review</u> sections for more detail on activities

Cooperative agreement terms

Cooperative agreements use the same policies as grants. The difference is that IHS will have substantial involvement in the project during the entire period of performance. Below is a detailed description of our level of involvement.

An IHS program official will:

- Work with your project director to ensure timely receipt of progress and audit reports and to ensure program compliance.
- · Provide you with programmatic technical assistance, as needed.
- Coordinate and conduct site visits as needed.
- · Conduct semi-annual conference calls with recipients and students.
- Work with the Division of Grants Management (DGM) to ensure that you meet all goals and objectives of your program.
- Provide programs and scholarship recipients with information on IHS scholarship service obligation requirements.
- Initiate default proceedings within 90 days after receiving your notification that a student:
 - 1. has been dismissed from the program;
 - 2. has withdrawn from school;
 - 3. failed to graduate with nursing degree;
 - failed to begin a required period of supervised clinical hours required for state licensure;
 - failed to get licensed and begin obligated service time within 90 days of graduation; or
 - 6. failed to complete service.

Funding policies and limitations

Limitations

 We allow pre-award costs up to 90 days before the start date of the award provided the costs are otherwise allowable if awarded. You incur pre-award costs at your organization's risk.

Policies

- · Total award funds include both direct and indirect costs.
- Each applicant can receive only one award.

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Indirect costs

Indirect costs are those incurred for a common or joint purpose across more than one project and that cannot be easily separated by project. Learn more at <u>45 CFR 75.414</u>, Indirect Costs.

Indirect costs for training awards cannot exceed 8 percent of modified total direct costs. To understand what is included in modified total direct costs, see <u>45 CFR 75.2</u>.

Statutory authority

The Snyder Act, 25 U.S.C. 13; the Transfer Act, 42 U.S.C. 2001(a); and section 112 of the Indian Health Care Improvement Act, Public Law 94-437, as amended (IHCIA), codified at 25 U.S.C. 1616e.

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Get registered

SAM.gov

You must have an active account with SAM.gov. This includes having a Unique Entity Identifier. SAM.gov registration can take several weeks. Begin that process today.

To register, go to <u>SAM.gov Entity Registration</u> and click Get Started. From the same page, you can also click on the Entity Registration Checklist for the information you will need to register.

Grants.gov

You must also have an active account with Grants.gov.

Need Help? See Contacts and Support.

Find the application package

The application package has all the forms you need to apply. You can find it online. Go to Grants Search at <u>Grants.gov</u> and search for opportunity number HHS-2024-IHS-NU-0001.

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Step 3:

Write Your Application

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Application contents and format

Application contents and format

Applications include five main components. This section includes guidance on each. Make sure you include each of these:

Component	Submission Format
Project Abstract	Use the Project Abstract Summary form
Project Narrative	Use the Project Narrative Attachment form
Budget Narrative	Use the Budget Narrative Attachment form
<u>Attachments</u>	Insert each in a single Other Attachments form.
Required Forms	Upload using each required form.

We will provide instructions on document formats in the sections below.

Project abstract

Provide a self-contained summary of your proposed project, including the purpose and expected outcomes. Do not include any proprietary or confidential information. We use this information when we receive public information requests about funded projects.

Required format for project and budget narrative

Size: 12-point font

Footnotes, tables, and text in graphics may be 10-point.

Spacing: Single-spaced

Margins: 1-inch

Size: 8.5 by 11 inches

Include consecutive page numbers

Formats: While the forms for project and budget narratives are PDF, you may

upload Word, Excel, or PDF files to those forms.

Project narrative

Page limit: 25 pages

Filename: Project narrative

To create your project narrative:

· Follow the headings in the table below in order.

- Use the merit review criteria to determine what you need to include.
- Describe your proposed project and activities for the full period of performance.
- Stay within the page limit, or we will remove pages beyond that. We recommend some page limits for subsections below, but they are guidance only.

Heading	Recommended page length
Introduction and need for assistance	5 pages
Project objectives, work plan, and approach	5 pages
Program evaluation	5 pages
Organizational capabilities, key personnel, and qualifications	10 pages

Budget narrative

Page limit: 5

Filename: Budget narrative

The budget narrative supports the information you provide in Standard Form 424-A. See <u>standard forms.</u>

It includes added detail and justifies the costs you ask for. As you develop your budget, consider:

- If the costs are reasonable and consistent with your project's purpose and activities.
- The restrictions on spending funds. See funding limitations.

To create your budget narrative:

• Show each line item in your SF-424A, organized by budget category.

- Provide the information for the entire period of performance, broken down by year.
- For each line item, describe:
 - How the costs support achieving the project's proposed objectives.
 - How you calculated or arrived at the cost.

Take care to explain each item in the "other" category and why you need it. Do not use the budget narrative to expand your project narrative.

If you like, you can also include a spreadsheet that provides more detail than in the SF-424A. If you do, we won't count it against the page limit.

Attachments

You will upload attachments in Grants.gov using a single Other Attachments Form.

Proof of accreditation

Submit proof of program accreditation from an accreditation agency recognized by the U.S. Department of Education, such as Commission of Collegiate Nursing Education (CCNE) and Accreditation Commission for Education in Nursing (ACEN).

Work plan chart

Attach a one-page work plan chart or timetable that summarizes the work plan in your project description, outlining your activities and outcomes.

Proof of nonprofit status

If your organization is a non-profit, you need to attach proof. We will accept any of the following:

- A copy of a current tax exemption certificate from the IRS.
- A letter from your state's tax department, attorney general, or another state
 official saying that your group is a non-profit and that none of your net
 earnings go to private shareholders or others.
- A certified copy of your certificate of incorporation. This document must show that your group is a non-profit.
- Any of the above for a parent organization. Also include a statement signed by an official of the parent group that your organization is a non-profit affiliate.

Position descriptions and resumes

For key personnel, attach biographical sketches for filled positions. If a position isn't filled, attach a short description of the position and qualifications.

Contractor and consultant resumes

For contractors or consultants, attach resumes or qualifications and their scope of work.

Audit documentation

You must provide documentation of required audits. You can submit:

- E-mail confirmation from the Federal Audit Clearinghouse (FAC) showing that you submitted the audits.
- Face sheets from audit reports. You can find these on the FAC website.

Standard forms

You will need to complete some standard forms. Upload the standard forms listed below at Grants.gov. You can find them in the NOFO <u>application package</u> or review them and their instructions at <u>Grants.gov Forms</u>.

Forms	Submission Requirement
Application for Federal Assistance (SF-424)	With application.
Budget Information for Non-Construction Programs (SF-424A)	With application.
Grants.gov Lobbying Form	With application.
Disclosure of Lobbying Activities (SF-LLL)	If applicable, with the application.

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Step 4:

Learn About Review & Award

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Application review

Initial review

We review each application to make sure it meets basic requirements. We will not consider an application that:

- Is from an organization that doesn't meet all eligibility criteria.
- · Is incomplete.
- Requests funding above the award ceiling shown in the <u>funding range</u>.
- Requests a period of performance longer than this NOFO allows.
- · Is submitted after the deadline.

Also, we will not review any pages over the page limit.

Merit review

The Review Committee reviews all applications that pass the initial review. The members use the criteria below.

We will send your authorized official an Executive Summary Statement within 30 days after we complete reviews. This statement will outline the strengths and weaknesses of your application.

Criteria

The panel will assess the quality of your responses and soundness of your approaches to the following project narrative sections.

Criterion	Total number of points = 100
Introduction and need for assistance	10 points
2. Project objectives, work plan, and approach	40 points
3. Program evaluation	30 points
4. Organizational capabilities, key personnel, and qualifications	15 points
5. Budget and budget justification	5 points

Introduction and need for assistance

Maximum points: 10

- Present the comprehensive framework of your proposed program.
- Include the purpose and background of your program.
- Justify the overall need for your proposed program. Include the unmet AI/AN nursing workforce needs in AI/AN communities.
- Explain how the proposed program will serve the IHS and Tribal health care programs as well as support to IHS scholarship recipients.
- Describe the target population to receive IHS scholarships. We give funding preference to schools of nursing that recruit, retain, and graduate AI/AN veterans and veterans who have medical military experience.
- Describe your overall approach to increase the number of registered nurses, nurse midwives, and nurse practitioners who deliver health care services to Al/AN. Include how you will increase the number of Al/AN nursing students recruited, retained, and graduated.
- Describe the social determinants and health disparities that impact AI/AN communities. Discuss how these social determinants have historically affected access to AI/AN health care and have impacted AI/AN student's access to education specifically nursing education.
- Describe relevance of the program relating the objectives to the purposes of this NOFO.
- For current recipients, describe the differences between the current and proposed activities.

Project objectives, work plan, and approach

Maximum points: 40

Objectives

• Clearly state specific, time-framed, measurable objectives for the goals related to the purpose of this program.

Work plan

• In your <u>attachments</u>, include a work plan chart, with timelines, that describes fully and clearly how you will complete your proposed activities.

Approach

- Recruiting students. You must describe:
 - Your strategy to attract pre-nursing students.

- How your program will recruit Al/AN students who are veterans, including those with experience as emergency medical technicians, hospital corpsmen, paramedics, military medics, and licensed vocational or practical nurses.
- Training and supporting student success. You must describe how you will:
 - Award IHS scholarships to nursing students.
 - Assist IHS program officials in their roles to support student job placement and to track each IHS scholarship recipient's service obligation.
 - Educate and train students in opioid addiction prevention, treatment, and recovery. Addressing the opioid crisis is an HHS priority.
- · Oversight and collaboration. You must describe:
 - The challenges that you are likely to encounter or have been a challenge in designing and implementing the activities in your work plan, and the approaches that you will use to resolve them.
 - Your plan to sustain the project after the period of performance ends.
 Include the expected barriers to achieving self-sufficiency.
 - How you will establish or collaborate with existing IHS and Tribal programs and colleges to establish:
 - an agreement for clinical rotations
 - a faculty exchange program to enhance cultural competency and faculty strength
 - formal bridge programs agreements between Tribal colleges and universities to provide a program that increases the skills of, and provide continuing education to nurses, nurse practitioners, and nurse midwives.

Program evaluation

Maximum points: 30

- Describe your evaluation plan. Include strategies for assessing the progress and outcomes of your project.
- Link your evaluation plan to the objectives and purpose of this NOFO.
 Include how you will evaluate your successes and failures as well as identify and implement continuing improvements.
- Describe the evaluation measures you will use to demonstrate how the program is meeting identified goals and objectives.
- Describe you will collect, track, and report performance measures on a semiannual basis and for periodic audit reports.

- Explain how you will collect and manage student scholarship data.
- Describe any potential obstacles for implementing the program performance evaluation, and how you will address those obstacles.

Organizational capabilities, key personnel, and qualifications

Maximum points: 15

- Provide information on your organization, philosophy, and practice methods.
 Describe how they will contribute to your ability to conduct program requirements and meet this program's purpose, objectives, and expectations.
- List the key personnel who will work with the program. In your <u>attachments</u>, submit position descriptions and resumes of program director and key staff with duties and experience.
- Include nursing accreditation documentation. All schools of nursing that are associated with the project and have conferring degrees must be accredited.
- Describe your organization's significant program activities and accomplishments over the past 5 years associated with the goals of this announcement. Describe major activities over the last 24 months.
- Identify and summarize major project activities recently done during the project period. Include recruitment, retention, and support activities to student, graduate, and evaluation demonstrating performance measures.
- Identify your experience with other similar projects, including the results of those projects. Include your prior experience with nurse recruitment programs.

Budget and budget justification

Maximum points: 5

- Clearly define the budget in your Budget Information for Non-Construction Programs (SF-424A).
- In the Budget Narrative Attachment Form, provide a justification and detailed breakdown of the funding by category for the first year of the project.
 Information on the project director and project staff should include salaries and percentage of time assigned to the grant. List equipment assigned to the grant. List equipment purchases necessary to conduct the project. See <u>budget narrative</u>. Be sure to include:
 - Personnel costs: You must identify a single program director. The program director must be a licensed registered nurse.

- Key support personnel: Provide names, title, position description, salary, and fringe benefits. Administrative cost is limited to 8 percent of the award.
- Consultants: Provide names, affiliations, and qualifications of each consultant, including expected rate of compensation, travel, per diem, and other related costs.
- Travel: Name conferences or other recruitment events, airline tickets, lodging, per diem, booth, public transportation, or other related costs.
- Equipment: Must be related to the objectives of the project, retained by recipient, used in accordance with the terms of the cooperative agreement award, and must comply with procurement requirements for Federal grant and cooperative agreements.
- Scholarships: Must cover tuition, fees, books, stipend, and other related educational expenses. The proposed project must use IHS scholarship funds in a manner that will meet the needs of eligible AI/AN students. The budget narrative must indicate the number of students to receive scholarship for each year of the cooperative agreement and the amount of each scholarship per student.

Risk review

Before making an award, we review the risk that you will not prudently manage federal funds. We need to make sure you've handled any past federal awards well and demonstrated sound business practices. We use SAM.gov Responsibility / Qualification to check this history for all awards likely to be over \$250K. You can comment on your organization's information in SAM.gov. We will consider your comments before making a decision about your level of risk.

If we find a significant risk, we may choose not to fund your application or to place specific conditions on the award.

For more details, see 45 CFR 75.205.

Selection Process

When making funding decisions, we consider:

Applicant program characteristics. We give preference to programs that
provide a preference to Al/AN students, train nurse midwives or nurse
practitioners, and are interdisciplinary, including with medicine, pharmacy,
dental, and behavioral health students.

- Geographic IHS area. If more than one university and college application is received from an IHS area, only one award will be made to that particular IHS area providing a DNP, MSN, or BSN program.
- Private, public, and Tribal status. At least two awards to public or private
 college or university, school of nursing which provides DNP, MSN, BSN,
 ADN (registered nurse, nurse practitioner, nurse midwife) degrees. At least
 three awards to a Tribally controlled community college, school of nursing
 which provides BSN and ADN (registered nurse) degrees.
- Merit review results. These are key in making decisions but are not the only factor.
- Statutory requirement. Pursuant to 25 U.S.C. 1616e(e), one grant will be provided to the University of North Dakota
- **Coverage.** The larger portfolio of agency-funded projects, including the diversity of project types and geographic distribution.
- Applicant past performance. We may choose not to fund applicants with management or financial problems.

We may:

- · Fund applications in whole or in part.
- Fund applications at a lower amount than requested.
- Decide not to allow a prime recipient to subaward if they may not be able to monitor and manage subrecipients properly.
- · Choose to fund no applications under this NOFO.

Award notices

After we review and select applications for award, we will let you know the outcome.

Unsuccessful applications

We will email you or write you a letter if your application is disqualified or unsuccessful.

Approved but unfunded applications

It is possible that we could approve your application, but do not have enough funds to reach it. If so, we will hold your application for one year. If funding becomes available during the year, we may reconsider funding.

Approved applications

If you are successful, we will create a Notice of Award (NoA). You will need a <u>GrantSolutions</u> user account to retrieve your NoA.

The NoA is the only official award document. The NoA tells you about the amount of the award, important dates, and the terms and conditions you need to follow. Until you receive the NoA, you do not have permission to start work.

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Step 5: Submit Your Application

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Application submission and deadlines

See Find the Application Package to make sure you have everything you need.

Make sure you are current with SAM.gov and UEI requirements. See <u>Get Registered</u>. You will have to maintain your registration throughout the life of any award.

Application Deadline

You must submit your application by May 14, 2024, at 11:59PM ET.

Grants.gov creates a date and time record when it receives the application. If you submit the same application more than once, we will accept the last on-time submission.

The grants management officer may extend an application due date based on emergency situations such as documented natural disasters or a verifiable widespread disruption of electric or mail service.

Application Submission

You must submit your application through Grants.gov. See get registered.

For instructions on how to submit in Grants.gov, see the <u>Quick Start Guide for Applicants</u>. Make sure that your application passes the Grants.gov validation checks or we may not get it. Do not encrypt, zip, or password protect any files.

See Contacts & Support if you need help.

Exemptions

If you cannot submit through Grants.gov, you must request a waiver before the application due date. Send your waiver request to DGM@ihs.gov. Include clear justification for the need to deviate from the required application submission process. Failure to register in SAM.gov or Grants.gov in a timely way is not cause for a waiver. We will not accept applications outside of Grants.gov without an approved waiver.

We will email you if we approve your waiver. This notification will include submission instructions. If approved, we must receive your application by 5 PM ET on the application deadline.

Other Submissions

Intergovernmental Review

This NOFO is not subject to executive order 12372, Intergovernmental Review of Federal Programs. No action is needed.

Mandatory Disclosure

You must submit any information related to violations of federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the federal award. See Mandatory Disclosures, 45 CFR 75.113.

Send written disclosures to IHS at <u>DGM@ihs.gov</u> and to the Office of Inspector General at <u>grantdisclosures@oig.hhs.gov</u>. Include "Mandatory Grant Disclosures" in subject line.

Application Checklist

Make sure that you have everything you need to apply:

Component	How to Upload	Page limit
☐ Project abstract	Use the Project Abstract Summary Form.	1 page
☐ Project narrative	Use the Project Narrative Attachment form.	25 pages
☐ Budget narrative	Use the Budget Narrative Attachment form.	5 pages
<u>Attachments</u>	Insert each in a single Other Attachments form.	
☐ Proof of accreditation		None
☐ Work plan chart		1 page
☐ Proof of nonprofit status		None
☐ Indirect cost agreement		None
☐ Position descriptions and resumes		None
☐ Contractor and consultant resumes		None
☐ Audit documentation		None
Other required forms	Upload using each required form.	
☐ Application for Federal Assistance (SF-424)		None
☐ Budget Information for Non-Construction Programs (SF-424A)		None
☐ Grants.gov Lobbying Form		None
☐ Disclosure of Lobbying Activities (SF-LLL)		None

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Learn What Happens After Award

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Post-award requirements and administration

Administrative and national policy requirements

There are important rules you need to know if you get an award. You must follow:

- · All terms and conditions in the Notice of Award.
- The regulations listed <u>45 CFR part 75</u>, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for HHS Awards.
- The HHS <u>Grants Policy Statement</u> (GPS). This document has terms and conditions tied to your award. If there are any exceptions to the GPS, they will be listed in your Notice of Award.
- All federal statutes and regulations relevant to federal financial assistance, including those highlighted in the <u>HHS Administrative and National Policy</u> <u>Requirements</u>.

Reporting

If you are successful, you will have to submit financial and performance reports and possibly reports on specific types of activities. Your NoA will outline the specific requirements and deadlines. To learn more about reporting, see:

- Performance Progress Reports
- Progress Report Requirements
- · Financial Reporting

If your award includes funds for a conference, you must submit a report for all conferences.

If you do not submit your reports on time, we could:

- · Suspend or terminate your award
- Withhold payments
- · Move you to a reimbursement payment method
- · Withhold future awards
- · Take other enforcement actions
- Impose special award conditions if the situation continues

Non-discrimination and assurance[c][d]

If you receive an award, you must follow all applicable nondiscrimination laws. You agree to this when you register in SAM.gov. You must also submit an Assurance of Compliance (<u>HHS-690</u>). To learn more, see the <u>Laws and Regulations Enforced by the HHS Office for Civil Rights</u>.

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Agency contacts

Program and eligibility

Eric Pinto, Senior Program Specialist

E-mail: <u>Eric.Pinto@ihs.gov</u> Phone: (301) 443-5086

Grants Management and Financial

DGM@ihs.gov

Grants.gov

Grants.gov provides 24/7 support. You can call 1-800-518-4726 or email support@grants.gov. Hold on to your ticket number.

If problems persist, contact the Office of Grants Management at <u>DGM@ihs.gov</u>. Please do so at least 10 days before the application due date.

SAM.gov

If you need help, you can call 866-606-8220 or live chat with the <u>Federal Service Desk</u>.

GrantSolutions

For help, please contact the GrantSolutions help desk at 866-577-0771, or by e-mail at help@grantsolutions.gov.

Reference websites

- U.S. Department of Health and Human Services (HHS)
- Division of Grants Management | Indian Health Service (IHS)
- · Grants Training Tools | Division of Grants Management (ihs.gov)
- Grants.gov Accessibility Information
- Code of Federal Regulations (CFR)
- United States Code (U.S.C.)

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