Evaluation Type Comparison

Formative Evaluation	Process Evaluation	Outcome Evaluation
 Takes place in early stages of program's life Tells how and why a program came into being Allows evaluation team to assess program goals, objectives, and activities Allows program to be modified while still in development, <i>before</i> implementation Helps to identify program strengths and areas in need of attention Uncovers barriers to success Common questions: What needs does the program fit within the local setting? What are the needs and characteristics of the local population? 	 Tells the steps, strategies, and procedures used <i>during</i> program operation Looks at <i>what</i> the program is doing Verifies the program components Determines that the program is being carried out and working as originally planned Tells program's story as related to anticipated goals and outcomes Produces information about what, where, and when program activities and processes occurred Provides evidence of and accountability for the quality of a program's implementation Common Questions: What activities make up the program? Who participates in these activities? How often? What do they receive from these activities? How do any unexpected events affect the implementation of the program? How were obstacles or challenges addressed in the implementation process? 	 Determines how well a program succeeded in achieving its goals Looks at what happened because of what was done Looks at changes and determines if changes can be linked to program activities Provides evidence that demonstrates a program's effectiveness Identifies additional topics or issues that need to be addressed Common Questions: What do participants do differently because of the program? How has the community been affected by the program? How did any unintended outcomes result from implementing the program? Were program objectives met?

