



August 6, 2025

Dear Tribal Leader and Urban Indian Organization Leader:

I am writing in follow-up to my June 13 letter and to notify you of additional information available on the Indian Health Service (IHS) website ([here](#)) regarding the IHS Strategic Realignment.

During the month of July, the IHS hosted a total of five sessions to gather your feedback on the proposed IHS Strategic Realignment and the role of the Tribal Advisory Committees. I want to thank all Tribal Leaders and Urban Indian Organization Leaders for participating in these sessions and providing input on the proposed strategic changes.

As a reminder, the comment submission deadline for both the Tribal Consultation and Urban Confer is **August 28, 2025**. Please email written Tribal Consultation comments to consultation@ihs.gov and Urban Confer comments to urbanconfer@ihs.gov using the **SUBJECT LINE: IHS Strategic Realignment**. The IHS remains committed to reviewing all feedback and providing a report summarizing the information received through Tribal Consultation and Urban Confer.

I also want to remind Tribal Leaders about the opportunity to contribute to the IHS Hall of Tribal Nations display. By letter dated March 6, I invited Tribal Leaders to send your Tribal flag to the IHS Headquarters in Rockville, Maryland. The IHS continues to collect Tribal flags for display as a visible reminder of our ongoing partnership and mutual respect. I encourage you to participate by mailing your Tribal flag to the address below. All flags should be approximately 3 feet by 5 feet in size.

Indian Health Service
Office of Tribal and Urban Affairs
IHS Hall of Tribal Nations
5600 Fishers Lane, Mail Stop: 08E17
Rockville, MD 20857

Thank you for your contributions to the proposed IHS Strategic Realignment and to the IHS Hall of Tribal Nations. If you have any questions, please directly contact Ms. Anna Johnson, Program Analyst, Office of Tribal and Urban Affairs, IHS, by email at anna.johnson2@ihs.gov, or by telephone at (301) 443-2403.

Sincerely,

Phillip B.
Smith -S

Digitally signed by Phillip
B. Smith -S
Date: 2025.08.06
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P. Benjamin Smith, M.B.A., M.A.
Acting Director