Bemidji Area Direct Service Tribes Advisory Committee FY2022 3rd Quarter Report January - March 2022

Area Tribal Representatives:	Federal Liaison:
Mr. Leroy Staples Fairbanks III	
District III Representative	Larry Patnaude, Deputy Director – Field
Leech Lake Band of Ojibwe Tribal Council	Operations, Bemidji Area Indian Health Services

Goal 1: To ensure that comprehensive, culturally appropriate personal and public health services are available and accessible to American Indian and Alaska Native people

Cass Lake:

- Developing plans to establish a mobile eye clinic.
- Member of the Sanford Native American Advisory Council.
- Working with Northwest Technical College in Bemidji on recruitment of dental assistants.
- Implementation of a pilot program for Orthodontics.
- Selected board certified Emergency Room Physician to start in July 2022.
- CEO Instituted standing weekly meeting with new Tribal Health Director.
- Participated in collaborative meetings with Sanford Emergency Department and Inpatient leadership to address concerns to improve quality of care, communication, and transfers.
- Selected as partner site for Rural Maternity and Obstetrics Management Strategies (RMOMs) HRSA grant with Sanford and Red Lake.

White Earth:

- Added another Primary Care Team to the Medical Home at the White Earth Health Center. This team is staffed by a Full time Internal Medicine physician and a full time Family Nurse Practitioner. The team sees patients empaneled to them for acute or chronic health care needs. The internal medicine and family medicine services they offer are delivered face to face and through the latest virtual telemedicine technology. This is Bemidji Area's first telemedicine primary care team staffed by full time IHS providers.
- WESU ELT/Tribal meetings occur every Friday with the Tribal Health Administrator and staff.
- Dental department completed a significant upgrade of the Dentrix Dental software.
- Completed 2 collaborative agreements with Sanford Health and Essentia Health for White Earth Service Unit clinical staff and clinic support to retrieve the electronic health records of patients for the purpose of treatment, payment, and certain health care operations.

Red Lake:

- Emergency Department Boarder Status. Created novel service, policies, and workflows to improve patient safety during increased ED lengths of stay.
- Completed rehabilitation services expansion to include Occupational Therapy and Speech therapy for inpatient skilled nursing capacity and expanded integrated pain management in outpatient physical therapy. Workflows and documentation requirements updated.
- The Hospital continues representation on four tribal Community Opioid Response team committees to address the 200% increase in opioid overdoses and alarming increases in mortality events compared to pre-pandemic levels. The Hospital is collaborating to support opening and referrals for residential treatment in the Red Lake Obaassing Treatment center.
- Mobile Medical Unit delivered November 2021 to provide preventative services in the community. The clinic will also support opioid harm reduction services, restore community access to syringe exchange services, and support the delivery of women's health services in community settings.

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Goal 2: To promote excellence and quality through innovation of the Indian health system into an optimally performing organization

Cass Lake:

- The CLSU, in partnership with the LLBO, the design of the Phase 2.2 expansion is 95% complete, which includes a new building allowing for expansion of the Dental, Clinic, PT / OT, Optometry, Audiology, and Radiology Departments. This project is currently funded in excess of \$30M in NEF funding and other sources for the construction of the Phase 2 Building Plan and is incorporated into the Public Law 638 Construction Contract as well. This design started in 2019, but was put on hold during much of 2020 in response to Covid-19.
- Temporary radiology department remodel started in November 2021 and was completed in January 2022. This will allow for full construction to begin in the spring of 2022.
- COVID response funds in the amounts of \$286,331 for M&I and \$432,442 equipment have been obligated and spent providing for much needed facility modifications and medical equipment. The largest of these items were the dental department remodel, inpatient waiting room, and OmniCell replacements.

White Earth:

- Initiated a 38,000 sq. ft. expansion project to provide further access to care, including but not limited to a drive through pharmacy refill lane, larger physical and occupational therapy department, a dental suite and larger primary care departments. Included in this expansion project are five areas of the existing facility slated for renovation. The 38,000 sq. ft. expansion project continues to progress with a tentative/partial move-in date around set now for August/September 2022 for dental, pharmacy and PT/OT this is far beyond this initial move in date of August 17, 2021. Severe delays have been experienced by the construction contractor.
- Construction on the NTW Joint Venture is well underway. The Joint Venture project offers additional
 services the current NTW Health Center is lacking; such as Pharmacy drive thru services, Physical and
 Occupational Therapy, and Radiology, to name just a few. As a result of increased services, the third
 party revenue acquired from it will not only further support self-sustaining health care programs but also
 lower health care costs overall. Conceptually, as more patients are able to seek care, the need to seek
 emergent care is reduced.

Red Lake:

- Secured \$290,000 in additional FCC COVID funding to expand telehealth services. Funding will be used to
 purchase a tele-health cart to improve tele-ED consultation for trauma, nephrology, cardiology, and
 behavioral health crisis services.
- Secured \$20.4 million in construction funding to expand outpatient services, revise Property and Supply, and build a helipad. Planning discussions are complete; design discussions are ongoing.

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Goal 3: To strengthen IHS program management and operations

Cass Lake:

- PRC Departmental corrective action plan is actively being resolved with development of processes,
 workflows, and protocols for day-to-day administrative, finance, clinical, and acquisition components of
 the program. All denial reports up-to-date, many Catastrophic Health Emergency Funds (CHEF) cases
 identified, and tribal and patient relationship much improved. Many accounts brought-up-to-date and
 aged pending payments >36 months released to vendors.
- Clinical Laboratory surveyed by The Joint Commission (TJC) and received full accreditation on 6 January 2022.
- We supported 142 "drive-through" COVID testing operations and 99 monoclonal antibody infusion procedures. Even though we have suspended drive-through testing due to current lack of demand, we remain ready to begin again if needed.

White Earth:

- ACF Technologies Goal is to acquire a third party Workflow Database system that could be initiated
 within the pharmacy, and include the capabilities to be expanded for use throughout multiple
 departments within the White Earth Service Unit, including the satellite clinics of Naytahwaush, Pine
 Point, and Rice Lake.
- Laboratory Services validated 2 ID Now analyzers to accommodate COVID-19 surge in January and February.
- Expanding clinical services utilizing the internal medicine telehealth provider--meetings with tribal programs have been established to discuss the collaboration between WE and the tribe surrounding these new clinical services. Services include weight loss management and transgender care.
- Pharmacy Primary Care Clinic (PPCC) is receiving positive feedback from the medical staff.
 - Started scheduling a Clinical Pharmacy Specialist as teams would like increased access to the pharmacist (PPCC pharmacists' schedules are now mostly full with patient visits).
 - Working closely with billing and coding on reimbursement opportunities with 464 visits in Q2.

Red Lake:

- Hosted Whole Health Initiative to increase capacity for peer-led wellness groups. Training participation
 was diminished due to COVID; however, a proof of concept was developed and a curriculum for outreach
 groups has been drafted.
- Secured sub-award grant funding from the Sanford HRSA Rural MOMS project. Includes pilot program for tele-OB services and Centering Pregnancy Group Therapy.
- Submitted proposal to secure IHS ED Pain and Addiction Care Opioid Pilot Program funding to improve substance use disorder outcomes within the acute care setting.