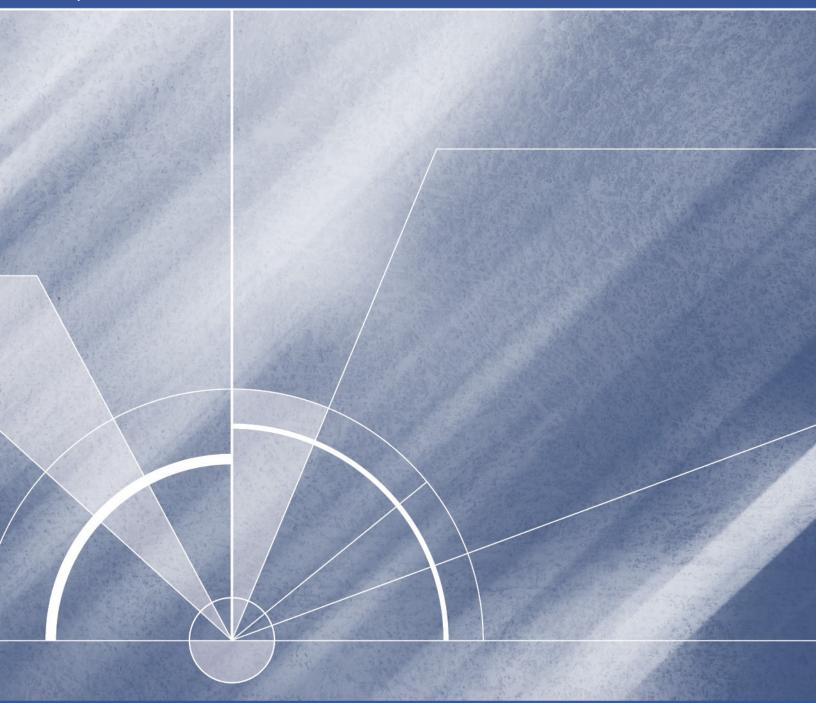
Empowering Employees. Inspiring Change.

3rd Level Subagency Comparison Report

Department of Health and Human Services GREAT PLAINS AREA OFFICE



3rd Level Subagency Comparison Report

This 2019 OPM Federal Employee Viewpoint Survey Report provides summary results for your subagencies, including comparisons to your department or agency.

Response Summary

	Surveys Completed	Response Rate
Department of Health and Human Services	51,703	71.9%
Indian Health Service	8,572	65.8%
GREAT PLAINS AREA OFFICE	1,479	77.9%
OFC OF THE AREA DIRECTOR	1,479	77.9%

Your Data

A Microsoft® Excel® file containing your results is embedded in this document. To access the workbook, double click on the 'pin' in the upper left corner of this page. Alternatively, you may access the workbook through the vertical navigation pane on the left side of the Adobe® Reader® window by clicking on the image of the paper clip.

Main Report Results

The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: "Strongly Agree and Agree" or "Very Satisfied and Satisfied" or "Very Good and Good"

Neutral: "Neither Agree nor Disagree" or "Neither Satisfied nor Dissatisfied" or "Fair"

Negative: "Disagree and Strongly Disagree" or "Dissatisfied and Very Dissatisfied" or "Poor and Very Poor"

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK), No Basis to Judge (NBJ), Choose Not to Participate, Not Available to Me, Unaware of Programs,* or *No Support Required* responses, where applicable, is listed separately.

Note: Response rates are not displayed in the Response Summary table when there are fewer than 10 completed surveys. The report tables that follow do not include results for any subagency that had fewer than 10 completed surveys.

My Work Experience

1. I am given a real opportunity to improve my skills in my organization.

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,414	73.6%	13.3%	13.2%
Indian Health Service	8,511	66.1%	17.2%	16.7%
GREAT PLAINS AREA OFFICE	1,470	63.7%	15.9%	20.4%
OFC OF THE AREA DIRECTOR	1,470	63.7%	15.9%	20.4%

3rd Level Subagency Comparison Report

My Work Experience (continued)

2. I have enough	information to	do my job well.

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,398	76.6%	12.4%	10.9%
Indian Health Service	8,503	73.0%	15.8%	11.2%
GREAT PLAINS AREA OFFICE	1,469	72.0%	16.1%	11.8%
OFC OF THE AREA DIRECTOR	1,469	72.0%	16.1%	11.8%

3. I feel encouraged to come up with new and better ways of doing things.

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,277	69.0%	15.5%	15.5%
Indian Health Service	8,469	62.7%	19.9%	17.3%
GREAT PLAINS AREA OFFICE	1,459	59.7%	18.7%	21.6%
OFC OF THE AREA DIRECTOR	1,459	59.7%	18.7%	21.6%

4. My work gives me a feeling of personal accomplishment.

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,504	79.0%	12.0%	9.0%
Indian Health Service	8,528	76.2%	14.1%	9.7%
GREAT PLAINS AREA OFFICE	1,470	76.0%	13.3%	10.6%
OFC OF THE AREA DIRECTOR	1,470	76.0%	13.3%	10.6%

5. I like the kind of work I do.

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,491	86.9%	9.0%	4.2%
Indian Health Service	8,522	91.1%	7.0%	1.9%
GREAT PLAINS AREA OFFICE	1,474	93.1%	5.4%	1.5%
OFC OF THE AREA DIRECTOR	1,474	93.1%	5.4%	1.5%

6. I know what is expected of me on the job.

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,442	83.7%	9.4%	6.9%
Indian Health Service	8,527	86.6%	8.4%	5.1%
GREAT PLAINS AREA OFFICE	1,474	86.1%	7.8%	6.2%
OFC OF THE AREA DIRECTOR	1,474	86.1%	7.8%	6.2%

3rd Level Subagency Comparison Report

My Work Experience (continued)

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,508	97.0%	2.1%	0.9%
Indian Health Service	8,531	96.0%	2.9%	1.1%
GREAT PLAINS AREA OFFICE	1,474	96.2%	2.6%	1.2%
OFC OF THE AREA DIRECTOR	1,474	96.2%	2.6%	1.2%

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,540	92.8%	6.1%	1.1%
Indian Health Service	8,543	91.9%	7.1%	1.0%
GREAT PLAINS AREA OFFICE	1,475	92.6%	6.4%	1.0%
OFC OF THE AREA DIRECTOR	1,475	92.6%	6.4%	1.0%

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	51,195	58.2%	15.2%	26.6%	102
Indian Health Service	8,446	52.4%	18.4%	29.2%	26
GREAT PLAINS AREA OFFICE	1,459	50.7%	17.2%	32.1%	6
OFC OF THE AREA DIRECTOR	1,459	50.7%	17.2%	32.1%	6

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	51,270	62.9%	15.1%	22.0%	58
Indian Health Service	8,477	62.7%	17.0%	20.3%	14
GREAT PLAINS AREA OFFICE	1,460	59.7%	17.0%	23.3%	5
OFC OF THE AREA DIRECTOR	1,460	59.7%	17.0%	23.3%	5

11. My talents are used well in the workplace.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,945	66.5%	15.3%	18.2%	196
Indian Health Service	8,418	70.5%	15.4%	14.1%	32
GREAT PLAINS AREA OFFICE	1,457	70.0%	14.4%	15.6%	3
OFC OF THE AREA DIRECTOR	1,457	70.0%	14.4%	15.6%	3

3rd Level Subagency Comparison Report

My Work Experience (continued)

12. I know how my work relates to the agency's goals.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	51,296	89.0%	7.2%	3.9%	127
Indian Health Service	8,490	87.3%	9.3%	3.3%	29
GREAT PLAINS AREA OFFICE	1,465	87.3%	8.3%	4.4%	3
OFC OF THE AREA DIRECTOR	1,465	87.3%	8.3%	4.4%	3

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	51,324	92.7%	5.3%	2.0%	93
Indian Health Service	8,502	95.7%	3.4%	0.9%	12
GREAT PLAINS AREA OFFICE	1,471	96.2%	2.5%	1.2%	1
OFC OF THE AREA DIRECTOR	1,471	96.2%	2.5%	1.2%	1

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	51,302	73.5%	12.4%	14.1%	227
Indian Health Service	8,506	67.9%	14.9%	17.2%	30
GREAT PLAINS AREA OFFICE	1,468	64.7%	16.5%	18.8%	5
OFC OF THE AREA DIRECTOR	1,468	64.7%	16.5%	18.8%	5

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,971	76.6%	11.7%	11.7%	485
Indian Health Service	8,446	72.6%	12.9%	14.6%	73
GREAT PLAINS AREA OFFICE	1,462	70.5%	13.0%	16.4%	8
OFC OF THE AREA DIRECTOR	1,462	70.5%	13.0%	16.4%	8

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	51,215	88.0%	8.8%	3.2%	186
Indian Health Service	8,480	82.9%	12.4%	4.7%	36
GREAT PLAINS AREA OFFICE	1,463	83.3%	11.8%	4.9%	3
OFC OF THE AREA DIRECTOR	1,463	83.3%	11.8%	4.9%	3

3rd Level Subagency Comparison Report

My Work Experience (continued)

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	48,938	68.6%	17.4%	13.9%	2,481
Indian Health Service	8,322	59.6%	20.4%	20.0%	177
GREAT PLAINS AREA OFFICE	1,447	54.5%	20.3%	25.2%	17
OFC OF THE AREA DIRECTOR	1,447	54.5%	20.3%	25.2%	17

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	51,030	60.0%	21.3%	18.7%	435
Indian Health Service	8,436	54.9%	24.2%	20.9%	78
GREAT PLAINS AREA OFFICE	1,456	54.1%	22.9%	22.9%	12
OFC OF THE AREA DIRECTOR	1,456	54.1%	22.9%	22.9%	12

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
Department of Health and Human Services	50,648	74.9%	11.8%	13.2%	876
Indian Health Service	8,402	76.9%	11.4%	11.7%	137
GREAT PLAINS AREA OFFICE	1,458	75.3%	11.0%	13.7%	17
OFC OF THE AREA DIRECTOR	1,458	75.3%	11.0%	13.7%	17

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,408	80.7%	10.8%	8.5%
Indian Health Service	8,504	65.2%	18.3%	16.5%
GREAT PLAINS AREA OFFICE	1,464	65.4%	17.5%	17.0%
OFC OF THE AREA DIRECTOR	1,464	65.4%	17.5%	17.0%

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	49,681	53.1%	22.8%	24.1%	1,577
Indian Health Service	8,321	43.1%	27.6%	29.3%	169
GREAT PLAINS AREA OFFICE	1,448	43.3%	26.7%	30.0%	21
OFC OF THE AREA DIRECTOR	1,448	43.3%	26.7%	30.0%	21

3rd Level Subagency Comparison Report

My Work Unit (continued)

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,319	48.5%	26.6%	24.9%	3,856
Indian Health Service	8,002	41.5%	31.7%	26.8%	470
GREAT PLAINS AREA OFFICE	1,408	40.8%	30.8%	28.4%	56
OFC OF THE AREA DIRECTOR	1,408	40.8%	30.8%	28.4%	56

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	44,892	39.5%	29.8%	30.7%	6,297
Indian Health Service	8,088	32.6%	29.1%	38.3%	398
GREAT PLAINS AREA OFFICE	1,421	32.8%	25.8%	41.4%	49
OFC OF THE AREA DIRECTOR	1,421	32.8%	25.8%	41.4%	49

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,626	46.4%	27.5%	26.1%	3,626
Indian Health Service	8,213	38.7%	29.9%	31.3%	284
GREAT PLAINS AREA OFFICE	1,438	36.5%	28.8%	34.7%	30
OFC OF THE AREA DIRECTOR	1,438	36.5%	28.8%	34.7%	30

25. Awards in my work unit depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,713	55.5%	23.2%	21.2%	3,468
Indian Health Service	8,162	46.6%	26.1%	27.3%	326
GREAT PLAINS AREA OFFICE	1,430	45.8%	25.2%	29.0%	39
OFC OF THE AREA DIRECTOR	1,430	45.8%	25.2%	29.0%	39

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,988	77.8%	12.3%	10.0%	255
Indian Health Service	8,451	63.0%	19.6%	17.4%	43
GREAT PLAINS AREA OFFICE	1,463	67.8%	17.8%	14.3%	4
OFC OF THE AREA DIRECTOR	1,463	67.8%	17.8%	14.3%	4

3rd Level Subagency Comparison Report

My Work Unit (continued)

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	49,215	63.4%	24.9%	11.6%	1,979
Indian Health Service	8,339	60.4%	25.7%	13.9%	137
GREAT PLAINS AREA OFFICE	1,458	62.5%	23.3%	14.2%	14
OFC OF THE AREA DIRECTOR	1,458	62.5%	23.3%	14.2%	14

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
Department of Health and Human Services	51,283	88.0%	9.9%	2.1%
Indian Health Service	8,502	78.0%	17.7%	4.3%
GREAT PLAINS AREA OFFICE	1,472	78.1%	16.8%	5.1%
OFC OF THE AREA DIRECTOR	1,472	78.1%	16.8%	5.1%

29. My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,876	85.0%	9.7%	5.4%	429
Indian Health Service	8,433	78.3%	14.8%	6.9%	70
GREAT PLAINS AREA OFFICE	1,461	79.1%	14.5%	6.4%	11
OFC OF THE AREA DIRECTOR	1,461	79.1%	14.5%	6.4%	11

My Agency

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	49,564	56.7%	22.5%	20.9%	1,310
Indian Health Service	8,254	48.4%	29.0%	22.6%	155
GREAT PLAINS AREA OFFICE	1,437	46.0%	28.2%	25.7%	22
OFC OF THE AREA DIRECTOR	1,437	46.0%	28.2%	25.7%	22

31. Employees are recognized for providing high quality products and services.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	49,921	62.8%	19.2%	18.0%	971
Indian Health Service	8,286	47.6%	25.5%	26.9%	132
GREAT PLAINS AREA OFFICE	1,445	42.2%	26.2%	31.5%	16
OFC OF THE AREA DIRECTOR	1,445	42.2%	26.2%	31.5%	16

3rd Level Subagency Comparison Report

My Agency (continued)

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	49,111	53.5%	25.4%	21.1%	1,616
Indian Health Service	8,154	37.8%	32.2%	30.1%	230
GREAT PLAINS AREA OFFICE	1,427	31.7%	32.8%	35.5%	27
OFC OF THE AREA DIRECTOR	1,427	31.7%	32.8%	35.5%	27

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	46,208	38.6%	30.1%	31.3%	4,617
Indian Health Service	7,915	37.4%	30.7%	31.9%	493
GREAT PLAINS AREA OFFICE	1,403	33.8%	30.6%	35.5%	54
OFC OF THE AREA DIRECTOR	1,403	33.8%	30.6%	35.5%	54

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,279	63.2%	24.3%	12.4%	3,599
Indian Health Service	7,982	51.0%	32.7%	16.3%	436
GREAT PLAINS AREA OFFICE	1,393	51.5%	30.3%	18.2%	65
OFC OF THE AREA DIRECTOR	1,393	51.5%	30.3%	18.2%	65

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	49,902	83.1%	11.1%	5.8%	1,055
Indian Health Service	8,354	76.5%	14.3%	9.2%	75
GREAT PLAINS AREA OFFICE	1,452	72.7%	14.4%	12.9%	9
OFC OF THE AREA DIRECTOR	1,452	72.7%	14.4%	12.9%	9

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,045	81.3%	12.4%	6.4%	757
Indian Health Service	8,322	74.3%	15.9%	9.8%	70
GREAT PLAINS AREA OFFICE	1,457	70.9%	16.6%	12.4%	4
OFC OF THE AREA DIRECTOR	1,457	70.9%	16.6%	12.4%	4

3rd Level Subagency Comparison Report

My Agency (continued)

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,499	61.5%	20.3%	18.2%	3,378
Indian Health Service	8,155	48.6%	24.6%	26.8%	264
GREAT PLAINS AREA OFFICE	1,429	45.0%	24.4%	30.6%	30
OFC OF THE AREA DIRECTOR	1,429	45.0%	24.4%	30.6%	30

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	46,084	72.6%	16.9%	10.5%	4,705
Indian Health Service	7,906	59.9%	24.2%	16.0%	487
GREAT PLAINS AREA OFFICE	1,406	55.8%	24.6%	19.6%	54
OFC OF THE AREA DIRECTOR	1,406	55.8%	24.6%	19.6%	54

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,065	82.3%	13.1%	4.6%	820
Indian Health Service	8,272	67.4%	23.3%	9.3%	138
GREAT PLAINS AREA OFFICE	1,444	63.2%	24.1%	12.7%	18
OFC OF THE AREA DIRECTOR	1,444	63.2%	24.1%	12.7%	18

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,914	75.8%	15.0%	9.2%
Indian Health Service	8,415	66.8%	22.1%	11.1%
GREAT PLAINS AREA OFFICE	1,460	62.9%	22.9%	14.2%
OFC OF THE AREA DIRECTOR	1,460	62.9%	22.9%	14.2%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,835	55.9%	24.1%	20.0%	3,111
Indian Health Service	7,838	52.5%	25.9%	21.6%	585
GREAT PLAINS AREA OFFICE	1,380	53.2%	23.3%	23.5%	83
OFC OF THE AREA DIRECTOR	1,380	53.2%	23.3%	23.5%	83

3rd Level Subagency Comparison Report

My Supervisor

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,652	84.5%	8.1%	7.4%	192
Indian Health Service	8,357	72.1%	13.8%	14.1%	45
GREAT PLAINS AREA OFFICE	1,453	73.0%	14.5%	12.6%	6
OFC OF THE AREA DIRECTOR	1,453	73.0%	14.5%	12.6%	6

43. My supervisor provides me with opportunities to demonstrate my leadership skills.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,557	74.7%	13.2%	12.1%	206
Indian Health Service	8,357	64.5%	19.2%	16.3%	35
GREAT PLAINS AREA OFFICE	1,450	65.3%	18.6%	16.1%	5
OFC OF THE AREA DIRECTOR	1,450	65.3%	18.6%	16.1%	5

44. Discussions with my supervisor about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,348	72.1%	14.8%	13.1%	421
Indian Health Service	8,300	63.5%	19.3%	17.2%	89
GREAT PLAINS AREA OFFICE	1,443	62.9%	19.4%	17.7%	11
OFC OF THE AREA DIRECTOR	1,443	62.9%	19.4%	17.7%	11

45. My supervisor is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,304	76.0%	16.4%	7.5%	3,435
Indian Health Service	7,990	63.2%	22.9%	13.9%	401
GREAT PLAINS AREA OFFICE	1,410	63.2%	22.9%	13.8%	47
OFC OF THE AREA DIRECTOR	1,410	63.2%	22.9%	13.8%	47

46. My supervisor provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,553	70.9%	15.7%	13.4%	227
Indian Health Service	8,355	62.2%	20.0%	17.7%	42
GREAT PLAINS AREA OFFICE	1,453	62.4%	20.3%	17.4%	4
OFC OF THE AREA DIRECTOR	1,453	62.4%	20.3%	17.4%	4

3rd Level Subagency Comparison Report

My Supervisor (continued)

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	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	50,103	75.4%	13.7%	10.9%	691
Indian Health Service	8,275	62.1%	20.1%	17.8%	112
GREAT PLAINS AREA OFFICE	1,441	60.4%	20.5%	19.1%	15
OFC OF THE AREA DIRECTOR	1,441	60.4%	20.5%	19.1%	15

48. My supervisor listens to what I have to say.

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,699	81.5%	9.9%	8.6%
Indian Health Service	8,384	70.0%	16.3%	13.7%
GREAT PLAINS AREA OFFICE	1,459	71.8%	15.8%	12.4%
OFC OF THE AREA DIRECTOR	1,459	71.8%	15.8%	12.4%

49. My supervisor treats me with respect.

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,694	84.8%	8.4%	6.8%
Indian Health Service	8,385	74.7%	14.8%	10.5%
GREAT PLAINS AREA OFFICE	1,457	76.1%	14.2%	9.7%
OFC OF THE AREA DIRECTOR	1,457	76.1%	14.2%	9.7%

50. In the last six months, my supervisor has talked with me about my performance.

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,686	82.7%	9.0%	8.2%
Indian Health Service	8,387	70.9%	15.6%	13.5%
GREAT PLAINS AREA OFFICE	1,458	70.6%	16.3%	13.1%
OFC OF THE AREA DIRECTOR	1,458	70.6%	16.3%	13.1%

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
partment of Health and Human Services	50,658	74.6%	13.2%	12.1%
lian Health Service	8,388	63.8%	18.3%	17.9%
REAT PLAINS AREA OFFICE	1,458	63.5%	19.0%	17.5%
FC OF THE AREA DIRECTOR	1,458	63.5%	19.0%	17.5%

3rd Level Subagency Comparison Report

My Supervisor (continued)

52. Overall, how good a job do you feel is being done by your immediate supervisor?

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,686	77.1%	14.2%	8.7%
Indian Health Service	8,394	64.7%	20.5%	14.9%
GREAT PLAINS AREA OFFICE	1,460	64.6%	20.7%	14.7%
OFC OF THE AREA DIRECTOR	1,460	64.6%	20.7%	14.7%

Leadership

53. In my organization, senior leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	49,300	54.8%	23.1%	22.2%	1,184
Indian Health Service	8,144	44.7%	27.5%	27.7%	195
GREAT PLAINS AREA OFFICE	1,437	42.0%	26.3%	31.7%	17
OFC OF THE AREA DIRECTOR	1,437	42.0%	26.3%	31.7%	17

54. My organization's senior leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,480	62.9%	22.0%	15.1%	2,961
Indian Health Service	8,012	50.4%	28.2%	21.3%	328
GREAT PLAINS AREA OFFICE	1,422	44.6%	27.4%	28.0%	31
OFC OF THE AREA DIRECTOR	1,422	44.6%	27.4%	28.0%	31

55. Supervisors work well with employees of different backgrounds.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,861	72.6%	17.4%	10.0%	2,441
Indian Health Service	8,014	59.9%	24.8%	15.3%	291
GREAT PLAINS AREA OFFICE	1,413	59.8%	24.9%	15.3%	37
OFC OF THE AREA DIRECTOR	1,413	59.8%	24.9%	15.3%	37

56. Managers communicate the goals of the organization.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	49,577	70.0%	17.2%	12.7%	771
Indian Health Service	8,139	57.0%	24.7%	18.2%	180
GREAT PLAINS AREA OFFICE	1,424	55.1%	25.3%	19.6%	23
OFC OF THE AREA DIRECTOR	1,424	55.1%	25.3%	19.6%	23

3rd Level Subagency Comparison Report

Leadership (continued)

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,761	69.4%	19.5%	11.1%	2,644
Indian Health Service	7,939	57.2%	26.8%	16.0%	390
GREAT PLAINS AREA OFFICE	1,407	55.9%	26.7%	17.3%	49
OFC OF THE AREA DIRECTOR	1,407	55.9%	26.7%	17.3%	49

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	48,966	63.5%	19.3%	17.2%	1,477
Indian Health Service	8,084	50.6%	26.6%	22.8%	250
GREAT PLAINS AREA OFFICE	1,420	47.6%	28.1%	24.3%	33
OFC OF THE AREA DIRECTOR	1,420	47.6%	28.1%	24.3%	33

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	48,792	67.5%	18.3%	14.3%	1,439
Indian Health Service	7,979	52.6%	26.9%	20.5%	283
GREAT PLAINS AREA OFFICE	1,400	49.8%	28.7%	21.5%	38
OFC OF THE AREA DIRECTOR	1,400	49.8%	28.7%	21.5%	38

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	47,853	68.1%	19.6%	12.2%	2,589
Indian Health Service	7,770	54.3%	26.7%	19.0%	565
GREAT PLAINS AREA OFFICE	1,378	51.3%	26.5%	22.2%	76
OFC OF THE AREA DIRECTOR	1,378	51.3%	26.5%	22.2%	76

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	49,636	66.2%	20.1%	13.7%	754
Indian Health Service	8,149	57.7%	25.6%	16.7%	175
GREAT PLAINS AREA OFFICE	1,434	52.1%	26.5%	21.3%	19
OFC OF THE AREA DIRECTOR	1,434	52.1%	26.5%	21.3%	19

3rd Level Subagency Comparison Report

Leadership (continued)

62. Senior leaders demonstrate support for Work-Life programs.

	N	Positive	Neutral	Negative	DNK
Department of Health and Human Services	46,786	66.7%	20.8%	12.5%	3,596
Indian Health Service	7,609	49.8%	31.4%	18.8%	707
GREAT PLAINS AREA OFFICE	1,331	43.4%	34.3%	22.3%	121
OFC OF THE AREA DIRECTOR	1,331	43.4%	34.3%	22.3%	121

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,229	60.7%	20.4%	18.8%
Indian Health Service	8,296	56.2%	24.7%	19.1%
GREAT PLAINS AREA OFFICE	1,451	53.3%	23.2%	23.6%
OFC OF THE AREA DIRECTOR	1,451	53.3%	23.2%	23.6%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,254	58.7%	21.6%	19.7%
Indian Health Service	8,297	49.8%	27.6%	22.6%
GREAT PLAINS AREA OFFICE	1,449	44.3%	26.5%	29.2%
OFC OF THE AREA DIRECTOR	1,449	44.3%	26.5%	29.2%

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,279	60.6%	20.7%	18.7%
Indian Health Service	8,304	48.5%	25.8%	25.7%
GREAT PLAINS AREA OFFICE	1,448	47.0%	23.4%	29.7%
OFC OF THE AREA DIRECTOR	1,448	47.0%	23.4%	29.7%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,164	54.4%	27.5%	18.1%
Indian Health Service	8,291	47.6%	32.0%	20.3%
GREAT PLAINS AREA OFFICE	1,446	44.2%	32.0%	23.7%
OFC OF THE AREA DIRECTOR	1,446	44.2%	32.0%	23.7%

3rd Level Subagency Comparison Report

My Satisfaction (continued)

67. How satisfied are you with your	opportunity to get a better	iob in vour organization?
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	N	Positive	Neutral	Negative
Department of Health and Human Services	50,169	45.1%	28.5%	26.4%
Indian Health Service	8,289	44.2%	32.2%	23.6%
GREAT PLAINS AREA OFFICE	1,449	44.1%	31.5%	24.5%
OFC OF THE AREA DIRECTOR	1,449	44.1%	31.5%	24.5%

68. How satisfied are you with the training you receive for your present job?

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,198	63.3%	21.8%	15.0%
Indian Health Service	8,302	54.5%	25.4%	20.1%
GREAT PLAINS AREA OFFICE	1,450	54.4%	21.6%	24.0%
OFC OF THE AREA DIRECTOR	1,450	54.4%	21.6%	24.0%

69. Considering everything, how satisfied are you with your job?

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,225	74.3%	14.9%	10.7%
Indian Health Service	8,306	71.4%	18.0%	10.5%
GREAT PLAINS AREA OFFICE	1,450	69.0%	18.6%	12.4%
OFC OF THE AREA DIRECTOR	1,450	69.0%	18.6%	12.4%

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
Department of Health and Human Services	50,189	66.3%	16.1%	17.5%
Indian Health Service	8,282	60.6%	19.0%	20.4%
GREAT PLAINS AREA OFFICE	1,446	57.6%	18.5%	23.9%
OFC OF THE AREA DIRECTOR	1,446	57.6%	18.5%	23.9%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
epartment of Health and Human Services	50,031	70.3%	17.8%	11.9%
Indian Health Service	8,228	60.3%	24.9%	14.8%
GREAT PLAINS AREA OFFICE	1,440	55.8%	23.7%	20.5%
OFC OF THE AREA DIRECTOR	1,440	55.8%	23.7%	20.5%

3rd Level Subagency Comparison Report

Performance

72. Currently, in my work unit poor performers usually:

	N	Remain In Work Unit And Improve Over Time	Remain In Work Unit And Continue To Under- perform	Leave Work Unit - Removed or Transferred	Leave Work Unit - Quit	No Poor Performers In Work Unit	Do Not Know
Department of Health and Human Services	37,857	20.1%	48.0%	9.1%	2.6%	20.2%	12,400
Indian Health Service	6,729	19.2%	58.5%	6.3%	3.0%	13.0%	1,584
GREAT PLAINS AREA OFFICE	1,211	17.7%	59.5%	6.8%	3.5%	12.5%	244
OFC OF THE AREA DIRECTOR	1,211	17.7%	59.5%	6.8%	3.5%	12.5%	244

Partial Government Shutdown

73. Which of the following best describes the impact of the partial government shutdown (December 22, 2018 - January 25, 2019) on your working/pay status?

	N	No Impact On Working/ Pay Status	No Work And No Pay Until After Shutdown	Worked Some But No Pay Until After Shutdown	Worked Entire Shutdown But No Pay Until After	Other
Department of Health and Human Services	50,202	68.2%	10.8%	4.6%	8.5%	7.8%
Indian Health Service	8,295	43.9%	5.4%	4.5%	27.2%	19.0%
GREAT PLAINS AREA OFFICE	1,452	37.8%	3.2%	5.3%	35.3%	18.4%
OFC OF THE AREA DIRECTOR	1,452	37.8%	3.2%	5.3%	35.3%	18.4%

74. How was your everyday work impacted during (if you worked) or after the partial government shutdown?

	N	No Impact	Slightly Negative Impact	Moderately Negative Impact	Very Negative Impact	Extremely Negative Impact
partment of Health and Human Services	49,757	43.9%	21.1%	17.7%	10.4%	6.9%
n Health Service	8,273	28.7%	21.9%	22.1%	15.4%	11.9%
T PLAINS AREA OFFICE	1,453	29.9%	21.4%	20.9%	16.6%	11.1%
C OF THE AREA DIRECTOR	1,453	29.9%	21.4%	20.9%	16.6%	11.1%

3rd Level Subagency Comparison Report

Partial Government Shutdown (continued)

75. In what ways did the partial government shutdown negatively affect your work? (Check all that apply)

	N	Unmanage- able Workload	Missed Deadlines	Unrecover- able Loss of Work	Reduced Customer Service	Delayed Work	
ent of Health and Human Services	27,319	20.8%	37.1%	15.1%	40.6%	63.2%	
	5,793	19.6%	32.2%	13.0%	40.2%	44.4%	
A OFFICE	987	17.9%	27.6%	9.8%	34.7%	36.8%	
ECTOR	987	17.9%	27.6%	9.8%	34.7%	36.8%	

If the response to item 74 was "It had no impact", item 75 was skipped.

(continued)

75. In what ways did the partial government shutdown negatively affect your work? (Check all that apply) (continued)

	N	Reduced Work Quality	Cutback Of Critical Work	Time Lost Restarting Work	Unmet Statutory Require- ments	Other	
artment of Health and Human Services	27,319	23.2%	22.6%	35.6%	9.4%	29.3%	
Health Service	5,793	32.2%	22.6%	23.5%	11.1%	40.0%	
AT PLAINS AREA OFFICE	987	30.2%	16.7%	16.8%	11.2%	46.3%	
DFC OF THE AREA DIRECTOR	987	30.2%	16.7%	16.8%	11.2%	46.3%	

If the response to item 74 was "It had no impact", item 75 was skipped.

76. Are you looking for another job because of the partial government shutdown?

	N	Looking Specifically Because Of Shutdown	Looking But Shutdown Is Only One Of The Reasons	Looking But Shutdown Had No Influence	Not Looking Currently
Department of Health and Human Services	49,832	1.3%	5.8%	16.7%	76.2%
Indian Health Service	8,272	1.9%	7.0%	13.7%	77.4%
GREAT PLAINS AREA OFFICE	1,445	2.0%	8.0%	14.4%	75.5%
OFC OF THE AREA DIRECTOR	1,445	2.0%	8.0%	14.4%	75.5%

3rd Level Subagency Comparison Report

Partial Government Shutdown (continued)

77. My agency provided the support (e.g., communication, assistance, guidance) I needed during the partial government shutdown.

	N	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	No Support Required	
artment of Health and Human Services	39,221	29.9%	44.2%	18.0%	5.0%	3.0%	10,820	
an Health Service	7,985	27.9%	43.9%	18.9%	5.4%	3.9%	294	
REAT PLAINS AREA OFFICE	1,397	22.8%	44.7%	20.0%	7.2%	5.4%	48	
OFC OF THE AREA DIRECTOR	1,397	22.8%	44.7%	20.0%	7.2%	5.4%	48	

Work-Life

78. Please select the response below that BEST describes your current teleworking schedule.

1		<u> </u>					
		Telework					
	N	Very Infrequently	Only 1-2 Days Per Month	1-2 Days Per Week	3-4 Days Per Week	Every Work Day	
nt of Health and Human Services	49,931	13.2%	6.9%	37.5%	8.5%	3.4%	
Service	8,119	3.7%	1.0%	2.6%	1.2%	3.7%	
S AREA OFFICE	1,421	2.8%	0.7%	0.6%	0.6%	2.6%	
REA DIRECTOR	1,421	2.8%	0.7%	0.6%	0.6%	2.6%	
					(0)	ontinuad)	

(continued)

78. Please select the response below that BEST describes your current teleworking schedule. (continued)

*		·						
		Do Not Telework						
	N	Must Be Physically Present	Technical Issues	Not Approved To Telework	Choose Not To Telework			
Department of Health and Human Services	49,931	13.4%	1.7%	5.8%	9.5%			
Indian Health Service	8,119	45.4%	4.6%	16.5%	21.4%			
GREAT PLAINS AREA OFFICE	1,421	51.1%	3.6%	16.0%	22.0%			
OFC OF THE AREA DIRECTOR	1,421	51.1%	3.6%	16.0%	22.0%			

3rd Level Subagency Comparison Report

Work-Life (continued)

79. How satisfied are you with the Telework program in your agency?

	N	Positive	Neutral	Negative	Choose Not to Participate	Not Available to Me	Unaware of Programs	
Health and Human Services	39,985	77.2%	13.3%	9.5%	1,843	6,392	1,839	
	2,275	38.1%	41.4%	20.5%	326	3,942	1,673	
	385	29.0%	47.4%	23.6%	56	669	330	
CTOR	385	29.0%	47.4%	23.6%	56	669	330	

80. Which of the following Work-Life programs have you participated in or used at your agency within the last 12 months? (Mark all that apply):

11.07								
	N	Alternative Work Schedules	Health and Wellness Programs	Employee Assistance Program - EAP	Child Care Programs	Elder Care Programs	None Listed	
tment of Health and Human Services	49,733	38.4%	38.5%	7.1%	4.0%	0.9%	36.8%	
ı Health Service	8,190	26.8%	35.7%	6.1%	0.9%	0.5%	46.2%	
EAT PLAINS AREA OFFICE	1,438	25.9%	34.1%	7.1%	0.9%	0.6%	47.5%	
OFC OF THE AREA DIRECTOR	1,438	25.9%	34.1%	7.1%	0.9%	0.6%	47.5%	

81. How satisfied are you with the following Work-Life programs in your agency? Alternative Work Schedules (for example, compressed work schedule, flexible work schedule)

	N	Positive	Neutral	Negative	Choose Not to Participate	Not Available to Me	Unaware of Programs
Department of Health and Human Services	32,415	78.0%	16.6%	5.3%	8,982	6,189	2,159
Indian Health Service	4,747	61.3%	27.9%	10.7%	458	2,111	889
GREAT PLAINS AREA OFFICE	872	56.0%	31.7%	12.3%	82	323	162
OFC OF THE AREA DIRECTOR	872	56.0%	31.7%	12.3%	82	323	162

82. How satisfied are you with the following Work-Life programs in your agency? Health and Wellness Programs (for example, onsite exercise, flu vaccination, medical screening, CPR training, health and wellness fair)

	N	Positive	Neutral	Negative	Choose Not to Participate	Not Available to Me	Unaware of Programs	
partment of Health and Human Services	38,580	78.6%	18.0%	3.4%	7,136	1,832	2,065	
alth Service	6,549	68.1%	25.5%	6.4%	424	627	604	
AINS AREA OFFICE	1,121	64.3%	27.2%	8.5%	58	135	129	
IE AREA DIRECTOR	1,121	64.3%	27.2%	8.5%	58	135	129	

3rd Level Subagency Comparison Report

Work-Life (continued)

83. How satisfied are you with the following Work-Life programs in your agency? Employee Assistance Program - EAP (for example, short-term counseling, referral services, legal services, information services)

	N	Positive	Neutral	Negative	Choose Not to Participate	Not Available to Me	Unaware of Programs	
nt of Health and Human Services	22,813	49.8%	45.5%	4.7%	20,453	1,113	5,014	
	4,577	40.7%	53.0%	6.3%	1,938	475	1,181	
TICE	836	39.3%	52.9%	7.8%	276	89	235	
EA DIRECTOR	836	39.3%	52.9%	7.8%	276	89	235	

84. How satisfied are you with the following Work-Life programs in your agency? Child Care Programs (for example, child care center, parenting classes and support groups, back-up care, subsidy, flexible spending account)

	N	Positive	Neutral	Negative	Choose Not to Participate	Not Available to Me	Unaware of Programs	
Department of Health and Human Services	16,347	38.2%	55.9%	5.9%	23,300	4,668	5,045	
Indian Health Service	2,800	23.3%	68.4%	8.3%	1,613	1,866	1,899	
GREAT PLAINS AREA OFFICE	553	23.9%	65.3%	10.7%	220	326	338	
OFC OF THE AREA DIRECTOR	553	23.9%	65.3%	10.7%	220	326	338	

85. How satisfied are you with the following Work-Life programs in your agency? Elder Care Programs (for example, elder/adult care, support groups, resources)

	N	Positive	Neutral	Negative	Choose Not to Participate	Not Available to Me	Unaware of Programs	
epartment of Health and Human Services	13,352	28.6%	67.7%	3.7%	23,530	4,053	8,285	
ian Health Service	2,709	23.0%	69.8%	7.2%	1,517	1,753	2,173	
EAT PLAINS AREA OFFICE	537	23.6%	67.3%	9.1%	203	317	378	
OFC OF THE AREA DIRECTOR	537	23.6%	67.3%	9.1%	203	317	378	

3rd Level Subagency Comparison Report

My Employment Demographics

TATh and	4.		anaula 2
Where	ao	vou	work?

	%
Headquarters	5.6%
Field	94.4%

What is your supervisory status?

	%
Senior Leader	1.1%
Manager	5.4%
Supervisor	14.9%
Team Leader	10.1%
Non-Supervisor	68.5%

What is your pay category/grade?

	%
Federal Wage System	6.4%
GS 1-6	27.8%
GS 7-12	53.8%
GS 13-15	7.1%
Senior Executive Service	0.0%
Senior Level (SL) or Scientific or Professional (ST)	0.1%
Other	4.9%

What is your US military service status?

	%	
No Prior Military Service	87.8%	
Currently in National Guard or Reserves	1.5%	
Retired	1.0%	
Separated or Discharged	9.7%	

Note: Percentages for demographic questions are unweighted.

3rd Level Subagency Comparison Report

My Employment Demographics (continued)

How long have you been with the Federal Government (excluding military service)?

	%
Less than 1 year	4.7%
1 to 3 years	19.1%
4 to 5 years	8.4%
6 to 10 years	20.9%
11 to 14 years	12.8%
15 to 20 years	13.0%
More than 20 years	21.1%

How long have you been with your current agency (for example, Department of Justice, Environmental Protection Agency)?

	%
Less than 1 year	5.8%
1 to 3 years	22.9%
4 to 5 years	9.7%
6 to 10 years	20.9%
11 to 14 years	11.9%
15 to 20 years	11.9%
More than 20 years	16.8%

Are you considering leaving your organization within the next year, and if so, why?

	%
No	68.6%
Yes, to retire	3.8%
Yes, to take another job within the Federal Government	12.3%
Yes, to take another job outside the Federal Government	6.2%
Yes, other	9.1%

I am planning to retire:

	%
Within one year	2.2%
Between one and three years	7.5%
Between three and five years	8.6%
Five or more years	81.7%

Note: Percentages for demographic questions are unweighted.

3rd Level Subagency Comparison Report

My Personal Demographics

	%
Yes	3.3%
No	96.7
ease select the racial category or categories with which you most closely	identify.
	%
White	22.9
Black or African American	1.39
All other races	75.8
nat is your age group?	
	%
29 years and under	10.0
30-39 years old	22.3
40-49 years old	25.8
50-59 years old	28.3
60 years or older	13.5
hat is the highest degree or level of education you have completed?	
	%
Less than High School/ High School Diploma/ GED	9.4
Certification/ Some College/ Associate's Degree	46.1
Bachelor's Degree	23.9
Advanced Degrees (Post Bachelor's Degree)	20.6

Note: Percentages for demographic questions are unweighted. For confidentiality reasons, percentages for the 'My Personal Demographics' questions may be suppressed. Any suppressed percentages are noted.

Yes

No

Are you an individual with a disability?

%

8.3%

91.7%

3rd Level Subagency Comparison Report

My Personal Demographics (continued)

Are you:	
	%
Male	28.2%
Female	71.8%

Note: Percentages for demographic questions are unweighted. For confidentiality reasons, percentages for the 'My Personal Demographics' questions may be suppressed. Any suppressed percentages are noted.